

THE FINEST IN THE SKY.

NEWS: INTERNATIONAL

Japanese cut investment flows abroad

By Eniko Terazono in Tokyo

Japan's role as a supplier of international capital is waning as domestic institutions have pared down overseas investment and fund flows from the US have risen sharply, according to a report by the Bank of Japan, the country's central bank.

While Japanese financial institutions were leading providers of capital during the late 1980s, this has changed because of the burst of the economic "bubble" in 1990. And although Japanese investors again turned buyers of overseas securities last year, the recent rise in US interest rates has prompted a sell-off.

The report provides some explanation of the strength in the yen. Part of the recent upward pressure on the yen has come from the decline in Japanese demand for dollars and the rise in demand for yen. According to the Bank of Japan, overseas investment in the Tokyo stock market totalled a record \$34.5bn (\$22.5bn) during the first quarter of this year.

Chinese newspaper calls for free courts

China's top legal newspaper yesterday called for judicial independence, saying Communist party officials still tipped the scales of justice. Reuter reports from Beijing.

The Legal Daily's front-page editorial said free courts were essential to developing a market economy. "The courts have become administrative tools of the government," the editorial quoted one unnamed court official as saying. "Judicial rights and administrative rights are combined into one and used against those under government supervision. What kind of appeal can they make?"

The newspaper's editorial contradicted usual Communist rhetoric that China's courts and judicial organs operate completely independently from the party and government.

While Beijing has sought to strengthen its legal system by issuing new laws, approving law offices and improving education, it has not addressed the question of whether or not the courts are impartial. Many Chinese assume they are not and are run instead on a system of favours rigged to benefit those in power.

Chamber opposes Patten

By Louise Lucas in Hong Kong

The Hong Kong General Chamber of Commerce, which boasts 3,500 corporate members and which has been seen as adopting an increasingly pro-Beijing slant, has told the government it opposes a key plank of the constitutional reform bill of Governor Chris Patten.

The bill, the second stage of which was submitted to the Legislative Council on March 9, aims to broaden the franchise by creating nine new

Finance minister expects revival of customs revenues

Lower Indian budget deficits forecast

By Alexander Nicoll, Asia Editor

India's budget deficit, which sharply exceeded its target in the last fiscal year, is on course for steady reduction over the next few years, Mr. Manmohan Singh, finance minister, said yesterday.

Mr. Singh told a meeting of finance and business executives in London that last year's overshoot - to more than 7 per cent of gross domestic product, compared with a 4.7 per cent target - had been partly caused by unexpectedly low

receipts from import duties. Customs duties account for about 40 per cent of government revenues.

Cuts in import duty rates had not produced a sufficient rise in import volumes to compensate for the revenue lost. But Mr. Singh expected revenues to bounce back this year. The budget deficit should drop by about 1 per cent of gross domestic product each year, bringing it down to 3 per cent in three to four years, he said.

The rise in inflation, which has recently been nudging into double figures, was a tempo-

rary phenomenon, he said. The rate should drop back down when this year's crops come in. Economic growth should be at a minimum of 5 per cent this year and at much higher rates in the later half of the decade, he said.

Mr. Singh restated the government's commitment to reform of the economy, saying that "any impression that we have lost our enthusiasm or slowed down would be erroneous".

By correctly sequencing reforms, he said, "we have avoided the aberrations which

have proved the undoing of the reform process in many other developing countries". Inflation had come down and output had continued to grow as the reforms were put in place.

Meanwhile, a broad consensus of support for economic reform had developed throughout the country so that reform was now irreversible, he said.

Although enough political support had not yet developed for full-scale privatisation, the government had opened up virtually all sectors to private competition, so the public sector's share of the

economy was bound to shrink. Stefan Wagstyl adds from New Delhi: Prime Minister P.V. Narasimha Rao yesterday urged foreign companies to invest in India, saying: "It is a free market now. There are no shackles anywhere. Invest in anything in India."

Mr. Rao was speaking at a power industry conference, attended by Indian and foreign businessmen. It was his first meeting with a business audience since returning from a trip to the US, where investment promotion topped his agenda.

Nigerian election attracts few voters

By Paul Adams in Lagos

A partial boycott and widespread public apathy led to a low turnout yesterday in Nigerian elections for delegates to next month's constitutional conference, which is to be the basis of the military government's political programme.

It followed the annulment of a presidential election last June after it had become clear that Mr. Moshood Abiola, a businessman from the south-west, had won.

Political parties and associations have been banned since Gen. Sani Abacha became head of state last November and no campaigning by contestants was allowed before yesterday's vote. Mr. Ken Saro-Wiwa, a well-known political activist in Port Harcourt, was stopped from holding a pre-election rally and was arrested at the weekend. The 270 elected delegates to the constitutional conference will be joined by 90 government nominees.

Those who voted said that unless they took part they could not influence the constitutional conference. But senior politicians around Nigeria say there is no need for the conference because Nigeria's political problems lie not with the constitution but the military elite who obstruct it. The Campaign for Democracy has called the conference a ruse to buy time for a regime which lacks direction.

Other critics of the conference say it will be subordinate to the will of the military regime, that the government has not stated how long it intends to stay in power and that the absence of any electoral law and lack of preparations for polling make the polling invalid.

In the Yoruba homeland of Mr. Abiola in the south-west, a coalition of politicians led by two former state governors told its members not to stand as delegates for the conference and called for a poll boycott.

Elsewhere two powerful groups have boycotted the whole process: leaders of the large Ijaw tribe in the south-east, and a powerful alliance of retired military officers from the central region.

All Nigerians over 18 years were entitled to vote by open ballot at more than 100,000 polling stations in Nigeria. It chose five candidates for each of 6,000 wards. No official figures are yet available but in Lagos and the capital, Abuja, the turnout seemed as low as 10 per cent and many voters admitted they were not certain what they were voting for.

Mr. Bernard Mbiaka, who is the national organiser of the polls told reporters in Abuja that the polling was "impressive".



Alexander Downer (left), new leader of Australia's opposition Liberal party, talks to the press in Canberra yesterday as his deputy Peter Costello listens.

AUSTRALIAN OPPOSITION PICKS YOUTHFUL LEADERSHIP

By Nikki Tait in Sydney

The Australian Liberal party, the main federal opposition party, yesterday voted for a change of leader, with Mr. Alexander Downer replacing Mr. John Hewson. Mr. Peter Costello, joining Mr. Downer on a joint "youth" ticket, will act as Mr. Downer's deputy.

The change was achieved at a

15-minute party meeting in Canberra called by Mr. Hewson to face up to the challenge. Mr. Downer won 43 votes against Mr. Hewson's 36. The build-up to his overthrow began with the opposition's surprise loss in elections just over a year ago to Mr. Paul Keating's incumbent Labor party. Although Mr. Hewson's fortunes revived last summer when the

government's budget was stalled in parliament for two months, his opinion poll rating then dropped very sharply.

Mr. Downer, aged 42, comes from an Adelaide establishment family which has been involved in federal politics for several generations. His father was immigration minister in the Menzies government. Such a background has often been viewed

as a liability but Mr. Downer has attempted to combat this image - partly through astute handling of the shadow treasurer's job, and partly by conscious efforts to portray a down-to-earth, family image.

Mr. Costello, six years younger than Mr. Downer, is a Melbourne lawyer who has been in federal politics for only four years.

N Korea 'replaced fuel rods'

South Korea said yesterday North Korea might have already replaced up to 15 per cent of fuel rods at a nuclear reactor without supervision by international inspectors, Reuter reports from Seoul.

The exchange of fuel rods at the SMW reactor in Yongbyon is believed to have been 10 to 15 per cent complete so far, Yonhap news agency quoted Mr. Lee Hong-koo, unification minister, telling parliament.

The agency said there were a total of 5,100 uranium fuel rods at the reactor, which could hold vital evidence on whether Pyongyang has developed a nuclear bomb as suspected by some western governments and intelligence agencies.

A team of nuclear inspectors from the International Atomic Energy Agency (IAEA) is due to arrive in the North today for talks on the refuelling.

Mr. Kim Dai-ho, a former official at North Korea's Yongbyon reprocessing plant, told the Japanese daily Yomiuri Shimbun the North had secretly extracted 12kg of plutonium from spent fuel in 1988 despite its public denials.

North Korea, which denies trying to develop such weapons, insists the only plutonium it ever produced at Yongbyon was "a tiny amount" reluctantly owned up to in 1992.

Vietnamese output up 12.1%

Vietnam's industrial output increased by 12.1 per cent in the first four months of 1994 over the same period last year, and prospects for food production and inflation levels are good, the government said yesterday, Reuter reports from Hanoi.

Hebron observers left watching from their window

Julian Ozanne reports on an Israeli curfew that shut the international force of 117 inside its compound

A Norwegian member of the international observer force in Hebron pointed to the stretch of tarmac outside the force's compound: "We are not allowed to move beyond that point. We can't patrol the town. We don't know what is going on beyond our front door."

As he spoke last week, the West Bank flashpoint of Arab-Jewish violence was under a 24-hour military curfew. Israeli soldiers were conducting house-to-house searches looking for Palestinian guerrillas who killed two Israelis in revenge for an attack on Palestinians the day before.

Israel has since lifted the curfew but the incident has left doubts among Palestinians about the credibility of the observer force which was deployed two weeks ago.

This was the most significant test so far of the force but they did nothing," said Mr. Awary Sughray, deputy mayor of Hebron. "The Israelis made

The Bank of Israel, the country's central bank, announced yesterday it would raise interest rates by half a point in the hope this would help the fight against inflation, Reuter reports from Jerusalem. The rate on its daily monetary tender to commercial banks would rise from Thursday to a minimum 10.8 per cent, up from a minimum 10.3 per cent. It was the second such rate rise this month.

The whole area a closed military zone and the observers were not even allowed to enter any of the places of violence.

"People feel angry and sad about the force. There were high expectations when they first came here but now people say they can't do anything to protect Palestinians."

The observer force has a three-month mission to reduce tension

between Hebron's 110,000 Arab residents and militant Jewish settlers after the February 25 Hebron mosque massacre of 30 Palestinians.

They were deployed in the wake of a United Nations Security Council resolution and weeks of difficult negotiations between Israel and the Palestinian Liberation Organisation. After fierce arguments about the size of the force and whether its members should be armed, the two sides eventually agreed to a 160-strong force from Italy, Denmark and Norway, of whom 60 should carry arms "for their personal protection".

The force quickly ran into problems. First, it was unable to recruit enough suitable people and settled for 117. Second, despite the hard PLO bargaining for light weapons, the observers decided against being armed. This left the force under the protection of the Israeli army.

Last, a clause in the Israel-PLO

agreement specified that observers would be denied entry to any area which Israel declared a closed military zone.

Israel's declaration of the whole of Hebron as a closed zone "was a funny interpretation of the agreement that we did not expect", said Mr. Bjorn Sorenson, spokesman for the force. He said the force had filed a complaint but could do little else. In response to Palestinian criticism that the force had been unable to prevent Israeli soldiers and settlers wounding 19 Palestinians last Monday and had been denied access to the site, Mr. Sorenson said: "People here want us to be a shield but the word protection for us means to report an impartial view of what is going on here."

Criticism is also emerging about the financing of the force. One observer said it had no fixed budget but had been told to spend as much money as possible and had been given a blank

cheque by Denmark, Norway and Italy.

The compound, which has been off-limits to outsiders, is reportedly stacked full of new computers, fax machines and furniture and the force is lavishly equipped with Israeli radios, mobile telephones and rented cars. According to the agreement, all equipment bought by the force will be handed over to the PLO once the mission is completed.

The real problem remains the conflict between Palestinians and militant Jewish settlers in Hebron, a town sacred to both Moslem and Jew. "There is a contradiction between settlements in the town and peace. Together they are impossible," said Mr. Khaled Osaaly, a local businessman. "The force clearly can do nothing about that. For us Palestinians the worst thing is that by being here maybe they will legitimise the presence of the settlers."

Report criticises assistance 'tied' to purchases from donor countries

Call to improve aid programmes

By Michael Holman, Africa Editor

An independent evaluation of international aid published yesterday sharply criticises tied aid, expresses concern that donors are failing to meet commitments to increase assistance, and says only 6.5 per cent of aid is spent on meeting the needs of the poorest.

Official development assistance (ODA) worth \$80.4bn (\$40bn) represented just over a third of the net flow of resources from the countries of the Development Assistance Committee (DAC) to developing countries in 1992, said the report, *The Reality of Aid*. Aid flows were critical in sub-Saharan Africa, where aid

averages more than 13 per cent of gross national product.

The study, published by the London-based charity Actionaid, was edited by Development Initiatives, an independent consultancy specialising in aid and development policy. The era of slowly growing aid is coming to an end, says the report, with the increase in real terms in aid from DAC donors of only 0.5 per cent between 1991 and 1992.

The share of humanitarian relief and peacekeeping has gone up from 2.3 per cent in 1988 to more than 7 per cent in 1991.

Business interests are becoming more assertive and their influence in the shape of aid and the countries it goes to

appears to be increasing. This is not being matched by any coherent attempt to serve the needs of the poor.

However, the report notes that DAC measures introduced in 1992 to improve the quality of tied aid "appear to be increasing accountability and having some impact".

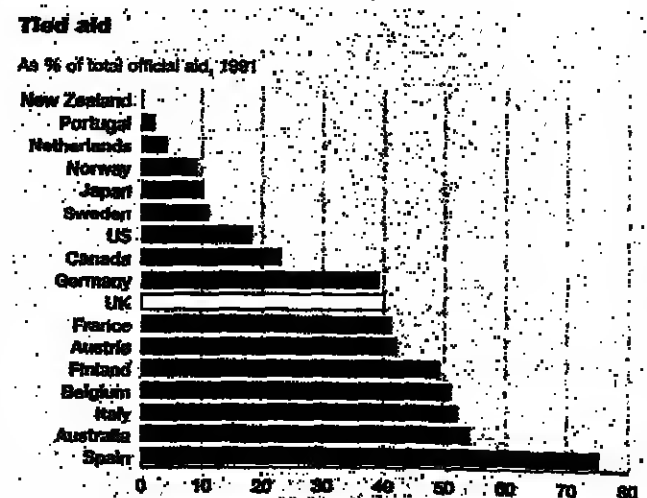
Around \$15bn each year has been tied to the purchase of goods and services from individual DAC members, says the report. In 1991 this rose to nearly \$18bn.

"This results in developing countries paying above the market rate," says the report, adding that estimates vary between 10 and 20 per cent. "This excess price is a direct subsidy to exporters in OECD

countries amounting to more than \$2bn a year - nearly 4 per cent of DAC aid."

The volume of untied aid is unduly inflated by relief for bad debts arising out of export credit agreements which have originated from export promotion for domestic industry - \$1.8bn in 1991 or 2.2 per cent of total ODA.

The aid available for sustainable development is being hit by a combination of declining public expenditure budgets in the OECD and the increasing use of ODA to meet costs formerly borne by other government departments. The costs of asylum seekers and forgiveness for bad debts arising from commercial export credits accounted for 5 per cent of



Source: Actionaid

total ODA in 1992, it says.

Public support still far outstrips criticism of aid and its effectiveness, the report adds, "and the universal picture of aid fatigue is not borne out by opinion polls which continue

to show that public support is founded on humanitarian concern."

The Reality of Aid 94, Actionaid, Hamlyn House, Archway, London N19 5PG. Tel (071) 381-4101, fax 381-5146

UN envoy calls off Kigali visit

Mr. Jöel Riza, a United Nations special envoy, yesterday called off a trip to the Rwandan capital Kigali, saying warring parties could not guarantee his safety. Reuter reports from Mulindi, Rwanda.

"Both sides seem to have difficulty in securing our security. So we cannot go along the route into Kigali," he told reporters before driving back into Uganda. He said he hoped to try and fly into Kigali from Uganda today.

Mr. Riza was to have travelled from northern Rwanda by road to Kigali to meet the government side after talks with rebels on ending seven weeks of violence in Rwanda in which an estimated half a million people have died.

Fighting appeared to have resumed in Kigali in earnest after combatants agreed a truce to allow the envoy to visit.

The talks with the rebels failed to agree on the key issue of the number of UN troops needed in Rwanda. Mr. Riza said he had no mandate to alter the UN force figure of up to 5,500 authorised by the Security Council last week. The Rwanda Patriotic Front (RPF) rebels insist on at most 2,500.

A rebel spokesman said the RPF turned down Mr. Riza's appeal that it enter talks with the interim government, which took over after President Juvenal Habyarimana was killed along with his Burundi counterpart in a rocket attack on their aircraft on April 6.

That tragedy sparked the current massacres in Rwanda, blamed largely on Mr. Habyarimana's troops and militias from his majority Hutu tribe.

House urged to end Bosnia arms ban

By George Graham
in Washington

The House of Representatives today debates a resolution requiring the US to stop enforcing the United Nations arms embargo against the former Yugoslavia and to supply weapons to the Bosnian Muslim government.

The debate comes two weeks after the Senate voted to require the administration to breach the arms embargo, and a House vote could further complicate the White House's efforts to avoid getting dragged into the Bosnian war.

President Bill Clinton has said he favours lifting the arms embargo on Bosnia-Herzegovina but does not want to act unilaterally, in defiance of the wishes of the European countries which make up the bulk of the UN peacekeeping force in Bosnia.

Mr William Perry, the defence secretary, has been leading the drive to block the measure, warning members that lifting the embargo would probably lead to the withdrawal of UN forces from Bosnia and threaten supplies to Sarajevo and other cities held

by the Bosnian government.

"The US might have no choice but to intervene massively in the conflict or acquiesce in a humanitarian and political disaster," Mr Perry cautioned.

The resolution, sponsored by Congressman Frank McCloskey of Indiana and Congressman Benjamin Gilman of New York, requires the president to "terminate the US arms embargo of the government of Bosnia and Herzegovina upon receipt from that government of a request for assistance in exercising its right of self-defence." It directs the president to provide "appropriate military assistance" and authorises the transfer of up to \$300m (\$233m) of military equipment and training services to the Bosnian government.

Congressman Lee Hamilton of Indiana, chairman of the House foreign affairs committee, will propose a substitute version which would direct the president to consider lifting the arms embargo, but would not require him to act unilaterally. The tougher McCloskey-Gilman version, however, is believed to have attracted considerable support.

Court rejects base closure challenge

The US Supreme Court yesterday rejected a challenge to the complex procedure for agreeing military base closures, saying it had no authority to review the president's decision on the issue, writes George Graham.

The challenge, brought by Senator Arlen Specter of Pennsylvania, threatened to upset the delicate base-closing mechanism, under which the defence secretary presents recommendations for the closure of military bases to an

independent commission, which holds public hearings and then draws up its own list. That list is then sent to the president, who may reject it in its entirety but not pick and choose among its recommendations.

Congress, too, may reject the whole list, but again, may not pick and choose.

The whole procedure was designed to stop members of Congress blocking the closure of military bases within their districts.

North-east limps behind rest of Brazil

Poor government puts the brakes on development, writes Angus Foster

Sitting amid peeling paint and regular power cuts, the secretary of health for Brazil's north-eastern state of Maranhão is remarkably good humoured. Mr Marival Pinheiro Lobão even laughs when asked how many people work under him. "It's too disorganised to know. And people often get moved around each month for political reasons," he says.

Mr Lobão is one of many frustrated but largely powerless government officials in the north-east, a poor and extremely underdeveloped region. Social indicators in the region contrast sharply with Brazil's rich south. North-easterners are likely to live 10 years less than the 68-year average in the southern state of São Paulo.

The illiteracy rate of 43 per cent is more than twice the national average. Of the 42m people in the region, 1m have no income and a further 11m survive on the minimum salary of about \$65 a month. Diseases such as cholera and leprosy, once on the wane, are increasing in several states. "These diseases are not really health issues, but signs of poverty," according to Mr Lobão.

The north-east's backwardness stems from a mixture of bad government, both at local and national level, and corruption. But the problems are hard to tackle because of an ingrained aversion to change and the lack of education. Some states, notably Ceará, are trying to reform but it will take years to solve even basic problems like education and health.

The difficulty lies in the political system. Most states are controlled by a handful of ruling families who share the political and economic spoils to maintain power and prevent modernisation. In Maranhão, for example, former president José Sarney controls the largest TV broadcaster and the main newspaper. His daughter Roseana is expected to win the race for governor in October.

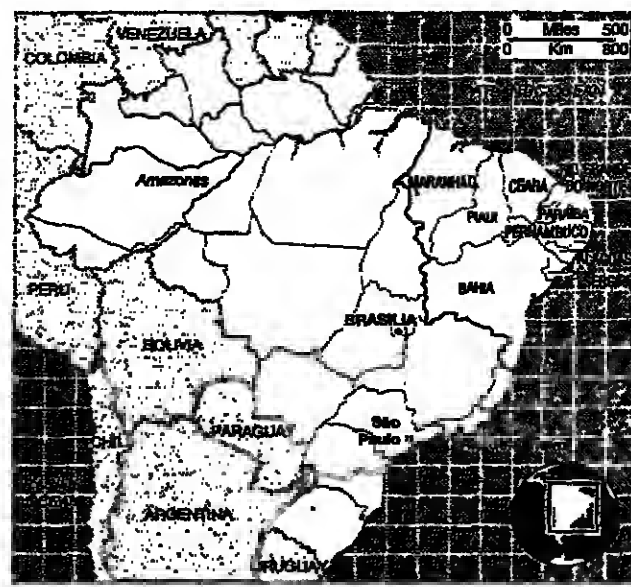
Mr Gasão Dias Vieira, a local politician critical of the ruling classes, says attempts to modernise the state have failed because of the elite's grip on power. Two companies, mining group Vale do Rio Doce and aluminium producer Alcoa, recently invested about \$40m in the local economy. But the government, instead of using the revenues from these invest-

ments to improve education or attack hunger, spent it instead on construction projects to benefit their political backers, including the construction companies themselves.

The elite's grip on power is reinforced by the region's backward education standards and a patron-client tradition stemming from nearly 400 years of a slave-based economy. In rural areas of some states, more than half the population is illiterate. In states like Alagoas, whence Mr Fernando Collor rose to the presidency before resigning amid corruption charges, there have been complaints of unqualified people being given jobs as teachers in return for votes.

Mr Mario Mamede, a Workers party politician in Ceará state, says: "Voters here don't want to know your record but whether you can help them get a job. It makes buying votes very easy."

Despite ingrained forces against change, there is a small but growing list of states and cities benefiting from good government and reduced levels of corruption. Slowly, change is coming from individual members of the elites, often educated abroad, who are pre-



pared to fight for change.

In Ceará, still one of the poorest states in the north-east, an enlightened businessman won the post of governor in 1997 and decided to take on the ruling class. One of Mr Tasso Jereissati's first acts was to dismiss 43,000 "teachers" who had been recruited in just one week before a previ-

ous election campaign.

"People said I would never win another election because they thought politicians needed to control all the jobs to be strong. But you need to confront this," he says.

Ceará was one of the first states to balance its budget and has enjoyed economic growth above the national

average. The state's reputation for clean government is also attracting multilateral agencies such as the World Bank, which are often reluctant to lend to other nearby states.

In São Luís, the capital of Maranhão, attempts are also under way to dislodge the elites. Mayoress Conceição Andrade, of the Brazilian Socialist party, inherited a government which employed one in four of its population and spent 96 per cent of its tax revenues on salaries. She has cut the payroll by a fifth and introduced the strange - in Brazilian terms - concept of fiscal thrift. "We never spend all we collect from taxes. Instead, we hold back a bit for investment," she says.

But even the mayoress is pessimistic about the pace of reform in the north-east, especially in the rural areas, where poor levels of education and resistance to change are a brake to reform. And it is still extremely rare for individuals or groups to join together as citizens or trade unions and demand change. "Most people are hungry a lot of the time. It's difficult for people like that to feel like citizens and demand their rights," she says.

UN to monitor Haiti sanctions efforts by Dominican Republic

By Canute James in Kingston

A team of United Nations observers has arrived in the Dominican Republic to monitor the country's adherence to tighter economic sanctions against neighbouring Haiti which went into force at the weekend.

Their arrival coincides with reports that the US will consider imposing trade penalties on the Dominican Republic if the government fails to curb smuggling across the border in violation of the sanctions.

Increasing numbers of small boats have been moving a range of goods, especially fuel,

along the coast from the Dominican Republic to Haiti, evading detection by ship police, the embargo. The US is the Dominican Republic's main trading partner, and the Caribbean nation benefits from duty-free access to the US market for a wide range of products.

The willingness and ability of the Dominican government to tighten sanctions has been affected by political confusion. A recount will begin tomorrow of votes cast in last week's presidential elections, amid repeated claims that extensive fraud had favoured Mr Joaquín Balaguer, the incumbent.

"With the confused political situation here, and the political tension generated by the presidential election, not many people expect the government to be able to pay much attention to the border," said a diplomat in Santo Domingo.

President Balaguer has publicly questioned the usefulness of the sanctions against Haiti, and is known to be far from enthusiastic about the return of Mr Jean-Bertrand Aristide, Haiti's exiled president, whose reinstatement is being demanded by the United Nations.

Mr José Francisco Peña Gómez, Mr Balaguer's main

challenger in the race for the presidency, has sent officials from his social democratic Dominican Revolutionary party to seek support for his claims that he was denied victory through irregularities perpetrated by Mr Balaguer's conservative Social Christian Reform party.

With 97 per cent of the votes declared by the Elections Board, Mr Balaguer led by about 30,000.

Mr Peña Gómez, backed by foreign observers, claims that most of the estimated 200,000 people who could not vote last week were Revolutionary party supporters.

SALE ROOM

Cherry auction fetches \$13.7m

By Antony Thomcroft

Furniture and works of art collected by the late Wendell Cherry, co-founder of Humana, one of the world's largest providers of healthcare services, realised \$13.7m (\$9.1m) at Sotheby's New York auction house at the weekend.

The sale was a great success, and was almost 95 per cent sold by value. The top price, \$2.2m, was paid for an elaborate desk, mounted by a clock, confidently attributed to Boulle, the leading French furniture maker of the early 18th century. It was part of the grandiose furnishings of Cherry's 5th Avenue apartment.

A 17th century Florentine bronze of Hercules wrestling with a bull, attributed to Tacca and once owned by King Louis XIV, sold, above estimate, at \$1.43m, while a George II giltwood 12-light chandelier, attributed to Mathias Lock, fetched \$827,500.

In contrast Sotheby's auction of Old Masters had a mixed response. It totalled \$13.145m, but was less than 60 per cent sold by value.

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PM vows to defend veto over Europe

By Philip Stephens,
Political Editor

Prime minister John Major last night put preservation of Britain's national veto at the heart of the Conservative campaign for the European elections as opposition parties said the June 9 poll would be a referendum on his leadership.

The launch of the three main parties' European manifestos saw the political truce which followed the death of Mr John Smith disintegrate into a furious row over how much power each was ready to cede to Brussels.

Mrs Margaret Beckett, the Labour leader, and Mr Paddy Ashdown, the Liberal Democrat leader, said voters would have the opportunity to pass judgement on the government's "dismal" record.

But at rally last night in Bristol, Mr Major launched a bitter attack on his opponents' European policies. "The other parties believe in a federal European state... they would put our national veto at risk."

Using language calculated to appeal to Eurosceptics, the prime minister insisted the Tories were alone in offering an absolute commitment to preserve the national veto.

He added: "Conservative policy will always be governed - first, last and always - by cool calculation of Britain's national interests."

Earlier, Mr Major had issued a plea to disgruntled Tory supporters not to protest at the government's domestic policies by staying at home on June 9, insisting: "This election is not some trivial opinion poll."

The prime minister's tone suggested that a carefully-crafted manifesto commitment to a positive approach to Europe would be accompanied on the campaign trail by a much tougher emphasis on the defence of British sovereignty.

Mrs Beckett flatly rejected the charge that Labour would give up the national veto in areas such as defence, foreign and taxation policy. But Mr Ashdown conceded that the Liberal Democrats' commitment to closer integration did imply an end to the veto for most decisions.

With all three parties sensing the national mood favours scepticism rather than enthusiastic Europeanism, the Liberal Democrats hedged their commitment to a federal Europe with a promise of a referendum on the next stage of integration.

Mr Major dismissed the idea, arguing the 1996 intergovernmental conference would not lead to any further significant shift in sovereignty from Britain to the EU.

In an effort to prevent renewed unrest among the Euro-sceptics, the prime minister said there was no prospect in the foreseeable future of a single European currency.

But Mrs Beckett revealed a significant shift in her party's policy by leaving open the possibility it might back the idea of a plebiscite on the outcome of the 1996 conference.

The Conservative manifesto as expected attacked the alleged plans of the opposition parties to support a European superstate.

As Mr Kenneth Clarke, the chancellor, dismissed the possibility of an early return by sterling to the European exchange rate mechanism, Mr Major denied there were divisions within the cabinet over the government's platform.

Labour and the Liberal Democrats insisted in their manifestos that Conservative divisions and the opt-outs from the social chapter and a single currency had left Britain powerless on the sidelines of Europe.

Security review amid fears of loyalist violence

By Tim Cooney in Dublin

Britain and the Irish Republic are to review security co-operation following the failed bomb attack in Dublin at the weekend, responsibility for which has been claimed by the Loyalist paramilitary grouping the Ulster Volunteer Force.

Northern Ireland secretary Sir Patrick Mayhew and Mr Dick Spring, the Irish foreign minister, attending the formal reopening of the Shannon-Erne waterway on the Northern Ireland border yesterday, used the occasion to review security and the latest progress of their governments' current push for a Northern Ireland settlement in the light of Britain's reply last week to questions posed by Sinn Féin - the IRA's political wing - about the five-month-old Downing Street peace declaration.

Mr Spring said: "We are going to maintain the highest level of security possible both North and South to ensure that we contain any threats of aggression or violence. And we are going to pursue our political efforts to restart political talks and make progress."

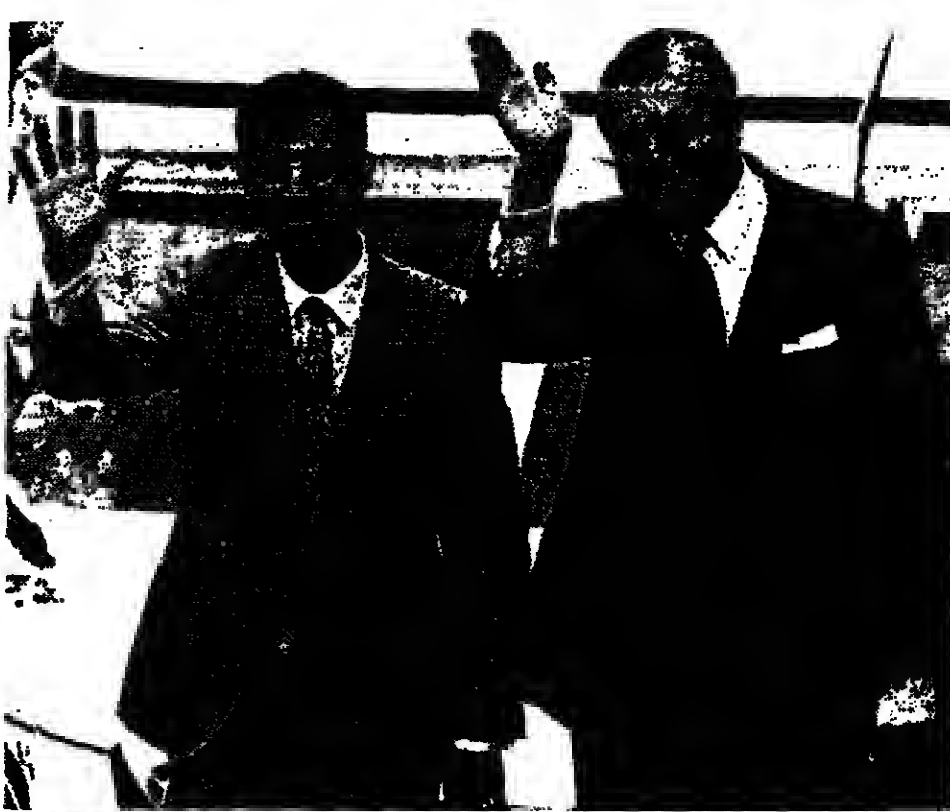
Ms Maire Geoghegan-Quinn, the Irish justice minister, said "every possible precaution" was already being taken to prevent such attacks in the Republic - the Irish government had been warned some months ago by the RUC Chief Constable Sir Hugh Amessley that "it was a question of when not if" such an attack might take place.

"A ring of steel" along the border would not be sufficient to stop determined bombers she said. Security co-operation between police forces in both parts of Ireland "has never been higher than it is now".

Ms Geoghegan-Quinn said there was concern about possible follow-up attacks after the Dublin bomb and a review of security was under way.

Mr James Molyneux, leader of the Ulster Unionist Party, yesterday blamed "ambiguity and uncertainty" by the British government over Northern Ireland's constitutional position for encouraging Loyalist paramilitaries "to achieve a balance of terror".

Nonetheless he said he had been encouraged by reports that the combined leadership



Dick Spring (left) and Sir Patrick Mayhew at the re-opening of the Erne Waterway which connects Lough Erne in the North with the River Shannon in the South. Restoration has cost £30m. (Picture: Reuters)

of the Loyalist paramilitaries are planning to meet this week to consider his recent call for a ceasefire. The government's recent detailed clarification of the Downing Street declaration to Sinn Féin, had also clarified issues for the Loyalists he said.

The Rev Roy Magee, a Presbyterian minister, met leaders of the UVF and UFF in Belfast

yesterday and said he did not believe the Dublin attack was the start of a ongoing campaign south of the border, but a "warning shot".

He said the lack of an IRA response to the joint declaration meant the Loyalist paramilitaries still considered themselves in a "state of war" but that whether the IRA

respond or not, the Loyalists are showing they also have to be dealt with.

One man died after being shot in a Belfast shopping street yesterday, and two other people were injured in an explosion near a city-centre office used by Sinn Féin members of Belfast City Council.

Late payments hit UK record level

By Jenny Luesby

Late payments due to UK companies have reached an all-time high, posing "a serious threat" to otherwise healthy businesses, Trade Indemnity, Britain's largest credit insurer, said yesterday.

Companies were waiting on average for a record £145,000 in long overdue payments from their customers in the first quarter of this year, up from £116,000 in the same period of 1993, Trade Indemnity said.

Its survey showed that 18 per cent of invoices were "long overdue" - unpaid 30 days after their due date. The average bill is paid 22 days beyond due date. Smaller companies had to wait longer still - 28 days beyond due date - for payment.

The engineering sector reported an average of 25 per cent of invoices still outstanding 30 days beyond their due date. But an isolated area of improvement came in payments to exporters, 8 per cent of whom reported that they were paid on time in the first quarter as against none in the previous quarter.

The figures will give ammunition to call for trade credit to be granted a statutory right to claim interest on overdue debts. At least 34 countries have such measures or have agreed to introduce them.

Mr Kenneth Clarke, chancellor, said in the Budget that the government was considering legislation on the issue.

Of 823 companies surveyed by Trade Indemnity, only 2 per cent reported that all payments due to them had been made on time, lending weight to claims by the Forum for Private Businesses, a small business lobby group, that companies are stalling on invoice payments in order to gain free credit.

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INTERNATIONAL NETWORKING

NEWS: UK

Oil sales help close non-EU trade gap

By Philip Coggan,
Economics Correspondent

A jump in oil exports helped the UK's visible trade deficit with countries outside the European Union to narrow to \$566m in April, compared with \$686m in March, according to figures published by the Central Statistical Office yesterday.

Increased North Sea oil production helped produce a \$55m surplus on the oil account, the highest since May 1988. Oil exports in the three months to April were 33 per cent higher than in the previous three months.

If oil and erratic items such as precious stones are excluded, the visible trade deficit in April was \$686m, virtually unchanged from the \$690m recorded in February and March.

In value terms, exports rose 3.6 per cent between March and April, while imports

increased by just 1 per cent. The CSO's estimate of the trend is that the value of both exports and imports is growing by 1/4 per cent per month.

In volume terms, exports were 5.5 per cent higher in the three months to April than in the previous three months, while imports fell by 1/4 per cent.

But if oil and erratics are excluded, the pattern is much less favourable: export volumes were 1.5 per cent higher in the three months to April than in the previous three months, while import volumes were 1 per cent higher over the same period.

Apart from oil, there has been strong growth in exports of food, beverage and tobacco and of semi-manufactures.

However, imports of finished manufactures continue to grow more strongly than exports, in volume terms.

There is some sign in the figures that the rate of increase

in export prices is slowing. Export prices in the three months to April were just 1.5 per cent higher than in the previous three months, while import prices rose by 4.5 per cent.

"This is encouraging," said Mr Jonathan Loyne, an analyst at Midland Global Markets "and suggests UK exporters have finally realised they were losing competitiveness in pursuit of higher prices and margins."

However, UBS, the securities house which has issued dire warnings about the UK's trade prospects, is still pessimistic about the outlook. "The non-EU trade deficit appears to have stabilised in recent months," said Mr John Marsland, UK economist.

"Export volumes are proving to be more buoyant, we also expect a significant deterioration in the import bill. Surging domestic demand should ultimately inflate the trade deficit," he said.



Help for Ike's D-Day flag

A \$10,000 appeal has been launched to pay for the conservation of the Stars and Stripes flag used by D-Day Allied commander General Dwight D. Eisenhower which now hangs in Salisbury Cathedral.

Ike's personal flag was donated to the cathedral by the US Armed Forces in 1944 and it has hung there next to the colours of the British commander, Field-Marshal Bernard Montgomery.

Restorers say time and the environment have taken their toll on the fragile silk flag, which has had to be removed from display for extensive restoration work.

In this case, specialist textile conservators from the Carpet Conservation Workshop in Salisbury face the added problem that the flag is to be returned to an uncontrolled environment and further deterioration is likely if it remains untreated.

A temporary display of the flag is being prepared and lectures on its history will be given at the cathedral by US textile expert Sharon Manitta - pictured above with Jonathan Telford - during the fundraising period.

After the war, General Eisenhower served as commander in chief of Nato and then as 33rd president of the United States, between 1953 and 1961. He died in 1969.

Photograph: Timor / Hampshire

Britain in brief



No right to say "no" to Sunday work

British workers have no protection under European law against being forced to work on Sundays, the Employment Appeals Tribunal ruled yesterday.

Dismissing the appeal of a shopworker sacked for refusing to work on a Sunday, Mr Justice Mummery, tribunal president, said there was no mention in European law of a right to say no to Sunday work. The decision will stand as a precedent unless overturned by the Court of Appeal.

The case was supported by Keep Sunday Special, the lobby group campaigning against deregulation of the Sunday trading laws. Last night it said it was uncertain whether it could afford to appeal further.

Power price cut sought

The biggest companies in England and Wales are hoping for a reduction in electricity prices after senior power industry executives agreed to back a campaign to allow electricity to be bought and sold outside the wholesale trading pool.

Companies such as Imperial Chemical Industries have long complained that by being forced to trade through the pool rather than conclude simpler bilateral agreements with electricity generators they have paid higher prices for power than are justified.

The power industry has been sceptical of pool bypass arrangements, arguing they could lead to companies trading outside the pool avoiding paying a share of costs needed to run the electricity system.

electronic data interchange "highway" for the industry. The project, which links BT with the Retail Motor Industry Federation - which represents most sections of the retail motor trade including about 7,000 franchised car dealers - and the Automotive Distribution Federation, is aimed at allowing low-cost communications and the undertaking of a wide range of transactions between all parties involved in selling, financing and maintaining motor vehicles.

More EC cash for universities

Research funding from the EC to UK universities rose by 32 per cent last year, but universities said extra research income would not address central problems, which involve capital and pay. Research grants income from UK industry rose by only 1 per cent, which universities attributed to the recession, but income from this source still accounted for more than 10 per cent of all research funding, at £122.4m, out of £1,068m.

Accountancy appointment

Robson Rhodes, the UK's fifteenth largest accountancy firm, has appointed a businessman as chief operating officer.

Mr Peter Turnbull, former managing director of Lex Service, the UK's largest car distribution and leasing group, will act as operational head of the firm. The move is a highly unusual example of the appointment of an outsider to help manage the running of a professional practice.

A number of accountancy firms have hired specialist outsiders over the last few years, but few have made appointments at such a senior level.

Farm subsidies under attack

Arable farmers in England are receiving £759m a year in subsidies from taxpayers which bring virtually no environmental benefits, the Council for the Protection of Rural England said yesterday.

By contrast, the council said, schemes which encouraged English farmers to adopt environmentally friendly practices received just £27.1m in the last financial year.

Ferry operator cuts fares

Stena Sealink, one of the two main operators on short sea routes, last night announced 20 per cent cuts in prices of services to France.

Sealink's move was in response to the decision by P&O European Ferries last month to offer a 10 per cent reduction on its Dover Calais services.

Eurotunnel last night dismissed any price war as "a matter between the ferries" but price cuts represent an increased threat to the viability of the Channel tunnel, currently engaged in a £1.5bn fund-raising.

Trade minister visits Malaysia

Speculation is growing that a controversial Malaysian ban on giving government contracts to British companies might be lifted soon following a surprise visit by Mr Richard Needham, trade minister.

Mr Needham arrived yesterday and was scheduled to have a meeting with Dr Mahathir Mohamad, the Malaysian prime minister. Mr Needham said he was carrying a letter from Mr John Major to Dr Mahathir and said he hoped the ban would be lifted soon. Malaysia imposed its ban at the end of February following critical comments about the government in the British press.

Motor trade links with BT

British Telecom and two retail motor-trade associations have joined forces to create what they hope will become an

Consumers more upbeat on economy, poll shows

By Peter Norman,
Economics Editor

April's tax rises appear to be losing their power to shock, with Britain's consumers less pessimistic about their own finances and the nation's economic prospects, a survey from Gallup indicated yesterday.

The survey, conducted this month on behalf of the European Commission, found a marked decline in the number of people predicting a worsening of their finances over the next 12 months compared with April's survey when the assessment of household finances appeared close to historic lows. Similarly, people were less worried about the UK's general economic situation.

The May results were still

negative and pointed to a "rather bearish view of the economic situation in general", said Gallup. But the showed "a welcome reversal of the very rapid decline in confidence that has been witnessed since the beginning of the year".

Gallup said its poll of 1,991 adults between May 5 and 17 showed that 17 per cent expected their household finances to improve while 39 per cent predicted a deterioration. The resulting balance of minus 22 was "a cause for concern" but an improvement on balances of minus 30 per cent in April and minus 25 per cent in March.

The survey found that 27 per cent of people polled thought the economy would improve while 37 per cent took the opposite view. The balance of

minus 10 per cent was much smaller than last month's minus 22 per cent balance.

Less than half the survey sample - 45 per cent - expected unemployment to rise over the next 12 months, although only 19 per cent expected a fall. A fifth of those polled expected price rises to accelerate against 19 per cent expecting a slowdown in inflation.

Nearly 40 per cent of British households polled by Trade Indemnity, the credit insurer, were operating at between 75 and 99 per cent of their optimum rate in the first quarter of 1994, the company said yesterday. Only 3 per cent were operating at less than 50 per cent of optimum, while 22 per cent were at optimum and 8 per cent "overstretched".

City dials outside lines to cheaper telecoms

Andrew Adonis on how BT is looking over its shoulder at a new rival

If the City of London is a forerunner of things to come in telecoms, British Telecom's communications should be worried. One of the stronger rivals threatening the huge organisation in the Square Mile has been operating for only a few months and has fewer than 50 employees.

Tomorrow MFS, a US carrier providing services in 23 US cities, launches the City's fourth telecoms network; and about a dozen other operators are offering competing services over leased lines.

In the UK as a whole, BT still carries nearly 90 per cent of telecoms traffic, despite the abolition of its monopoly in 1984. In the US, American Telephone & Telegraph, the long-distance carrier, which had its stranglehold over the US market broken in the same year, has been pushed down to well under 70 per cent of its market.

However, in the City of London it is the competitors to BT

which boast about 70 per cent of the total market for telecoms services. Mr Michael Hefner, managing director of BT, concedes that BT has lost "more than half" of City business; most analysts put the figure far higher. Nearly all of that has gone to Mercury.

A strict contrast with the US is problematic, since local telephony in the US is mostly in the hands of the "Baby Bells" - the seven regional Bell companies created by the 1984 break-up of AT&T - which are subject to varying degrees of competition in their city business districts. In some cities - including New York, where MFS is a significant force - the Baby Bells are on the defensive, but few if any have received the kind of battering BT has experienced in the Square Mile.

Competitive pressures are weaker still in mainland

Europe. State operators' monopolies are still largely intact but are coming under pressure from operators exploiting EU liberalisation rules, but nowhere else are rivals allowed to provide public infrastructure as in the UK.

The attraction of the City of London is obvious: its concentration of large corporate users, with multi-million pound telecoms bills and telecoms managers eager to grasp new opportunities.

Mercury, the first rival to BT established ten years ago, has the lion's share of City business, built up over a decade of under-cutting BT tariffs by ten per cent or more with special discounts for volume customers. Ironically, Mercury may be the victim of its own success. "For us the first move was the most difficult to contemplate," says the telecoms manager of one of the City's leading banks.

"But Mercury taught us two lessons: first, to keep short contracts; and second, that you can cope with more than one carrier fairly easily, providing they are competent." The bank in question now has four suppliers: BT, Mercury, Colt - a US company serving only the City, which has its own 37km fibre network which is being expanded fast - and Worldcom, another US company, which re-sells time on national and international lines leased from other operators.

Worldcom and Colt have developed strong City reputations - over two years in the first case and in just a matter of months Colt, which operates only in the City. Both are products of the liberalisation of telecommunications carried through by the government three years ago, when the post-privatisation duopoly of BT and Mercury was broken.

Both also give the lie to the idea that a modern telecoms company needs a cast of thousands to be plausible. Colt has fewer than 50 staff, mostly on the marketing and account management side. It has contracted out the laying of its fibre network.

"We may seem small," says Mr Paul Chisholm, Colt's managing director. "But because we are focused on the City market, we can give more individual attention to customers than they get from BT and Mercury."

Not all the new operators are competing against each other. Colt, for instance, is concerned only with carrying local traffic and its capacity is being leased by long-distance and international re-sellers such as Worldcom and Esprit, which want a local network to connect to their customers and say they get a quicker and cheaper ser-

vice from Colt than from BT. Colt is also in talks with Energis - a new long-distance carrier which is erecting its own local network on National Grid pylons - about providing "last mile" connections.

BT and Mercury are fighting hard to retain and increase their City business. Most of BT's traffic from the City now goes through one of the company's five discount schemes for large users, offering savings of up to 18 per cent off standard tariffs for the largest customers.

BT, the underdog, has also set up "Win Back" teams targeting lost corporate clients. It claims to have recouped about £20m of business from Mercury, with Citibank, the Prudential and National Power among them.

"The discounts are likely to increase for large users," says BT's Mr Hefner of Win Back's future strategy. Music to the ears of the City's telecoms managers.

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A t a regional bank in Moscow, a woman of 34 - old enough to remember the last tsar - is examining her plastic card. She approaches a manager who, with charm and patience, explains what it is. She then guides the woman through the process of withdrawing cash at the counter and shows her the gleaming ATM (automatic teller machine) in the corner.

This versatile machine puts western versions to shame. Using colour graphics, and a choice of languages to interrogate users, it slips out bundles of roubles at the touch of a few buttons. For security reasons, its screen can only be read from the appropriate angle by one user at a time: bystanders and others in the queue cannot peek. Unlike more elderly western counterparts, the cash withdrawn will be reflected immediately in the balance shown on the next balance inquiry.

At the counter, people request various transactions using their cash-cards, keying a secret Personal Identification Number into a big keypad. This summons a database record which appears immediately on the cashier's screen behind the counter. The cashier checks the transaction, matching the signature on the printout slip with a facsimile on her screen. She approves it with one keystroke, and out comes the cash, delivered through an automatic chute, ready counted, in the requested denominations.

This is banking in real-time. As with the ATM, the withdrawal will show immediately on the account balance. Supporting this sophisticated service is a roomful of PCs and a tiny box of hard disks, known as Raid (Redundant Array of Inexpensive Disks). The Raid boxes, manufactured by US storage specialist Micropolis, replace the racks of paper files which were previously the Moscow Savings Bank's only customer records.

All this suggests that Russia might actually be ahead of the west in some banking services. A greenfield site in technology terms, and with very little to spend, it has leapfrogged its more privileged counterparts in the west by running real-time banking on a network of personal computers.

This branch of the Moscow Savings Bank was automated by Intermicro Business Systems. This Russian-born systems integrator has built up remarkable expertise in banking solutions over the last few years.

The background to Russian banking is explained by Leonid Zabezhinsky, IBS's director of banking. "There is a traditional philosophy that it is best to save. Enterprises and factories paid salaries through the bank, and they managed all pensions. Inflation was unheard of

Getting money out in Moscow can be a more high-tech experience than in the west, reports Claire Gooding

Russian banking jumps the queue



Ahead of the game: Russian customers are being served real-time banking on a network of personal computers

and bankruptcy unthinkable.

"In any new suburb, the first building was the bakery. Next came the laundry, the school, the nursery, and then the bank: it was an integral part of common life."

The average customer is not yet used to a "choice" of bank, and simply goes to the local branch, as does everyone else in the suburb. This branch of the Moscow Savings Bank is one of 40 in the region, employing 2,000 staff and running 500,000 accounts each, which in turn will support between 20 and 40 sub-branches (730 in all). In Moscow's 35 boroughs live 15m people: everyone has an account. The branches answer to a regional head bank, of which there are 87 (including Kiev and St Petersburg) at national level.

Unwieldy paper systems are difficult and expensive to service and do not allow the user to visit any other branch. Like paper-based medical records at a surgery, they belong in one place, and stay there. Their effect is easy to see at an old-style branch of the same bank, where customers queue repeatedly for different stages of the transaction. In the last three years, banks

have become anxious to enter the 20th century, says Zabezhinsky. "Five years ago, the first commercial banks started to grow. Eventually, all the people heading them are bankers not by education, but by mentality. In the last two years banks have grown from 12 to 1,000. "Today the situation is similar to the west: stringent competition using the highest technology. We're using cards with magnetic strips, some smartcards with embedded

SOFTWARE AT WORK

chips and the customer's picture and signature on the front. We have grasped this technology at the moment of its birth."

Because the customer belongs to the branch, rather than the bank, it made more sense for the Moscow Savings Bank to start locally, automating from the bottom up, rather than the top down. "In effect, with no centralised technology, it's only possible to have a client of the sub-

branch, not of the entire bank," explains Zabezhinsky.

"It was very hard to change the mentality. We see ourselves as business people first and technologists second, whereas many of our programmers still share the old separatist IT mentality."

In making such a leap from the old to the new, the bank met head on the problems of change management. The old woman probably could not have chosen a better person to approach than Helen Taganova, manager of the automation department. She has great sympathy for end-users but also a firm grasp of the new real-time way of banking.

"Our bank doesn't look like most in Moscow. We would never have this system today without our manager, who really drove the project. Practically all the managers of sub-branches were replaced by people who shared the vision."

The IBS solution was chosen as the only "self-supporting" system that could grow as banking changed, rather than reflecting outdated techniques adapted from the west. There were some traumatic

staff changes and training was long and thorough for bank staff. "Our task was to work out the technology," says Taganova.

"It is working well, but we have had many changes in implementation. The system checks itself daily, and fulfils all routine standing orders and so on. Audit trails are built in. But sometimes a special request comes up from a client of one of the sub-branches. This has concentrated our attention on special needs. We have created a large menu, and it's easy to add new options."

"I can say that the skills in this department are highly developed enough to solve any banking problem. If we understand the problem, we can find a solution: we're not afraid of any application task," says Taganova.

The ATMs provide a good example of forward planning. "Currently, there are only 10 ATM 'bankomats', and all of them are inside because we had to be sure of reliability and acceptance tests. But eventually they will be everywhere, not just in banks."

There is a Novell network of around 50 PCs inside each branch, connected to sub-branches, all of which have their own local area network. For the head office, the paperwork produced by the computer has to comply with the old-style paper systems. Nevertheless, staffing levels have fallen in automated branches, especially in checking and auditing. Errors are rare, and a mere three accountants now oversee 18 sub-branches. Checking for accuracy and logic is done by two people instead of 12.

Telecommunications are the major factor in building such networks. They are patchy in Russia: telephone exchanges can date anywhere from the 1940s, so IBS supplies its own channels.

Banks in the UK could make a lot more use of Raid technology in counteracting fraud, for such process-heavy tasks as fingerprinting, according to Trevor Duplock, managing director of Micropolis UK, which supplies IBS with Raid technology.

Anatoly Karachinsky, IBS's founder, saw bank automation as a window of opportunity seven years ago, and has made sure IBS is able to support every area. This means not just tying together the elements of the hardware system but in some cases providing the networking and telecommunications.

Analyst Esther Dyson, president of EDventure, a venture capital investor in eastern computer markets, sees IBS as one of the few Russian computer companies that might set its sights beyond Russia. "Karachinsky is a remarkable entrepreneur," she says. "IBS could help make the East become part of a wider world."

Technically Speaking

High price to pay for games at work

By Tom Foremski



A survey conducted last year by the US magazine Information Week found that 90 per cent of the executives questioned said computer games were available in their office. Sixty per cent said they were played several times weekly within their company.

California-based accountancy company SBT estimates that US businesses lose as much as \$100bn (\$87bn) a year in non-work related use of computers.

Clearly, computer games should not be played for fun at work. There are enough problems over determining what productivity benefits work-related computer use delivers.

While business applications are often described by their creators as "productivity packages", computer games could just as easily be described as productivity killers. Yet the same leading vendors of business software often distribute games with their software. The most popular game in US offices is the card game Solitaire, distributed free with the Microsoft Windows user interface. And US software mail order companies sometimes package special promotional deals that include business software with free games.

Games are also clogging the Internet international network, hampering its use for commercial purposes. The culprit seems to be Netrek, a space exploration game that involves two teams of eight players exploring a computer-generated universe and interacting with each other. It is designed to be played on networks and players say the game is addictive - so much so that at least one US company is trying to work out a way of charging the public to play it.

Computer game developers are well aware that many people play their games in the office. As a result, several games have a feature that flashes a dummy spreadsheet on to the computer display at a touch of a button; this is useful for when the boss walks by. However, certain games can be beneficial if used to educate staff

and allow companies to explore different business scenarios. California-based Maxis, best known for its Sim series of computer games, uses its game software technology to create applications that model business operations. It has developed a package for Pacific Gas and Electric, called SimPower, that allows management to simulate the impact of their decisions on power consumption.

Banning computer games from work altogether would be difficult. But several large corporations in the US such as Sears Roebuck, Coca-Cola Foods and Ford Motor already have restrictions on game playing. Ford uses special software that scans worker's computer systems to make sure there are no games.

However, some smaller companies, especially in the US, approve of game playing as long as it is out in the open. Those which actually

Computer game players often experience high stress levels during play

encourage game playing at work - mostly in the US - have proper budgets for game purchasing. At some companies, staff at all levels will play games against each other while connected to the office network. This is said to encourage an esprit de corps. Even so, its value in increasing company productivity is still questionable.

Anyone who has played computer games knows how easy it is to lose an hour or more without realising it.

So while a policy to ban computer games at work will certainly be unpopular, it may be a necessary step. If staff want to relax, a short walk outside will certainly be more beneficial.

Studies have shown that computer game players often experience high stress levels during play. And now that computers are so cheap, there are plenty of opportunities for playing the games at home.

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MANAGEMENT: THE GROWING BUSINESS

A novel financing deal helped in the rescue of Standard Platforms

Unusual means to a happy end



Last week the London stock market witnessed one of its more unusual corporate rescues. Standard Platforms, a supplier of optical imaging systems, raised £450,000 through a share issue made necessary by a disastrous expansion into the US.

It was not the size of the issue that was unusual, although raising such a small amount would tend to be too small to justify the corporate finance fee.

Nor was the reason for the rescue abnormal – the US has been a graveyard for many UK companies which have thought North America was like their home market, only bigger.

What distinguished the deal was that 30 private individuals subscribed an average £17,000 to a rare, if not unique, example of a business angel rescue.

To make the deal fly, IDJ, the corporate finance company that brought the investors together, took its fee in shares. And 31, the investment capital supplier, agreed to convert £300,000 of loan stock into equity.

Standard Platforms had enjoyed a short and eventful public existence. With the £1.6m raised when it came to the Unlisted Securities Market in 1990, it had tried to push into the US with a new product.

In the UK it had established a sound customer base supplying bespoke systems to enable the likes of DHL and Securicor to store and retrieve optically the records of thousands of documents they receive daily.

In the US the company had hoped to produce an off-the-shelf version of the software it could sell to hospitals and clinics. Sales never materialised as expected. Losses mounted and the US subsidiary was sold.

The shares were suspended in March 1994 at 36p, valuing the group at £1.4m, when at their peak they had traded at over 200p. In the 18 months to September 1993 Standard Platforms had made a pre-tax

loss of £1.1m and had net liabilities of £574,000.

"The company was not exactly thriving but it was not bleeding," says Peter Dicks, who has joined as non-executive chairman. "It was dead in the water, not sinking," says John Inledon, chairman of IDJ and the largest new investor in Standard Platforms.

To sell the refinancing to new investors IDJ needed a manager respected in the field. They found Iain Bowles who was, until the week before last, sales and marketing director for Fujitsu, the second largest computer company in the world.

It then needed to convince it to convert its debt into equity, a move the institution agreed to make if IDJ could get the share issue fully underwritten by business angels.

"Getting the money was relatively simple," says Peter Dicks, non-executive chairman. IDJ went on a series of roadshows and sent 55 people an information package.

IDJ took a week to put the underwriting in place – all 30 investors were required to sign a "hold harmless" letter saying effectively that they were aware their shareholding might prove to be valueless. It pulled off what Dicks calls a "typical US-style wipe-out financing" that diffused existing shareholders to a 22 per cent stake but left the reconstructed balance sheet with net cash of over £300,000.

Could such an angel-backed financing be repeated? First, the group organising such an underwriting needs a well-heeled list of investors who have invested in private companies and know they may be saying goodbye to their capital for a long time, if not for ever.

Of equal importance is the need to bring in good management without which no investors would have been tempted. In the case of Standard Platforms, it remains for Bowles to justify that faith in his abilities.

RG



Sir Brian Pearse, now retired, at the Midland Bank head office in London

Small steps to an equity stake

How close are we to the day when banks regularly take equity stakes in the businesses to which they lend?

Among the UK high street banks, Midland is one of the closest to making such a move part of every day banking.

Among others, only Royal Bank of Scotland is developing equity products along similar lines through its specialised lending services division.

Midland's starting point is the recognition that the returns banks have made from smaller businesses have been poor.

Too often banks have been lend-

ing what is effectively risk capital but have only earned a debt return.

"The boards of all the banks must be very disappointed by the returns they have made from this sector over the whole business cycle," says David McMeekin, corporate finance director of Midland Bank.

Midland's response is modest but a pointer to where small business banking may be going:

● At the smallest level, Midland is developing a product that would allow business banking managers to make relatively small but unsecured loans to well-managed companies with inadequate security

but robust cash flows. The bank would take equity options or a form of "phantom options" – instruments that carry rights to some up-side reward – which the owner-managers will be encouraged to buy back from the bank.

Midland accepts that it will need to continue training bankers to recognise when equity could be useful and relevant.

● Since 1990 Midland, in common with some other banks, has adopted just this approach for bigger customers with the same characteristics. For private companies and smaller quoted companies, the bank will consider taking equity options. With middle-sized family

controlled companies, where a float is unlikely, it will consider lending unsecured but will take phantom options.

● Nearer to conventional venture capital but targeted at companies requiring as little as £5,000-£150,000, there are 10 independently managed Midland Enterprise Funds. An 11th office is to open in Wales on June 21. They look at start-up and early-stage finance. To cut the set-up costs, Midland has introduced standardised documents. By many accounts this is proving a labour-intensive slog.

● Options and phantom shares allow you to lend slightly more generously," he says. They also mean bankers would have to become more involved in the way the businesses were running.

RG

The view from Bournemouth

Former Midland Bank chief Sir Brian Pearse talks to Richard Gourlay about lending to small companies

Earlier this month Sir Brian Pearse spent an uncomfortable few hours in Bournemouth, southern England. Speaking to an invited audience of 250 businessmen, Sir Brian was shocked to hear that antagonism towards the banks was quite so pronounced.

"I thought things were getting better but I am beginning to wonder," says the man who retired as chief executive of Midland Bank, the UK high street bank, in March. "The strength of anti-bank feeling is still disappointingly adversarial."

This continuing tension between banks and their customers is something Sir Brian believes has to be addressed if Britain's unemployment problem is to be tackled.

Smaller businesses, which will be creating the jobs in future, cannot do without the banks. And the banks, which he says have probably only broken even servicing smaller companies over the last 10 years, have to find a way to make this business profitable.

Sir Brian, who is sometimes seen as a traditionalist, believes this cause will be best served by better implementation of old-fashioned banking principles – getting closer to customers, understanding their businesses, plans and management. But he says there is also a place

for banks to look at other sources of income – such as taking equity stakes or equity options in customers' businesses as part of a normal banking relationship.

Sir Brian's desire "to do something about unemployment" was one reason he has just accepted the post of chairman of the Housing Corporation. The largest government quango, the corporation supervises the non-profit-making housing associations which own and manage 700,000 rented homes.

But he has long believed that smaller companies should play a central role in creating jobs.

He became particularly alarmed by the way relationships were developing between the banks, smaller businesses and the government at the end of 1992. It was a time when banks were being accused of benefiting most from base rate cuts. "The prime minister even said in a Guildhall speech that he just hoped an interest rate cut would get passed on to the customers," Sir Brian says.

Until last week's Bournemouth meeting, Sir Brian thought things had been improving. The government, he says, had largely delivered what it promised, improving the loan guarantee scheme, replacing the Business Expansion Scheme and taking some action on late pay-

ment of debts. From the other side of the fence, banks were encouraging businesses to recognise they were too dependent on overdrafts and should look at longer term forms of finance.

He accepts that the banks have made mistakes. They should, for example, never have moved decision makers to big banking centres from the field, where they could maintain strong links with their customers. Midland is now reversing this and has put 206 senior head office bankers back into the field after retraining because, as Sir Brian says, "some have lost the ability to lend."

But Sir Brian believes the people who run smaller businesses are partly to blame for poor relationships with the banks. There is, for example, a "startling lack of banking" among businessmen and women.

He compares the ease with which people can set up in business in Britain with the German experience, where overall training levels are monitored and approved by local chambers of commerce. "Far too many people have gone into business who should not have gone into business," he says.

Too many businesses are undercapitalised, he says. And too many businessmen are unrealistic about what they should pay the banks for overdrafts, a form of finance which is often effectively risk capital. Too many businessmen "expect equity on debt prices and quite cheap debt prices," he says. "Customers don't think: 'how much of my own money can I get into my own business', but 'how much can I borrow', a startling difference with Germany."

Sir Brian is not overly-enthusiastic about banks taking equity stakes in their customer's business, but believes there is a case for taking options and "phantom options" – instruments that allow the bank a share of any up-side in the business in addition to their regular loan margin.

"Options and phantom shares allow you to lend slightly more generously," he says. They also mean bankers would have to become more involved in the way the businesses were running.

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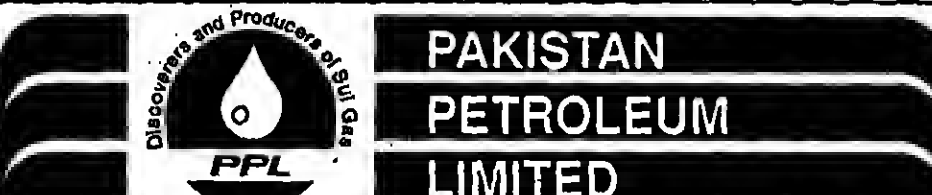
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CONTRACTS & TENDERS



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Pakistan Petroleum Limited (PPL) invites applications from reputable manufacturers of centrifugal gas compressors to prequalify for the supply of a major equipment package.

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Suction Temperature	65 Deg C max
Mass Flow Rate (each compressor)	40,000 Nm ³ /hr until the suction pressure declines to about 39 bar abs. For further decline in the suction pressure the mass flow rate will be limited to that achievable with the maximum site-rated power of the driver.

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- The manufacturer must have prior experience of acting as a prime vendor for equipment supply for projects of similar nature and magnitude.
- The manufacturer must have experience of supplying equipment for operation in remote semi-desert sites in Middle East/Far East countries and must be fully aware of operating/environmental conditions at such sites.
- The manufacturer must demonstrate his ability to provide a continuing after sales service and spares to the buyer.
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a public international auction for the highest bidder, with sealed, binding offers for the purchase, in toto, of the assets of Neorion Shipyards Syros S.A. established at Emvoupolis, Syros, 1 Neorion Street, which is under special liquidation and which will henceforth be referred to as "the Company".

Activities and brief description of the Company

The Company is engaged mainly in the repair, conversion and building of ships as well as various industrial constructions (railway cars, wind generator bases, etc.). The Company's productive installations are at Emvoupolis, Syros on a self-owned plot of land about 27 στρεμματα (1 στρέμμα = 1000m²) in area and on an area of about 35 στρεμματα released for the Company's use by the state. The Company also owns, besides its installations, other plots of land totalling about 50 στρεμματα on the island of Syros. It also owns 358 houses situated in a plot of 505.68m² in Piraeus (87 Aidi Mikali) on which a multiple-storied building has been erected and in which the Company owns an area of 1,582.71 m² in the building.

It is to be noted that in accordance with article 23 of Law 2198/1994, out of the total assets of the Company to be sold, the following are excepted:

- The building of the old lazaretto with a total area of 8,000.15m² and buildings totalling 688.5m² (Old Prison building) in the Lazaretto district of the Municipality of Emvoupolis.
- The retired building and plot of land totalling about 2,880m², the former cartridge factory, opposite the Vardoulia, within the Municipality of Emvoupolis.
- The old Vellissaropoulos factory totalling about 5 στρεμματα in which the Company's Workers' Consumer Cooperative is housed, also within the Municipality of Emvoupolis.

The above-mentioned properties a), b) and c) are excepted from the Company's assets for sale, as they are to be transferred to the local authorities of the island of Syros.

d) The floating dock "AVLIS" (see details on page 10 of the Offering Memorandum).

Also, as analysed and explained in the Offering Memorandum, the highest bidder must clearly waive his rights, in the sale contract, to a special claim pending before the American law courts and included in the Company's balance sheet of 31/12/1992 under clients and creditors' litigation accounts, against the owning company of the m/y EAGLE.

Two floating docks are in operation at the shipyards which can take ships up to 75,000 and 40,000 dwt. respectively, equipped with two 10-ton cranes and one 10-ton and one 15-ton crane respectively. There are available for ships up to 180,000 dwt for repairs outside drydock. These piers are served by 4 travelling cranes with capacities up to 40 tons. For the disposal of ships, the Company operates the ships barge LANADO II. There is also a 200-ton floating crane.

The shipyard has five tugboats and a small motorship used for transporting sandblasting equipment and large objects. Thanks to the suitable climate, internal sandblasting is also carried out with modern equipment.

Terms of the Auction

- Parties interested in taking part in the auction are invited to receive from the Liquidator the Offering Memorandum and the draft Letter of Guarantee in order to submit a sealed, binding offer to the Emvoupolis, island of Syros notary public appointed to the Auction, Eleni Amani, 7 Mitropoli Antoniou Poulou Street, tel. +30-221-27201, up to 1900 hours on Thursday 16th June 1994.
- Bids must be submitted in person or by a legally authorised representative.
- Bids submitted before the time limit will not be accepted or taken into consideration.
- The bids will be unsealed before the above-mentioned notary at 1000 hours on Friday 17th June 1994 with the Liquidator in attendance. Bidders who have submitted their offers within the prescribed time limit can also attend.
- The sealed, binding offers shall clearly state the offered price and the method of payment for the purchase, in toto, of the Company's assets and shall be accompanied, on penalty of nullification of the offer, by a Letter of Guarantee from a bank legally operating in Greece to the amount of two hundred and fifty million drachmas (Drs. 250,000,000) or its equivalent in US dollars.
- The Company's assets and all fixed and circulating property, claims, trademarks, titles, rights, etc. are to be sold and transferred "as is, where is" and, more specifically, in their actual and legal condition and location on the date on which the sale contract is signed, regardless of whether the Company's shipyard is operating or not.
- The Liquidator, the Company and the creditors representing 51% of the total claims against the Company (Law 1892/90 article 40a, para. 1 as in force), shall bear no liability for any legal or actual defects or for any deficiency in the particulars of the effects for sale or rights, nor for their incomplete or faulty description in the Offering Memorandum and in any correspondence. In the event of inconsistencies, entries in the Company's books, as they stand on the date of signature of the sale contract, shall prevail.
- Prospective buyers, hereinafter referred to as "Buyers", shall be obliged, on their own responsibility and due care, and by their own means and at their own expenses, to inspect the object of the sale and form their own judgement and declare in their bids that they are fully aware of the actual and legal condition of the assets for sale. The Buyers are hereby reminded that, in accordance with the provisions of Law 1892/90 article 40a, para. 4 as in force, having agreed in writing to maintain confidentiality, they are entitled to have access to any information they may require concerning the Company for sale.
- The essential criteria for evaluating the offers by the Liquidator, among others, shall be the amount of the offered price, the assurance of as many as possible job positions, the business plans of prospective buyers and their creditworthiness.
- The offers must not contain terms on which their bindingness is dependent nor must there be any vagueness concerning the offered price and its method of payment, or any other matter of importance to the sale. The Liquidator and the undersecretaries of Finance and Industry have the right, at their incontestable discretion, to reject offers which contain terms and conditions, irrespective of whether these offers contain a higher price than that of other bidders.
- The bids must contain a commitment by the buyers that the Company shall continue to operate as a shipyard for at least six (6) years and that they shall transfer immediately, without anything in return, at least five per cent (5%) of the shares to the workers, as indicated by their union and/or the local authorities of the island of Syros.
- The highest bidder shall be deemed the one whose offer was evaluated by the Liquidator and judged by the undersecretaries of Finance and Industry to be in the best interests of the creditors and for the national economy at large.
- In the event that the party to whom the assets for sale have been adjudicated does not appear to sign the sale contract within twenty (20) days from being invited to do so and fails to abide by the other obligations accruing from the present announcement, then the above mentioned guarantee of two hundred and fifty million drachmas (Drs. 250,000,000) is forfeited to the Liquidator in compensation for expenses of any kind, time spent, and any actual or hypothetical loss sustained, with no obligation on the Liquidator's part to furnish any specific proof or deem that the amount has been forfeited to him as a penalty clause, and collect it from the guarantor bank.
- Letters of guarantee accompanying the offers shall be returned to all participants except the highest bidder immediately after the ratification by the undersecretaries of Finance and Industry of the adjudication to the highest bidder.
- The Liquidator shall not be liable to participants in the auction either with respect to the evaluation report or for his selection of the highest bidder and neither will he be liable to them for the cancellation of the auction in the event that its outcome is considered to be unsatisfactory by the Liquidator or by the undersecretaries of Finance and Industry.
- Participants in the auction do not acquire any right, claim or demand from the present announcement or from their participation in the auction, against the Liquidator, for any cause or reason.
- Transfer expenses of the assets for sale (taxes, stamp duty, notarial and mortgage fees, rights and other expenses for drawing up topographical diagrams as required by Law 651/77, etc.) are to be borne by the Buyer.

Interested parties should apply for further information to the head office of the liquidating company GREEK EXPORTS S.A., 17 Panepistimiou Street, 1st Floor, Athens, Greece, tel. +30-1-324.3111 to 115.

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BUSINESS AND THE LAW

Ruling on car quotas queried



EUROPEAN COURT

A European Commission decision not to investigate a complaint by consumers against an agreement restricting imports of Japanese cars into the UK was overturned last week by the European Court of First Instance.

The complaint concerned an agreement between the British Society of Motor Manufacturers and Traders (BSMMT) and the Japan Automobile Manufacturers Association (JAMA) restricting the export of Japanese cars to the UK to 11 per cent of the total annual UK car sales.

The European Consumers Association (BEUC) and the National Consumer Council (NCC) argued the agreement was contrary to the Rome treaty's ban on restrictive agreements. They also alleged restrictions on access to the market resulting from the agreement constituted an unlawful abuse of a dominant position by BSMMT.

The Commission took the view that there was not a sufficient Community interest in opening a formal investigation procedure since the agreement would be terminated soon by the EC/Japan consensus on car exports. Under this, the EC committed itself to abolishing national restrictions of any kind by January 1 1993, while Japan accepted a transitional period until December 31 1999 to facilitate the adjustment of Community manufacturers to adequate international competitive levels.

The Court treated the Commission's letter to the consumer groups as a definitive rejection of their complaints. The Commission's letter stated three grounds. Each justified the way the Commission exercised its discretion on competition complaints as recognised by the CFI in the Automec II case (T-24/90).

The CFI confirmed the Commission was not bound to investigate a formal competition complaint. But it reiterated the Commission was obliged to consider carefully the factual and legal issues brought to its attention by a complainant, to assess whether those issues indicated conduct liable to distort competition within the common market and affect trade between member states.

Where the Commission rejected a complaint without an investigation, the purpose of judicial review by the CFI was to ensure that the challenged decision was based on a correct assessment of the facts and was not invalidated by any error of law, manifest error of assessment, or abuse of power.

The court held all three grounds invalid. The first and main ground was undermined by a manifest error of assessment. The main reason given for not investigating the past and present BSMMT-JAMA arrangements was that there was no reason to doubt that the arrangements would end by January 1 1993 because of the commercial consensus on car exports.

None of the documentary evidence relied on by the Commission established this would necessarily happen. In particular, the Commission failed to explain why the transitional regime to December 31 1999 would be based on anything other than the agreement. It was not impossible, therefore, that the arrangements for implementing the transitional regime were incompatible with EC competition law.

The second ground was wrong in law. The Commission wrongly treated the agreement as if it were a national measure of commercial policy by relying on its past approval by the UK, when it merely involved private economic operators. The fact that the agreement was known, permitted or even encouraged by national authorities did not exclude the competition rules.

The Commission's third ground for rejecting the complaint, namely that the alleged infringement did not significantly affect trade between member countries, was also wrong in law and insufficiently reasoned.

It could not be justified solely by asserting that the infringement did not primarily concern trade between member countries. The CFI considered the arrangements, by their very nature, were liable to impair the functioning of the common market and the natural movement of trade because they restricted imports into the Community and affected the entire territory of a member country.

T-37/92, BEUC and NCC v Commission, CFI 2CH, May 18 1994.

BRICK COURT CHAMBERS, BRUSSELS

The Inland Revenue has its eye on partners who plan to exploit tax changes, warns Robert Rice

Measure for measure

Tough measures against tax avoidance, designed to limit the scope for the UK's 9m self-employed people to exploit changes in personal taxation, have been outlined by the Inland Revenue.

Many accountants had described the changes in personal taxation for the self-employed, announced in the 1994 Finance Bill, as a significant, one-off, tax-planning opportunity for UK partnerships. The bill covers the introduction of self-assessment, and the changeover from taxation on a preceding-year basis to a current-year basis from the 1997-98 tax year.

But the Inland Revenue's announcement has made this opportunity less attractive.

Mrs Denise Catterall, a tax partner of accountants Coopers & Lybrand, had said that transitional rules, while the changes were being introduced, would enable partnerships to plan their tax payments. For partnerships in existence on April 5 this year, 1996-97 will be a transitional year. Under the transitional provisions, tax paid in 1996-97 will be a 12 month average of the tax payable on the profits arising in the two years to April 5 1996.

Thus for a partnership with a year end of April 30, the relevant accounts on which tax will be assessed for the transitional year 1996-97 will be for the periods May 1 1994 to April 30 1995 and May 1 1995 to April 30 1996. Tax will be payable on 12/24ths, or half, of those results.

To take advantage of the transitional rules, partnerships anticipating any large or unusual items of income were advised to try to ensure payment would be made during the transitional assessment period, as it would effectively be halved for tax averaging purposes. Equally, large one-off items of expenditure, such as refurbishment or redundancy costs, ought to be kept out of the assessment period, because a firm would effectively get tax relief on only half.

Soma partnerships may have already followed this advice. Firms with 1993-94 financial year ends which have passed may have brought forward exceptional items of expenditure into the 1993-94 tax year or delayed receipt of exceptional income to place it in the 1994-95 tax year. Partnerships which have not yet reached their financial year end could still take advantage of the tax-planning opportunity.

But their efforts may have been in vain. When details of the new system were announced, the Inland Revenue also made it clear that it would bring forward a narrowly targeted anti-avoidance measure. Details of how this will work in practice will not be known until next year's finance bill is published, but the Revenue has now published guidelines.

The Revenue identifies four "triggers" which may bring the anti-avoidance rules into play. Two of them - transactions with persons with whom the taxpayer has a family or proprietary link, and arrangements with unconnected persons which are wholly or partly reciprocal or self-cancelling - are fairly straightforward. But the other two - a change or modification of an accounting policy, and

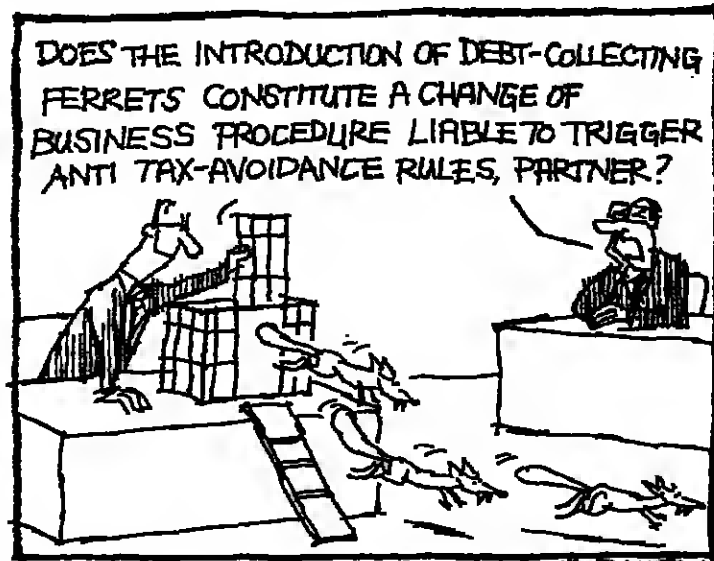
any changes in business behaviour - could present problems.

Mrs Catterall says, as presently envisaged, the last trigger is very widely drawn. It appears to mean that any change in a settled practice of a partnership in relation to the timing of things such as the incurring of debts, or the purchase of goods and services, the incurring of business expenses and the settlement of debts, could trigger the anti-avoidance rules.

This could catch a law firm which, in an effort to become more efficient, decides to speed up its billing procedures. "The last trigger effectively gives the Revenue wide-reaching powers to allege that higher profits in the affected transitional periods constitute avoidance of tax," she says.

There are defences to a charge of tax avoidance, but they are narrowly drawn and the onus will be on the taxpayer to prove the Revenue does not have a case.

Once the Revenue has challenged a change in accounting policy or business behaviour, it will be satisfied that avoidance has not taken place only if the taxpayer can show: • that obtaining a tax advantage



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was not the main benefit, or one of the main benefits, expected to arise from the change; • or that the change was undertaken solely for bona fide commercial reasons.

Obtaining a tax advantage will not be regarded as a bona fide commercial reason. However, as obtaining a tax advantage is always likely to be at the back of the mind of the well-advised taxpayer as "one of the main benefits" arising from a change of business behaviour, it will not be easy to satisfy either of these defences, Mrs Catterall says.

But the real sting of the anti-avoidance proposals is in the tail. If the taxpayer tries but fails to convince the Revenue that one of the defences is satisfied, the penalties are heavy.

Where, for example, it is shown that profits have been moved into the transitional period, then those profits will be taxed in full (at 40 per cent in the case of a higher rate taxpayer) in addition to being taxed as part of the averaged profits for the two years to 1996.

In other words, the profits caught by the anti-avoidance rules will effectively be taxed one and a half times, or at an equivalent rate of 60 per cent.

There is time to try to persuade the Revenue to water down the penalties before the finance bill is published early next year. In the meantime, with further guidance from the Revenue as to how the anti-avoidance rules will work in practice, partnerships still contemplating taking advantage of the tax-planning opportunity must tread carefully.

The OFT's official response is that consultations with PDM are continuing and that "there is no reason to suspect that consultation should not be concluded satisfactorily". PDM said yesterday it could not comment, as the matter was under discussion with the OFT. But it denied it was in any way responsible for the delay in implementing the MMC's recommendations.

Wherever the blame lies, competition lawyers say the failure of the authorities to ensure effective competition in the animal waste industry undermines the weakness of the UK system for tackling anti-competitive behaviour by dominant companies. As one lawyer close to the case says: "It's a classic example of why the government was wrong in rejecting a tougher law on abuse of market power."

Robert Rice

Waste of an opportunity

The UK stance on market dominance has come in for criticism

made last July by the Monopolies and Mergers Commission to curb abuses of market power by Prosper de Mulder (PDM), the UK's leading animal waste rendering company.

Last year's MMC inquiry marked the third time in a decade that the UK competition authorities had probed the animal waste trade.

In 1985, the MMC found that PDM's strategy of growth by acquisition had been harmful to abattoirs (the main source of raw meat waste), and that PDM had used its market power to respond aggressively to competitors seeking to capture its raw material sources. It found PDM's pricing policy was designed to exploit or maintain its monopoly. PDM gave undertakings

that included an agreement to notify the OFT before it bought any further animal waste companies.

In 1991, PDM's purchase of the animal waste interests of Croda was referred to the MMC. The commission found the merger would have an adverse effect on competition, but cleared it on the grounds that Croda was a declining competitive force and the deal would improve PDM's efficiency.

By autumn 1992, when the industry was again referred to the MMC, PDM had bought several small animal waste collection businesses without notifying the OFT, and mothballed the waste rendering plant at Market Harborough, Leicestershire, bought from Croda.

Last year's MMC report found serious breaches by PDM of the 1986 undertakings and widespread discriminatory pricing. The MMC recommended that PDM should be required to publish weekly a representative sample of prices and charges from October, dispose of its Market Harborough plant within six months, and be prohibited from making further acquisitions without OFT approval, and that the 1986 undertakings be tightened.

Ten months later, PDM is not publishing weekly prices and has not disposed of the Market Harborough plant. The three companies that complained to the OFT last week say competition in the industry could be wiped out.

PEOPLE

David Gelber joins the 'enemy'

Derivatives broker Intercapital has always had the reputation of throwing some of the best parties in the business. David Gelber, at that time chief operating officer of Midland Global Markets, walked into last year's thrash, which had the Wild West as its theme, to find a poster on the wall: "Crispy Gelber - wanted for cutting brokerage".

A veteran of Citibank and Chemical, and Hong Kong

Bank before its merger with Midland, Gelber left Midland Global Markets in April. "My first love is derivatives," says Gelber, who, despite his managerial role at Midland, is basically a trader through and through, and sees himself as one of the pioneers of the swaps market. "I've had it with huge organisations."

When Midland and Hong Kong Bank merged, he says he accepted the chief operating officer slot because it was "a big position. I guess I had more grey hairs than most people. Someone needed to do the job." But after a while he appears to have fallen out with Guy Heald, a colleague from Chemical, and now head of Midland Global Markets. "One grows apart - like a marriage," is all Gelber will say.

He admits that the Intercapital job came as rather a bolt from the blue. But the entrepreneurial challenge fits the bill. He points out that he has always been attracted to a variety of growing businesses; he was, for instance, a founder director of Café Flo, the London brasserie chain.

"Intercapital has grown beyond anyone's expectations," Gelber says, explaining the need for the new position at the 8-year-old company. Between its offices in London, New York and Tokyo, it now employs more than 200 people. "I was brought in to lend some management expertise to a growing organisation."

Asked whether he had injected capital into the venture, Gelber refused to comment.

Non-executive directors



Baroness O'Connell (above), md of the Barbican Centre, at MET.

■ Sir Derek Hornby, chairman of the British Overseas Trade Board, at AMF ASSET MANAGEMENT; Eric Lyall has retired.

■ William Shaw as chairman at SOUTHERN BUSINESS GROUP.

■ Peter Wood, chief executive of Elna and Everard, at GRAHAM GROUP.

■ Ian Clubb, finance director of BOC, at OWNERS ASSOCIATION.

■ Anne Ferguson, former head of corporate communications for ICI and former chair of the advisory committee on advertising to the government, at CAPITAL RADIO; Bob Stenham and David Manley-Fitch have resigned.

■ David Culler, group finance director and deputy chief executive of Jeyes, at DALE ELECTRIC INTERNATIONAL.

■ Bobby McAlpine has retired from ALFRED McALPINE.

■ David Price, deputy chairman of Mercury Asset Management, Beatrice Philippe, md of Pan-Holding SA and councillor of the French American Chamber of Commerce in New York, and Ed Wallis, chief executive of PowerGen, at MERCURY EUROPEAN PRIVATISATION TRUST.

■ Brian Smith, chairman of BAA and former chairman of Metal Box, as chairman of HYDRON.

■ David Whitaker, chairman of Wemyss Development and former senior partner of Ernst & Young's Edinburgh office, at SECURITIES TRUST OF SCOTLAND.

■ Niven Duncan as deputy chairman at NEW LONDON CAPITAL.

■ Lindsay Mackinnon, retired director of Rowntree, as chairman-elect of BRADFORD & BINGLEY Building Society, taking over on the retirement of Donald Hanson next April.

David Cairns to leave Accounting Standards

David Cairns is to retire as secretary general of the International Accounting Standards Committee next March, after ten years in the job.

His departure, which came as a surprise to many within the accounting world, will coincide with a period of great change for the organisation.

Cairns, 47, said yesterday that he had decided he wanted to try a different job after a decade and to leave while he was still enjoying his work.

He said he had no specific plans on what he would be doing next, although he hoped to use the skills gained in international accounting, perhaps as a consultant to a firm or multinational company.

By the time of his departure, the committee will have completed both a restructuring and its comparability and improvements project which was designed to reduce the number of alternative types of financial reporting.

■ Dirk de Jong has been promoted to md of Van Meer James Capel, JAMES CAPEL HOLDINGS' Dutch subsidiary in succession to Jonathan Elwes who had been interim md.

■ Nick Barton, formerly a director of NetWest Markets' corporate finance, has been

appointed a director in SWISS BANK Corporation's mergers and acquisition division.

■ Bahman Jahanshahi, former director of corporate finance at Swiss Bank Corporation, has been appointed head of structured finance at CREDIT SUISSE.

■ Edward Lester, former head of corporate finance at Forward Trust Group, part of HSBC, has been appointed chief executive of MOTABILITY FINANCE.

■ Peter d'Angier has been appointed a director of SECCOMBE MARSHALL & CAMPION.

■ Nicholas Kent and Victoria Killey have been appointed directors of ODG INVESTMENT MANAGEMENT; they move from Brown Brothers Harriman Investment Management and IDS International, respectively.

■ Teresa Keyes (below), a senior vice-president of The NORTHERN TRUST Company, has been appointed manager of global custody operations in London.

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No Rathbones left on Rathbone board

Management changes after the Rathbone Brothers again have left the private client and asset management group with a new post of managing director and without a Rathbone on the board.

Roy Morris, 52, who has been managing director of the group's Liverpool operation, becomes group managing director. In a separate move, Sebastian Rathbone, 61, has resigned from his post as vice-chairman of the group, though he will remain a non-executive director of the main trading subsidiary which deals with investment banking and fund management.

Morris says his new role would involve spending more time in the London office, but reflected the importance of the Liverpool operation, which contributed more than half the group's profits last year.

One of his tasks, he said, would be to achieve more integration between the two UK offices. He joined Rathbones 37 years ago and has been based in Liverpool ever since; he is "looking forward to expanding my horizons".

Rathbones' yet-to-be-appointed vice-chairman will probably be non-executive. As for keeping the family connection, Morris commented: "We're looking to have younger Rathbones in the group in the near future."

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F I N M E C C A N I C A I R I G R O U P

Self-indulgent attitudes

William Packer finds Spanish conceptualism in Manchester all too familiar

To enter the exhibition, *Ideas & Attitudes*, at Manchester's Cornerhouse, is to go back in time. The work may have come from the far-away-and-long-ago of Spain in the 1970s and General Franco's declining years, yet how familiar it all seems, and how comfortably old-fashioned. Switch a few names, English for Spanish — Keith Arnatt, John Hilliard, Tony Carter, Stuart Brisley, Rita Donagh or Michael Craig-Martin for Josepina Miralles, Antoni Muntadas, Carlos Pujol, Jordi Benito, Pere Noguera or Benet Rossell — and would we notice a difference? Not much.

Those were the days, as though Dada and Surrealism had yet to be dreamt of, Duchamp yet to rip the bowl from the lavatory wall. *Ideas & Attitudes* catches exactly the lost, earnest innocence of the times, for the idea was most certainly the thing. Art assuredly had to be about something, that wonderfully empty phrase still the mantra of the more advanced of our art schools.

It was all so simple. Take an idea,

any idea, and strike an attitude about it, and the form, the realisation, would look after itself. Thus at last was the tyranny of technique broken. All one needed were a few snags for illustration, or some plastic bags to fill with nail-clippings or pubic hair, or, as we have here, rubber bands, tooth-picks, post-cards, postage stamps... (Eugenia Balcells).

Or what about putting some notices in the papers, to see what response we get (Grup de Treball)? Or filling in a map with mud (Pere Noguera)? Or throwing oneself against a brick wall and bouncing off again, with photographs to prove it (Jordi Benito)? Or floating the letters SCULPTURA in a tank of water (Damien, I mean Francisco Torres)?

A number of the ideas are bright enough. Josepina Miralles, who solemnly shows herself standing thigh-high in the earth, or turning by simple stages into a woman of straw, has also made herself a pair of shoes that prints her name as she walks along. Francisc Abad goes through his "Actions with Air, Fire and Water"

with dead-pen simplicity, breathing into a glass, lighting a cigarette, having a drink. Jordi Pablo's stone has a handle by which to pick it up, his bread a hinge by which to break it. "What goes through the head?" asks Jordi Cerdà, with headshots to show us, and a motor-bike, a rubber glove, a basket, the Tower of Pisa, variously sprouting from his cranium. Ferran Garcia Sevilla has a rubber stamp which reads "Art Es Just Un Mot". Indeed it is.

In the lower gallery, *Catalonia Incognita* is a small show of conventional modernist painting and sculpture from around the city of Girona. Only when we read in the publicity that "perhaps (the) most fascinating aspect is its faith in traditional disciplines: painting, drawing and sculpture", do the eyebrows rise a notch or two.

There are several rather good abstract paintings that are yet redolent of landscape, and among the sculpture a piece cast in aluminium, by Xicu Cabanyes, that besides being deeply in Moore's debt, was clearly modelled in the old way. But as for

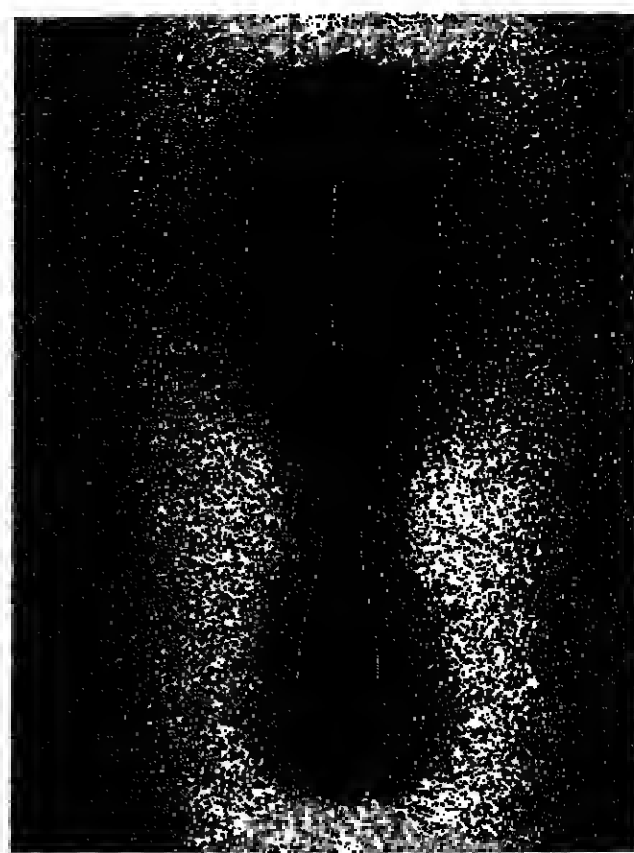
tradition, of drawing there is nothing at all, unless some linear gestures in a few paintings count as drawing. And while the thick impasto surfaces of Patze are entirely acceptable, and Montserrat Costa's thinner washes rather lovely and effective, such works are traditional only in the sense that the paint is still being laid on a flat surface, and with some competence. Reference to the external and visible world? The critical measuring of the thing seen against the mark made, and the mark made against the mark intended? Forget it.

For the mark made we go on to Antoni Tapies at the City Art Gallery, and a show of his *Profund Certainties* of 1991. And again of critical self-measurement there is nothing, but only self-indulgence. It is sad to have to say as much, for Tapies remains a serious and significant artist on the strength of his work of the 1960s and 60s, bleak and physical abstraction, heavy with ambiguous symbolism.

All we have now, it seems, are these vacuous graphic exercises on

unstretched and grubby sheets of synthetic fabric, curling off the wall. Even these evince still a certain natural painterly delicacy and an educated hand, but such qualities, alone and unwitting, are not enough. The mystery is only how it is that an artist of such proven quality should now imagine his every move, his every gesture, take it or leave it, to be fraught with significance. His dealers and curators, perhaps, have told him so.

Ideas & Attitudes: Catalan Conceptual Art 1969-1991; Cornerhouse, 70 Oxford Street, Manchester until June 5, supported by the Generalitat de Catalunya, The Henry Moore Foundation, Visiting Arts and the Arts Council. *Catalonia Incognita*: contemporary painting & sculpture from Girona; until June 5, supported by the Generalitat de Catalunya, Copec, the Ajuntament de Girona and Visiting Arts. Antoni Tapies: *Profund Certainties*; Manchester City Art Gallery, Mosley Street until July 5, supported by Manchester Airport.



"Raspall" by Josep Domenech

Master of mystery

Alastair Macaulay reports on the final week of the Dublin Pinter festival

Yon might think that a "Pinter Festival" was a contradiction in terms... And you would be wrong. The festival of six Pinter plays that Dublin's Gate Theatre has just presented was full of laughter, mystery, emotion, and, above all, humanity. There is talk of another, larger, Pinter festival at the Gate in the future, and it is obvious that England should have one too. All six Gate stagings are first-class and would adorn the London stage.

One reason that a Pinter Festival is timely is that, with last year's *Moonlight*, we have stopped talking of Pinter the playwright in the past tense (as we were doing at the time of his 60th birthday celebrations in 1990). The Dublin Festival ended with *Moonlight* (performances continue this week). Watching it again was a pleasure, not least because it was often the most hilarious play of the festival. In it Pinter is clearly entering new terrain: with the family divided into three separate stage areas, with death treated from two contrasting angles (the daughter's in the past, the father's approaching) and with the very intense irony of much of the talk. Possibly Pinter has pared too much away from *Moonlight*; it does not gather in impact or significance as do his greatest plays. But its tragicomic ambivalence is masterly.

That Pinter is a master becomes obvious with a festival of his work. How often he deals in mystery! — and leaves us like detectives. We are plunged straight into bewildering scenes whose import is never fully clear, but his language is so haunting, and his characters so full of feeling, that it becomes important to work out the play's hidden implications.

Landscape (1968) was to me the greatest revelation of the festival. Seldom if ever performed since it was played by Peggy Ashcroft (Beth's original interpreter), it shows a couple locked into a painful



Ian Holm and Penelope Wilton in 'Moonlight'

dichotomy. He, facing her and often talking to her but never hearing her, talks of mundane matters in the present and recent past. She, facing away, hearing him (probably), but speaking as if in her own head, reflects only of long ago sensual experience.

In several ways, *Landscape* was a turning-point in Pinter's art: it turned away from the menace which often enters into his earlier work, introduced a new lyricism — and it showed a new kind of feminism in his writing. Beth is so much more lyrical, tactile and imaginative than Duff, and her thoughts elude him.

Pinter himself directed *Landscape*; Penelope Wilton and Ian Holm played Duff and Beth. Sublimely eloquent performances, in which the least nuance took on a

wealth of meaning. He spends almost the whole play seated in profile; at the end, he sits there locked in a spasm of rage that gradually becomes suffused by anguish. She looks out front, calmly, as if through the window whose shadow we see on her. Sometimes her eyelids beat through the pauses as if she is close to tears; once she gazes firmly out without blinking, and we sense time differently, and know how different an emotion is now in her heart.

She speaks in utter quiet, and the beauty of her diction — pellucid without elaboration — turns every line into poetry. The play's most famous line is her ending "On my true love's side", but Wilton makes equally telling effect in talking of the nature of shadow. As she speaks, so softly, "Shadow is depriv-

ation of light... Sometimes the cause of the shadow cannot be found", she lets the full metaphorical sense of her lines strike home. A most beautiful performance.

In *Moonlight*, Holm repeats the marvellously scathing, ironic, patently performance of the dying Andy with which last year he returned to the stage. Wilton, excellent as his wife Beth, is slightly warmer than the original Beth, Anna Massey. Karel Reisz, directing, achieves many fresh nuances between the characters; but there are connections and undertones to this play that still have yet to emerge. It takes a long time for a Pinter play to disclose all its meanings. Which is a sure sign of mastery.

Moonlight continues at the Gate Theatre until May 25

Ballet/Clement Crisp

Cunningham's 'Ocean'

The brand new Brussels Arts Festival is much concerned with new theatre and new dance. Or new-ish, one must say, given that its choreographic coup is a creation from the 75 year old Merce Cunningham. *Ocean*, whose first performance I saw last Wednesday, is the realisation of a work planned by Cunningham and his long-time associate, the composer John Cage.

Conceived a year before Cage's death in 1992, *Ocean* is a 90 minute piece whose structure had fascinated Cage and Cunningham: dance in a circular arena, surrounded by its audience who are in turn surrounded by musicians whose sounds wash — ocean-like — over public and performers.

What better locale than for this experiment than Brussels' Cirque Royal? It is a setting exactly suited to the Cunningham/Cage demands. It is, even so, a triumphal spot. Alps have dreamed of being as steep and unyielding as its seating, and 90 minutes spent in this weighty, little-gas are no inducement to sympathy with what is going on below.

The event was certainly curious because of the forces involved and their deployment, but I cannot, hand on heart, declare them to have been of much interest. The sound-track combined 112 musicians skied on the outer rim of the Cirque's top seating, playing a score by Andrew Culver, its droning ostinato interspersed with recordings of whales, dolphins and other denizens of the deep, who contribute the whistlings and borborygmi of what must be marine gastro-enteritis of a particularly virulent kind. Down below, on the central area of the Cirque, Cunningham's dancers meet up with the score in the usual décadé fashion. (We have learned to view Cunningham's titles as mere conveniences rather than as guides to anything that happens.)

Alas, the procedures, the *I Ching*, and chance in all its unpredictability — though with Cunningham chance is the one predictable fact — shape the dance. There are interminable notes in the programme-book to justify and extend the style, but what it amounts to is that Cunningham, armed nowadays with computer-generated ideas, will fill the

arena with arbitrary motion. In 1987, the Cage/Cunningham *Rococo* was very similarly shown at the Albert Hall as part of a memorable Prom: the dance was cogent in effect, exhilarating. Movement blossomed in this setting, as it often has in Cunningham's *Events*, where choreography is given in unexpected combination.

Ocean, in which 15 dancers come and go in various groupings, variously costumed and lit, seemed to me diffuse, arid, formulaic. I suspect that it will benefit from the focus and direction given by a proscenium, and its performers will then look less blank. Yet viewed from above — and it surely matters not where you see it from if Cunningham's rule applies to audience as well as to dance — it lacked even the stimulation one may get from watching a crowd. Red digital clocks at the dancers' entry-points marked the passing of 90 minutes. How slowly time passes when the avant-garde is having fun.

Ocean will be shown at the Holland Festival from June 27 - 30 at the Muziektheater, Amsterdam.

Concerts/Paul Driver

Sinfonietta Response Weekend

The response to the first, on Saturday, of the two concerts of the London Sinfonietta's "Response Weekend" at the Barbican was remarkable: a trickle of regulars at the back of the hall. Conductor Elgar Howarth played without fire, the overly spacious acoustic left the more delicate, single-note moments in Colton Nancarrow's *Piece No. 2 for Chamber Orchestra* (1985) sounding lost and remote, though a fair impression of its polyrhythmic complexities and plucky stimulation of jazz was nonetheless conveyed.

Jazz influence — the underlying theme of the weekend, whose extra-musical events included a concert of student jazz pieces played by Sinfonietta members in the foyer — was overt in Mark-Anthony Turnage's *Koi* of 1990. This is a sort of pocket requiem for solo cello (Christopher van Kampen) and an ensemble permeated by the evile and mournful tones of muted trumpets and languid melodies for saxophone, with bass guitar and drum kit to add

plenty of stomp and violence. But an early work, *Etwas ruhiger im Ausdruck* (1967), by Franco Donatoni, scored for the instrumental quintet of Schoenberg's *Pierrot Lunaire* and derived (we were told) from one bar of a Schoenberg piano piece (Op.25, No.2), was, though skittish, almost the opposite of jazz: studiously quiet, fragmentary, gliding phrases circling round and round; while *The City of Threads* (1994), for 10 players, commissioned from the Dane Anders Nordentoft was a chaste, attractive and brief display of melody. Hans-Jürgen von Bose's *Scene* (1991) for large ensemble and two synthesizers, on the other hand, was long and turgid.

Sunday evening's concert — also under Howarth — was better attended and had a more cohesive and interesting programme, embracing a wacky piece, *Marching to a Different Song* (1981), by Jonathan Lloyd, the electrifying simulation of advanced jazz afforded by a more recent Donatoni work, *Hot* (1989), and featuring John Harle's

saxophone; a rare and quaint *Sinfonietta* (1928) by the American experimentalist Henry Cowell; and the senior Dame Per Norgard's colourful but meandering *Night Symphonies, Day Breaks* of 1982.

Nancarrow — a living link (born 1912) between the ragtime send-ups of Charles Ives and the metrical abstraction of Elliott Carter — was further represented by No. 7 of his *Sixty Studies for Player Piano* and by its deft chamber orchestration by the late Yvonne Mikashoff. The main point of these extraordinary studies, composed directly on to punched piano rolls, is to render different speeds and rhythms at once in a way that is dazzlingly unplayable by hands on a keyboard; but an ensemble can, just, manage the music. Mikashoff's favouring of pungent timbres such as amplified harpsichord does much to bring out the intricately interwoven strands; but it was only after hearing the original roll, as realised on the pianola by Rex Lawson, that one had to gasp "Masterpiece!"

INTERNATIONAL ARTS GUIDE

AMSTERDAM

Concertgebouw Tomorrow: Paul Freeman conducts Berlin Symphony Orchestra in a Beethoven programme, with piano soloist Derek Han. Thurs: Emanuel Ax, Isaac Stern, Jaime Laredo and Yo Yo Ma play piano quartets. Fri: Gidon Kremer is violin soloist with Schoenberg Ensemble. Sat, next Tues: James DePriest conducts Netherlands Philharmonic Orchestra in works by Chopin, Debussy and Stravinsky, with piano soloist Bella Davidovich. Sun: Berlin Symphony Orchestra plays Beethoven. Next Mon: Theodor Guschlbauer conducts Strasbourg Philharmonic Orchestra in Ravel and Berlioz (ticket reservations 020-671 8345).

Musiktheater Next Mon, Tues: Páras Galantes present two chorographies by Béatrice Massin, music by Handel, Lully and Charpentier (020-625 5455).

BASEL

Stadssaal Tomorrow, Thurs: Horst

Stein conducts Basel Symphony Orchestra and Chorus in Beethoven's Ninth Symphony, with soloists Julia Varady, Reinhold Runkel, Peter Seiffert and Alfred Muff (061-272 1176).

BRUSSELS

Palais des Beaux Arts Tonight: Augustin Dumay, accompanied by Maria Josea Pires, plays violin sonatas by Brahms. Fri: Olaf Henzold conducts Belgian National Orchestra in works by Berlioz, Schumann and Mendelssohn, with piano soloist François-René Duchable. Next Tues: Mischka Melsky and Martha Argerich (02-507 8200) Monnaie Sun: Laurence Dale song recital (02-218 1211).

GENEVA

Victoria Hall Thurs: Jesus Lopez Cobos conducts Orchestre de la Suisse Romande in works by Bernstein and Falla, with mezzo Alicia Nafé and pianist David Lively. Fri: Pincas Steinberg conducts Bernese Symphony Orchestra in works by Walton, Elgar and Prokofiev, with cello soloist David Geringas (022-311 2511). Théâtre de Carouge Corneille's *Le Cid*, directed by Simon Elia, runs daily except Mon till June 7 (022-343 4343).

THE HAGUE

Dr Anton Philipszaal Thurs: Gabor Otvos conducts Buenos Aires Philharmonic Orchestra in works by Ginne, Sibelius and Prokofiev, with violin soloist Saskia Versen. Sat: Otto Ketting conducts Hague

Philharmonic Orchestra in Herza, Debussy, Ravel and Ketting. Sun afternoon: Pavel Kogan conducts Radio Symphony Orchestra in Dvorak, Koz and Shostakovich, with saxophone soloist John-Edward Kelly. Next Tues: Strasbourg Philharmonic Orchestra (070-360 9810).

UTRECHT

Vredenburg Tomorrow: Gabor Otvos conducts Buenos Aires Philharmonic Orchestra in works by Ginne, Sibelius and Prokofiev, with violin soloist Saskia Versen. Sat: Ion Marin conducts Radio Philharmonic Orchestra in Ravel, Dohnanyi and Tchaikovsky, with cello soloist Peter Wispelwey. Sun afternoon, next Mon evening: James DePriest conducts Netherlands Philharmonic Orchestra in Chopin, Debussy and Stravinsky, with piano soloist Bella Davidovich. Sun evening: Theodor Guschlbauer conducts Strasbourg Philharmonic Orchestra in Ravel and Berlioz, with piano soloist Guillermo Gonzalez (030-314544).

VIENNA

OPERA Shakespeare Tonight: Prokofiev's ballet *Romeo and Juliet*. Tomorrow: Don Giovanni with James Morris and Marie McLaughlin. Thurs, Mon: Der fliegende Holländer. Fri: Andrea Chenier with Eva Marton, Giuseppe Giacomini and Piero Cappuccilli. Sat: ballet mixed bill. Sun: *Alca* with April Millo and Peter Dvorsky (51444 2955). Theater an der Wien Thurs, Sat, Mon: Claudio Abbado conducts

revival of Jonathan Miller's 1991 Vienna Festival production of *Le nozze di Figaro*, with cast headed by Ruggero Raimondi, Lucio Gallo, Cecilia Gasdia and Barbara Bonney (586 1676).

CONCERTS

Musikverein Tonight: Sherrill Milnes sings recital. Tomorrow: Daniel Barenboim conducts Chicago Symphony Orchestra in works by Debussy, Richard Strauss and Stravinsky. Tonight, Sun (Brahms Saal): Siegfried Jerusalem song recital. Thurs: Haydn's *The Creation*. Fri evening, Sun morning: Riccardo Muti conducts Vienna Philharmonic Orchestra and Arnold Schoenberg Chorus in Bach's B minor Mass. Sat: Mariana Lipovsek song recital. Sun evening: Maurizio Pollini piano recital. Mon: Andreas Schiff and friends play Schubert piano trios (805 8190). Konzerthaus Tomorrow: Elisabeth Leonskaia piano recital. Fri: Gary Bertini conducts Vienna Symphony Orchestra in works by Schubert and Mahler, with mezzo soloist Christa Ludwig (712 1211).

THEATRE

Ibsen's Hedda Gabler can be seen tonight and tomorrow at the Volkstheater in a production from the Berlin Schaubühne directed by Andreas Breth (586 1676). On Thurs, Fri and Sat at Halle G Museumsquartier, Swansea's Volcano Theatre presents an English-language production based on Shakespeare's sonnets (586 1676). Repertory at the Burgtheater includes Brecht's *The Caucasian Chalk Circle* directed by Ruth Berghaus (51444 2955). Theater

an der Josefstadt has John Osborne's *The Entertainer* (402 5127).

WASHINGTON

MUSIC ● Pincas Zukerman is conductor and violin soloist tonight in an all-Dvorak programme with National Symphony Orchestra at Kennedy Center Concert Hall (202-467 4600). ● David Zinman conducts Baltimore Symphony Orchestra on Thurs and Fri at Baltimore's Joseph Meyerhoff Symphony Hall, in a programme consisting of Shostakovich's First Cello Concerto (Lynn Harrell) and Elgar's Second Symphony (410-789 8000).

THEATRE

● King Lear: a Washington Shakespeare Theater production, in repertory till July 2 with Beckett's *Waiting for Godot* (703-739 9886). ● The Misertroupe: Moliere's comedy is transposed to Hollywood in this Roundhouse Theater production. Till June 5 (301-933 1844). ● Ghosts: Ibsen's play about social and religious hypocrisy. Till June 6 at Center Stage (410-685 3200). ● The Revengers Comedies: Alan Ayckbourn's two-part play, directed by Douglas Wager at Arena Stage. Till June 12 (202-488 3300). ● A Room of One's Own: Eileen Atkins in her celebrated portrait of Virginia Woolf. Till June 19 at Arena Stage (202-488 3300). ● The Baltimore Waltz: the 1992 Obie Award winner by Paula Vogel takes us on a funny and touching tour of Europe with an ailing man

and his resourceful sister. Till June 12 at Studio Theater (202-332 3300). ● Hot'n'Cold: a Cole Porter musical revue comprising more than 50 great songs by the master of American popular music. Till May 29 at Olney Theater (301-924 3400).

ZURICH

OPERA The main event at the Opernhaus this week is the first night on Sat of a new production of Offenbach's *La Belle Hélène*, conducted by Nikolaus Harnoncourt and staged by Herut Lohner, with a cast including Vesselina Kasarova and Deon van der Walt. Repertory also includes Don Carlo with Agnes Baltsa and Nicolai Ghiaurov, and a mixed bill of chorographies by Bionert, Ek and Van Marren. Gösta Winbergh gives a song recital next Mon. Highlights in early June include *Fedora* with Baltsa and Carreras and a song recital by Hermann Prey (01-282 0909).

CONCERTS

Tonight's recital by Wilan Quartet at the Tonhalle includes string quartets by Mozart and Dvorak. Tomorrow's celebrity concert features Isaac Stern, Jaime Laredo, Yo Yo Ma and Emanuel Ax in piano quartets by Fauré, Schumann and Brahms. On Thurs and Fri, Robert Spano conducts the Tonhalle Orchestra in works by Dvorak and Beethoven, with cello soloist Thomas Grossbacher. On Fri at Theater 11, Howard Griffiths conducts the Zurich Chamber Orchestra in Herza, Haydn and Tchaikovsky, with cello soloist Andrzej Bauer (01-261 1600).

ARTS GUIDE

Monday: Berlin, New York and Paris. Tuesday: Austria, Belgium, Netherlands, Switzerland, Chicago, Washington. Wednesday: France, Germany, Scandinavia. Thursday: Italy, Spain, Athens, London, Prague. Friday: Exhibitions Guide.

European Cable and Satellite Business TV

(Central European Time) MONDAY TO FRIDAY NBC/Super Channel: FT Business Today 1330; FT Business Tonight 1730, 2230

MONDAY NBC/Super Channel: FT Reports 1230.

TUESDAY EuroNews: FT Reports 0745, 1315, 1545, 1815, 2345

WEDNESDAY NBC/Super Channel: FT Reports 1230

FRIDAY NBC/Super Channel: FT Reports 1230 Sky News: FT Reports 0230, 2030

SUNDAY NBC/Super Channel: FT Reports 2230 Sky News: FT Reports 0430, 1730;

Milan knows all about operatic coincidence. But even at La Scala, the city's world-famous opera house, the Milanese have rarely been asked to believe in a combination of political, economic and athletic good fortune as extravagant as that achieved by their city over the past three months.

The first act of this drama reached its climax last Wednesday night as AC Milan, Italy's most successful soccer team, humiliated the Spanish champions Barcelona in the European Cup final. Somehow it seemed only right that Milan should score the decisive second goal moments before Mr Silvio Berlusconi, the team's owner and Italy's new prime minister, won a crucial vote of confidence in the senate.

It is the rise to power of Mr Berlusconi, Milan-born media magnate, that has led the press to dub his home town the unofficial capital of Italy's second republic. This is quite a transformation for a city which was notorious only two years ago as the hub of the country's *Tangentopoli* ("bribeville") scandal - the nationwide network of bribes and political favours which undermined the old political regime.

Milan is certainly well-represented in the political life of the new Italy. Forza Italia, Mr Berlusconi's four-month-old political movement, was conceived in Milan and the federalist Northern League, one of its two main government partners, has its headquarters there. The interior minister and the speakers and deputy speakers of both chambers of the Italian parliament are also Milanese.

Mr Marco Formentini, a senior League politician and the city's mayor for the past year, says Milan is now reaping the fruit of a decade of struggle, particularly by his own movement. The League pressed for an end to the old centralised and corrupt political regime. The process was then "accelerated", Mr Formentini claims, by Mr Berlusconi's decision to enter politics earlier this year.

Now in power nationally, the League's separatist strategy - which would have made Milan capital of the "Republic of the North" - seems to have been toned down. Mr Formentini now talks about the possibility of greater autonomy for other Italian cities, be they in the north, centre or south. But he adds: "Milan will be the beneficiary of these changes, because we have always been a city

Bella figura of the north

Berlusconi's home city of Milan is centre-stage, says Andrew Hill



with enormous potential, crushed under the weight of central state control."

Economic recovery may help realise that potential, the northern city's business leaders claim. Since the March election, the number of shares traded on the Milan stock exchange has occasionally exceeded that of Wall Street. Mr Michele Forcellì, general manager of Asolombarda, the federation of Milanese companies, says his members have noted a gradual upturn over the past four months, but remain cautious. He interprets this as a welcome sign that the short-lived boom of the early 1990s will not be repeated. "The downturn has changed the lifestyle [of the Milanese]," he says, adding that good economic news for the city would also be good for the country.

As for the corruption scandal, the city's shame has turned into pride in its magistrates, who are tracking down and prosecuting the corruptors and the corrupted. The charismatic courtroom performance of Mr Antonio Di Pietro as prosecutor in the first big *Tangentopoli* trial, which finished in Milan three weeks ago, was watched by millions on

national television. "Milan is proud to be the centre of the *mani pulite* [clean hands] investigations," beams Mr Formentini. The mayor has also demonstrated his pride in the political prominence of his fellow citizens; he put up posters around the city welcoming the election of Milanese speakers in the two chambers of parliament last month.

But there are plenty in Milan who dislike the fact that the city is identifying itself with the right-wing national government. On April 25, 300,000 people took to Milan's streets to commemorate the liberation of Italy from fascism in 1945. The demonstration was dominated by the defeated left. Mr Alex Iriando, Milan secretary of the opposition Democratic Party of the Left (PDS), is critical of the city's council and the new government, which he believes could hold back recovery. "The reluctance of the city doesn't depend on our citizens holding high offices of state," he says.

Indeed the legacy of the Milanese former prime minister, Mr Bettino Craxi, who is facing corruption charges, suggests that occupying high

office can create even deeper problems. The former socialist leader's network of political patronage is held responsible by many Milanese for hampering the city's economic and political development over the past decade. Ironically, Mr Berlusconi thrived under this environment, when he was building his Fininvest empire in Milan during the 1980s.

Mr Berlusconi may now be prepared to reward the city with real institutional power to add to its economic and financial importance and reinforce top politicians' sentimental links with the city. For example, last week Mr Vito Gnutti, industry minister, fuelled speculation that parts of the budget, industry and finance ministries might decamp to Milan.

That would fit in with the hopes of some respected Milanese commentators, who have long urged the government to move certain institutions - for example, the Consob financial watchdog or even the central bank - to the Lombard capital. Such moves would underpin rather than undermine national identity, according to Professor Mario Monti, rector of the private Bocconi University. "It would be easier to keep national unity if we could avoid a Rome-centred consensus, which generates so much anti-Roman sentiment throughout the country," he says.

But Mr Attilio Ventura, president of the Milan stock exchange, believes changes in the institutional balance of power are unnecessary. The fact that the central bank and Consob are in Rome has little impact on Milan's position as the dominant financial centre, he points out. Mr Sandro Molinari, chairman of Milan-based Cariplo, one of Italy's biggest banks, is similarly sceptical, claiming that an institutional reshuffle is unlikely. "Milan is the central motor of the economy, and Rome is the motor of political life," he adds.

If Mr Craxi's hints are fulfilled, other Italian cities and regions may also start demanding a slice of the institutional cake. But for the time being the question of Milanese pre-eminence does not seem to worry the rest of Italy. Milan's pretensions are watched with a certain disdainful amusement by Romans, traditionally dismissive of their stress-prone northern compatriots. The rest of the country may simply be waiting to see if Milan's luck holds: as opera lovers know, the coincidence by which our hero receives riches in act one is often offset by a blow of fate before the final curtain.



The only game in town

Joe Rogaly

Of the three political games in play in Britain the most important is the contest for the succession to Mr John Smith.

Next, a long way behind, comes the struggle for the prime minister to avoid a challenge to his leadership of the Conservative party. We must turn in to that ancient soap, although it is running out of plausible plot lines. Third, as significant as an afterthought, we have the elections to the European Parliament.

It is not wholly parochial to picture this summer's political goings-on in an Anglo-centric manner. The victory or defeat of Labour in a British general election in 1996 or 1997 may be of greater importance in the councils of the European Union in the subsequent years than the precise party balance after next month's low-key contest. On present form, the Conservatives will before long find themselves hovering between a European strategy that is merely obstructive of further development and one that nears the brink of advocating withdrawal from the EU. Labour is subject to all the doubts about continental involvement inherent in the British character, but it would at least start with harmonious intent.

This puts the summer games in perspective. The question before the voters on June 9 is merely whether the Strasbourg assembly is to be predominantly socialist. It was put with particular force by the Conservatives yesterday. For hum, the forthcoming poll will determine the answer on the basis of national votes which are heavily influenced by the popularity or otherwise of national governments. That is the nub of what Labour and

the Liberal Democrats had to say yesterday. So what else is new? Most European socialist parties are expected to do well, the British Labour party best of all. A beneficiary of the first-past-the-post voting system, it may be the largest single Tory contingent to increase; the only question is the number by which it will fall.

It is a minor question. The Strasbourg parliament is still a remote body whose effectiveness has yet to be demonstrated. The Maastricht treaty gives it powers to negotiate amendments to legislation, or block bills it does not like. It will be asked to approve the new commission before it takes office in January. These powers are of great potential importance, but the parliament's tradition is consensual, not adversarial. It buffed and puffed before approving the recent admission of new members, but it did not blow the house down.

What really matters is whether Labour wins the next general election. As Europeans know from bitter experience, in a Europe of nations a negative stance adopted by the government of one of the larger member states can block or at least slow down future development. Whether this is beneficial or not depends upon how you regard the evolution of the European enterprise. The proposition I am advancing would be most starkly apparent if, say, Labour was led by Mr Tony Blair and the Tories by Mr Michael Portillo - the moderate Euphoric vs the immoderate Euphoric.

The EU would have a decided interest in the outcome of such a contest. The contrast would be less sharply drawn if the opposing party leaders were, say, Mr Robin Cook and Mr John Major. Yet the prime minister will doubtless continue to be pushed in a Portillo direction by the chauvinistic wing of his party. We may be sure that Mr Cook would try his best to be a good European. What matters in either case is the nature of the party behind the leader.

This is why the previously entrancing political mystery - will Mr Major last and who will succeed him? - has become stale. It is evident that the problem is the Conservative party, not its leader. Tory divisions are stultifying Britain's government. They can only be healed by a period of reflection, or angry argument, undertaken in opposition. Even yesterday's manifesto, so seamless in appearance, was fought over to the comma, passionately, with all hatreds showing. The primary purpose of its text, I am assured, is to keep the cabinet in one piece. If it wins votes, that will be a surprising bonus. It might, if implicit Euroscepticism begins to outweigh the anger many detached Tories feel about their usual party.

The big question is, what is to become of Labour? If it returns to its old form, Mr Major may yet enjoy more years in office than most people now envisage. If it seizes its chance, the Tory era that began in 1979 will end. Some of us regard Mr Blair as the most convincing representative of what a wholly reformed, late-20th century party of the centre-left should be. We should not be carried away by this. There has been talk of skipping the cumbersome procedures for the selection of a new leader. If members of parliament nominated only one candidate, there would be no need for the constituency parties and trade union members to exercise their one-member-one-vote muscle.

That would be a mistake. The Labour party needs to show its colours, unconstructed or modernised as they may be. Mr Blair should be put to the test in internal electoral combat. He has his first chance this morning, when he is due to make a speech. He could fluff it, by taking as his text the list of demands made by Mr John Edmonds, leader of the GMB union, on Sunday. Some of the Edmonds proposals, such as the promotion of full employment, constitute traditional goals for a Labour leader. That is beside the point. Mr Edmonds, once the darling of the modernisers, is becoming a walking disservice to the Labour party. He appears to hanker after the status of a 1980s union boss. A victory won by public pandering to one of such pretensions would not be a prize worth having.

The great game of the moment is exclusively complicated. Politicians win favour in the old Labour party by sounding idealistic, or nostalgically socialist. Mr Gordon Brown attempted both notes at the weekend. A campaign like that could produce a leader of the opposition destined to stay in that post until succeeded by another leader of the opposition. Alternatively, Mr Blair or another of his ilk, if there is one, might risk all. He or she might try to carry the party into the changes it has to make to achieve victory where it counts - at the next general election. That would make a difference.

Labour must show its colours, unconstructed or modernised as they may be. Blair should be put to the test in internal electoral combat

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

Fax 071 873 5938. Letters transmitted should be clearly typed and not hand written. Please set fax for finest resolution

Not fair on efficiency

From Mr Malcolm Hurst.
Sir, Visvivas Kanji told only part of the story when he noted that the number of employee share ownership plans (Esops) drawn up in the UK under the 1989 legislation could be counted on the fingers of one hand (Letters, May 13).

There are currently well in excess of 60 companies with Esops which make use of case law to achieve tax efficiency. This figure excludes companies which had Esops but have floated or bought out and thus made thousands of pounds for

Right route to employee shares

employees. Yorkshire Rider is a good example of the latter case. Workers at the bus company have received an average of £6,000 for shares they received for free.

The success of British Esops can be seen from the fact that a party of Russian business people arrived in Britain at the beginning of last week in order to learn what role Esops can play in the Russian privatisation programme.

Furthermore, this year's Finance Act relaxed some key restrictions on setting up an

Esop using the 1989 legislation. Although the statutory Esop is still not perfect, these changes mean that this route to employee share ownership can no longer be ignored.

The Esop Centre will continue its successful lobbying for changes in Esop law until Britain mirrors the US, where there are more than 10,000 companies with Esops. Malcolm Hurst, chairman, The Esop Centre, 2 Ridgmount Street, London WC1E 7AA

Bulgaria - the worst starting point

From Mr Martin Zaimov.
Sir, Your article on Bulgaria ("Bulgarian capitalism boosts ex-communists", May 10) states that it is difficult to come across dynamic professional Bulgarians without a communist background. This is hardly surprising in a country that had more than 1m communist party members only a few years ago.

It is also true that foreigners regard the Bulgarian commercial environment as hostile and the local business community as unreliable. The two business "scams" you have described, however,

are hardly particular to Bulgaria. "Overcharging and buying cheaply from state companies" is a worldwide phenomenon and one of the strongest arguments for privatisation, while minimising tax exposure in a country with an underdeveloped tax regime is obviously easier than in the west, where it is called tax optimisation and is the speciality of an army of consultants.

Your story would have gained in credibility if the name of the principal protagonist had not been mistakenly given as Ivan, not Ilya. This is rather like a Bulgarian daily

publishing an article on "Tony" Rowland. The disappearance of most foreign markets, the large foreign debt and the unfavourable (both in terms of access and resources) geographical position are significantly more important and explain much better the difficulties of privatisation and the low level of foreign investment. John Wilson, head of the World Bank mission in Sofia, calls this the worst starting point of all the countries in eastern Europe.

Martin Zaimov, 20 av des Ternes, 75017 Paris, France.

Pensions ingenuity already displayed

From Mr Philip Warland.
Sir, It does not require, as you state in your leading article, "Revisionism on pensions" (May 17), ingenuity from the City "to reduce the capital market threat to the value of the (defined contribution) pension on the date of retirement".

That ingenuity has already been displayed by the production of equity-based annuities. What is required is a swift decision by the Inland Revenue to allow pensioners to benefit immediately.

In the longer term the requirement to liquidate a personal pension and buy an

annuity should be removed and replaced by simple rules on the withdrawal of income and capital from the fund. Philip Warland, director general, Association of Unit Trust and Investment Funds, 65 Kingsway, London WC2B 6TD

Union financially viable and aiming to strengthen organisation

From Mr John Sheldon.
Sir, Robert Teylor's apocalyptic vision of my union's finances ("Civil service union in cash crisis", May 17) is misleading and partial in its presentation of the facts. Although there were no factual inaccuracies in the article, it failed to paint the full picture.

Far from "only" a quarter of our members having re-authorized their subscription deductions, it is more appropriate to say that "already" a quarter have done so. Even though the first forms only went to branches six weeks ago, sign-up rates are already hitting 49 per cent (Scottish Office), 45 per cent (Home Office), 44 per cent (Land Registry) and 38 per cent (Customs).

Second, we have not blamed payroll and personnel managers for delays. They have been

very helpful and co-operative. Delays in agreeing the mechanics of the operation may or may not be politically inspired, but are certainly the result of decisions taken at a much higher level - Treasury and Department of Employment ministers.

Third, no mention is made that we project a surplus of £100,000 for 1994 and a subscription income of £10.4m. Fourth, highlighting the response among our members in Employment illustrates little, as the forms were only sent out just before our conference a fortnight ago, and we would not expect any completed returns until 14-21 days after dispatch. The overall response is good and getting better - to such an extent that extra staff are being drafted in to open the post. More than 2,000 forms were processed on

one day alone recently. Fifth, a misleading impression is provided by selective quotation from our financial report. We have total assets of £3.2m, of which £8m are fixed assets. "Lack of liquid assets" refers only to cash in hand or in bank accounts.

Sixth, reference to conference decisions are irrelevant, as our 1994 estimates are not based on possible savings from conference proposals. Seventh, we are one of the few unions actually to have increased membership over the last year - a very encouraging base for the check-off campaign. Surely this is relevant. Unions are not savings accounts but organisations that collectively represent workers' interests. Our financial health is important and is taken seriously, but it is only a means to an end, and not the

end in itself. Our membership increase is a result of campaigning on issues of direct relevance to our members - pay, jobs and quality of services. We are financially viable and will show that, like the political fund ballots, the union will turn a legislative attack into a means of strengthening our organisation and increasing our membership.

Finally, the article appeared on the day that our proposed partners in a new union, the IRSF, debated merger at their conference. Despite exaggerated reports of our financial demise, they voted to move forward with us towards a powerful new public services union. John Sheldon, general secretary, National Union of Civil and Public Servants, 124/130 Southwark Street, London SE1 0TU

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Tuesday May 24 1994

British parties and Europe

"This is not some trivial opinion poll," said Mr John Major yesterday, launching his party's manifesto for the European elections on June 9.

He is right. The European Parliament, especially since the entry into force of the Maastricht treaty last November, is in a position to exert significant influence on the destinies of the European Union if it finds the sense of purpose to do so. It does not have the full powers to grant or withhold taxation, or to pass legislation, that are traditionally those of parliaments in sovereign states, and, largely for that reason, there is no European executive which depends on a disciplined majority in the parliament to carry on its business.

But, precisely for that reason, individual MEPs have greater freedom than most of their national counterparts, and those who are prepared to work can have a great deal of influence on the detail of European law. Under Maastricht their influence on other aspects of EU policy, such as foreign relations, should be expected to grow as well.

Yet none of the manifestos published in the UK yesterday focuses primarily on the role of the parliament or on how the candidates of the parties concerned would speak and vote if they were elected to it. All three of the main British parties behave as if this were in fact a mammoth opinion poll. The Conservatives defend their record as a government in upholding British interests in Europe. Labour and the Liberal Democrats blame the Conservatives for everything that is wrong in Britain today - whether or not there is a European connection - and attempt to seduce the voter by promising to behave differently if and when they gain power at Westminster.

Direct experience

About the specific role of the parliament they have rather little - in the Liberal Democrat case, almost nothing - to say. The Liberal Democrats may be partly excused by the fact that up to now the majoritarian electoral system, which Britain alone uses for these elections, has denied them any direct experience of EP membership. Still, since they alone are prepared to advocate "a federal Europe", one might have expected them to present themselves as

members of a Europe-wide movement with a single programme.

This they fail conspicuously to do, perhaps because on many social and economic issues continental liberals are closer to British conservatives, while British liberals are closer to continental socialists. The Conservatives, too, have problems in this area. You will search their manifesto in vain for a reference to the European People's party, the alliance of Christian Democrat parties to whose parliamentary group the Conservative MEPs have belonged since 1982. Only the Labour party can proudly proclaim its intention of "co-operating with our allies across the continent" to press for a list of economic objectives.

Socialist group

That list deserves some attention, because the socialist group, already the largest, is the one most likely to find itself in or close to a majority after the elections. Ironically this outcome is made much more likely by the British electoral system, which the Conservative government has insisted on retaining. The main argument for this system - that it tends to produce a stable governing majority - has no relevance to this election. All it achieves in this context is to distort the overall political composition of the parliament by exaggerating the swings of the British pendulum (usually against the party in power at Westminster).

This phenomenon will be particularly unfortunate in the present instance, if it helps the Labour party and its continental allies to impose their agenda on the EU. The list of objectives may sound benign, but its main premise is that public spending at European level can and should be used to "promote", "boost" or "generate" new jobs. It also includes "an industrial policy", and "the effective application of regulations in all countries in order to ensure that industry is not disadvantaged by unfair competition".

The application of this philosophy across the EU could virtually be guaranteed to ensure that Europe as a whole remains a high-cost, over-regulated region, whose enterprises would indeed be "disadvantaged" in competition with those from other parts of the world.

On the brink over Crimea

With its vote for *de facto* independence on Friday, the Crimean government raised the stakes in Europe's most dangerous political game. The alarming possibility is that the local power struggle in Crimea could drag Ukraine and Russia into all-out war.

Kiev has consistently valued an increasingly threadbare sovereignty over the more painstaking process of economic transformation. For the Ukrainian government, Crimea is more a symbol than a piece of territory to which it has any strong attachment for its own sake, but that is precisely why Crimea's declaration of sovereignty last week provoked such a hostile reaction in Kiev. Ukraine has been tolerant of the pro-Russian Crimean government's demand for local self-rule over the past few months, but has drawn a line at outright secession. Kiev's disastrously ineffective leaders believe, probably correctly, that Ukraine might collapse altogether, if Crimea were to be allowed to secede.

For Moscow, the escalating tensions on the Black Sea peninsula pose different problems. Ukrainian leaders complain that Russians have never fully accepted their nation's independent existence. That is quite true, but the Kremlin's current leadership does at least appear content to wait for Ukraine's disintegration. Even though President Boris Yeltsin has acted with commendable restraint over Crimea, he faces a powerful hard-line lobby, inside and outside his own government.

Russian role

If Crimea's war of words were to degenerate into a fight, it would be politically difficult for Russia to remain on the sidelines. Worse still, perceived success in Crimea could embolden Russian nationalists to gather lands from other republics, such as Kazakhstan and the Baltics.

But the real gunpowder, both literally and figuratively, is on the contested peninsula itself. Both Ukraine, with its security forces and national guard, and Russia, which effectively controls the Black Sea Fleet, have a military presence in Crimea. The man who has recently appeared determined to ignite the explosion is Mr Yuri

Meshkov, the maverick president of Crimea.

Mr Meshkov, elected in January, appeared initially placated by a deal with Kiev that gave Crimea independence in everything but name. Over the past week, however, Mr Meshkov has been pushing further. The danger is that Kiev's adamant insistence on sovereignty and territorial integrity will be forced into a collision with the pressure on the government in Moscow to champion ethnic Russians beyond its borders.

West's response

How should the west respond? The first step, which is to recognise that Crimea is not a minor local irritant, has been taken. Beyond that, the best the west, and most of all the US, can do is serve as honest broker. With the help of western mediation, Kiev and Moscow might be able to negotiate a joint sovereignty arrangement, which would allow Ukrainians to feel they have not surrendered their territory, while giving Crimeans the connection with Russia that they apparently want.

Simply lecturing Russia on the inviolability of Ukraine's borders - a particularly touchy issue, because Ukraine's renunciation of its nuclear weapons was made in return for a Russian pledge to respect Ukrainian territory - will not be enough. Russia exerts considerable influence on the Crimean government. Moscow should be asked to urge caution on its kinsmen and be warned that a war between Ukraine and Russia would make western assistance to either country, including membership of the Partnership for Peace, impossible.

The Ukrainian government is seriously at fault, not so much in its handling of the Crimean issue as in its egregious mismanagement of the economy. Kiev can have little hope of holding on to reluctant territories, so long as the economy continues its collapse. Terrified as it is of a Bosnia writ large, the west is ready to help Ukraine in substantial ways. But first, the Ukrainians must show that they want not only to keep their flag and their borders, but to begin the reforms that just might make Crimeans tolerate remaining Ukrainian citizens.

Rarely can the UK's industrial shortcomings have come under such scrutiny. Today, six months of analysis and debate culminates in the publication of the government's white paper on competitiveness.

It follows a multitude of other reports on how to sharpen economic performance from government departments, the Labour party, two parliamentary select committees, countless think-tanks and academics, and most employers' associations.

Various factors help to explain the timing of this stock-taking, the most important being the continuing long-term weakness of UK economic performance. The improvements in the 1980s in industrial relations, productivity growth and manufacturing exports helped to narrow the performance gap with several of the UK's closest economic rivals such as France and Germany. But after a long recession the gap still looks stubbornly wide from manufacturing productivity to income per head (see charts).

The reports may also express a deeper change of mood among business leaders and policy makers. Mr Ken Mayhew, a former economist at the now defunct research body, the National Economic Development Office, says: "When I joined NEDO in 1988 most leading business people I met thought we had cracked the UK's economic problems."

"When I left in 1991 it was quite different. The recession came as a deep shock to many people, but on top of that it appeared that sacking workers and improving productivity had been the easy part, and that moving on from there was much more difficult."

Many of the analysts concentrate on apparent failures in external economic performance - such as trade and the value of sterling - which they fear could deteriorate further in the face of increasing competition from developing countries. They point to the forced exit of the UK from the European exchange rate mechanism in 1992 and the UK's persistent current account deficit even during recession.

Much of the evidence comes from the pro-manufacturing lobby which has been given a new lease of life in the post-Thatcher era. This has been underscored by the arrival of Mr Michael Heseltine as Department of Trade and Industry secretary, and by the perception that the manufacturing sector is now too small to sustain a strong recovery.

It is the performance of manufacturing and services and the growth rate of overall productivity which is the key determinant of national economic welfare. Performance in world markets is only part of the picture, says Professor Paul Krugman of the Massachusetts Institute of Technology.

But the growth in UK living standards has been "disappointing", according to the government, with the country slipping to 18th place in gross domestic product per head among the main industrial countries. And the UK had a misery index (annual unemployment and inflation rates combined) which was second only to Italy in the Group of Seven main industrial nations over the period 1971 to 1992.

The individuals and committees seeking to diagnose and reverse these trends are easy to mock with their grandiose ambitions and long wish-lists. But it is not enough to dismiss them by saying that companies and not countries compete, says Dr Ann Robinson of the free-market Institute of Directors. "The national framework of laws and regulations is important in helping or hindering companies," she says.

Further, the manner in which the problems are being discussed provides some grounds for optimism. "There is a consensus about the nature of the problems which would have been unthinkable even a few years ago," says Sir Geoffrey Owen, a director of the London School of Economics' Centre for Economic Performance and a former editor of the Financial Times.

There is widespread concern about education and vocational training; about the relationship

Third way to the top of the pile

David Goodhart weighs the debate on UK competitiveness in the light of disparate global economic models

between finance and business and the "short-termism" this is said to generate; and about the failure of innovation, and about the lack of a layer of thriving medium-sized businesses comparable with those in Germany. There is also a long-standing belief that "change happens less easily in the UK than in comparable countries, because we are less well structured", as Mr Geoff Robinson, an IBM executive and former adviser at the DTI, puts it.

These "decline of Britain" themes generate a sense of déjà vu. But there is a hard-headed tone and an attention to detail which would not have been apparent 10 years ago.

The variety of academic, government and business reports acknowledge strengths where they exist - in pharmaceuticals and financial services, for example - and puzzle over the "long tail" problem: if some companies can do it, why do so many fail? The old industrial policy agenda of government support for industry and "picking winners" is noticeable by its absence. The Labour party document scarcely mentions the unions, much to the chagrin of some union leaders.

There is even some agreement on the measures required to create more of the high-performance companies of which the UK has too few. Several reports recommend reforms to the tax system to encourage more investment and training. Less straightforwardly, there is broad interest in establishing a more supportive financial framework for large companies by making contested takeovers more difficult and dividend payments more closely aligned with profitability.

For smaller companies, there is a lobby for the creation of a development bank able to provide long-term loans to growing businesses at subsidised rates. There is also interest in fostering more corporate collaboration on technology transfer.

But behind this apparent consensus, a scarcely articulated argument is being conducted over the kind of economic model to which Britain should aspire. The battle is between those who think that many of the problems are endemic and can be solved only through a regulatory and institutional overhaul, and those who believe that the existing liberal system, buttressed by powerful anti-monopoly laws, needs no more than discreet policy reforms and intelligent exhortation.

Informing many of the supporters of overhaul are the Germanic and Japanese models of "organised



capitalism. These are said to comprise corporate institutions which enhance wealth creation through fostering stable, long-term relationships between key economic groups.

Liberal critics regard these corporate rules - such as life-time employment and company cross-ownership in Japan, or compulsory worker consultation in Germany - as belonging to an earlier corporatist era. That approach, now under threat in the latter two countries, is one from which Britain is fortunate to be free, they add. If they have a model it is the free-market US, which still has the highest average productivity (and GDP per head) in the world and is the world leader in high-technology industries.

The Labour party is happy to embrace the Germanic "stakeholder" company model, in which workers influence decision-making,

and financiers and suppliers are locked in. "We want to reform the architecture of our company structures to encourage committed owners," says Mr Robin Cook, Labour's trade and industry spokesman.

The Royal Society for the Encouragement of Arts, Manufactures and Commerce, in its recent report on reforming the UK company, *Tomorrow's Company*, also embraces the stakeholder approach, but without proposing new regulation. "There's a lot of nervousness about taking the regulatory path," says Mr Neil Hartley, the society's research head.

The trade and industry select committee is similarly sympathetic to "committed" capitalism, but it is wary about institutional reform and explicitly rejects the German-style supervisory board. "Lessons learnt overseas cannot usually be transferred to the UK," says the select

committee's report. But where other countries have "competitive advantage", for example in relationships with financial institutions, the UK must replicate them in its own way. Mr Heseltine takes a unambiguously ambiguous position in this debate. In his 1987 book, *Where There's a Will*, he praises German institutions such as employee representation on supervisory boards. He also backs a system of compulsory-membership employer organisations such as chambers of commerce, which help to ensure that almost all employers train to a high standard.

But in office this agenda has been scarcely visible. His main accomplishment has been to deliver a reorganisation of government support for industry both at regional and Whitehall level.

Judging by the tone of the DTI's own contributions to the trade and industry select committee, and the deregulatory agenda of the Conservative party, today's white paper will not return to the theme of *Where There's a Will*. Indeed, few new initiatives are expected.

At least for public consumption, the DTI admits of no widespread problems except in education and training. Mr Bob Dobbie, head of the new competitiveness division set up by Mr Heseltine in 1992, says that "there is no conclusive evidence that short-termism is a general problem", and he denies there is a "financing gap" for small business.

The government, and observers such as Mr Dobbie, believe that as far as there is a short-termism problem, it is one of business judgment rather than market structure. The only role for government is to ensure better information flows. The market, the government might add, is correcting itself; financial institutions are taking a more active interest in the companies they own. Even Hanson, the conglomerate often accused of ruthless short-termism, has decided to lengthen its target payback period on investments.

But to economists such as Mr Ewart Keep and Mr Ken Mayhew, this minimalist policy contradicts the government's objectives. They told the select committee: "On the one hand ministers and civil servants have painted the vision of a high-wage, high-tech, high-skill future... the only one that advanced economies can sustain in the long run. On the other hand actual policy has sought to emphasise low wage costs and a deregulated labour market."

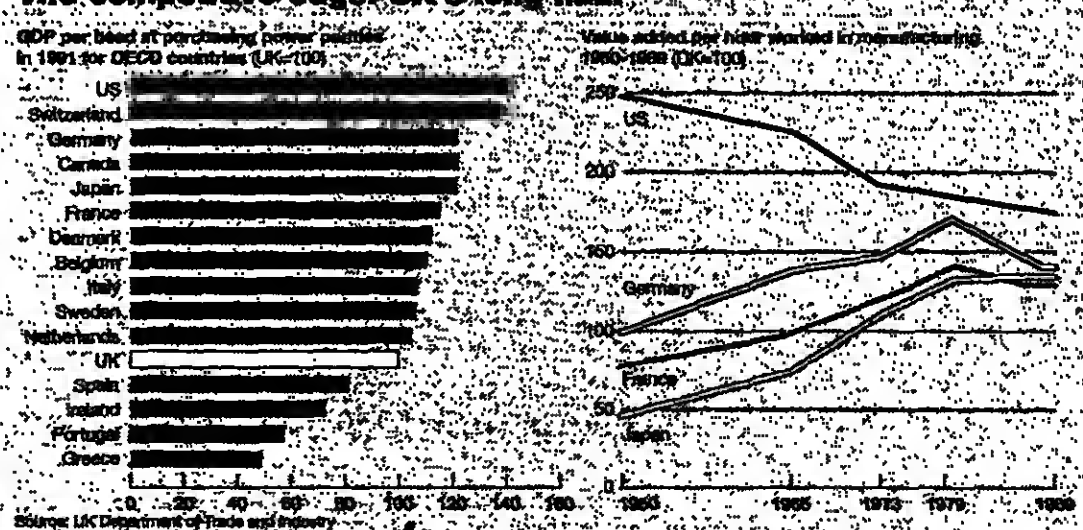
If there is a tension here, it does not adversely affect high-technology sectors of the US economy, for example. It is, in any case, a tension in many analyses of competitiveness, including that by Mr Jacques Delors, president of the European Commission, entitled *Growth, Competitiveness and Employment*.

Management theorists such as Professor John Kay also seem unsure which side of the argument they are on. Prof Kay talked to the select committee about creating high-trust, high-commitment relationships within companies. But under questioning he said that countries should play to their competitive strengths which, in the case of Britain, may mean nurturing US-style high flexibility and low cost.

Even Labour-sympathising academics, such as Mr David Soskice, have concluded the UK will not be able to create the conditions for a high-skill manufacturing economy. Policy should concentrate instead on copying US mass higher education to equip young people for the high value-added end of the service industries on which most national wealth will depend.

Mr Keith Hampson, a leading member of the trade and industry select committee and a confidant of Mr Heseltine, believes that the German-Japanese and the US models are converging. He also believes that the UK can forge a coherent "middle way" between them, and that the country's low-cost, deregulatory attractions "give us a breathing space to get our act together". Today's white paper will be the testament of that British way.

The competitive edge: UK's long haul



OBSERVER

Running out of energy

Whatever happened to John Moore, or Lord Moore of Lower Marsh, to give him his proper title? He maintains such a low profile these days that it's hard to believe that only seven years ago he was being canvassed as a future prime minister of Britain.

Take the growing row about the financing of the new Energy Saving Trust, which he chairs. It is a central plank of the government's energy efficiency campaign but its very survival is already being threatened by Clare Spottiswoode, director-general of Ofgas, the gas regulator.

Without her backing, the trust can raise only a small fraction of the £400m a year it needs to spend to meet government targets. However, in this increasingly heated debate, it is the trust's capable but little-known chief executive, Eoin Lees, who has been left to fight its corner.

Lord Moore's recent public pronouncements have been limited to a short introduction to the trust's latest annual report, which talked of "an encouraging start". His deeper views of the trust's predicament are hard to establish since he doesn't seem to like being quizzed by the press.

His sensitivity to press comment, dating back to his unlucky time as secretary of state for social

security, may explain his shyness. But at this vulnerable stage in the trust's fortunes, it surely needs a chairman who is more preoccupied with saving energy than his face.

Bright spark

Ever wondered what's happening behind the scenes when the voice on the phone says: "I can't seem to find you on my screen... how are you spelling that?"

Well, so has Eastern Electricity. After months of "intensive investigations", the company has finally discovered why its "corporate data network" (CDN) kept falling without warning, and then mysteriously righting itself.

In a memo to staff, chief executive John Devaney says that CDN "outages" have cost 18,000 hours in lost production effort, not to mention the inconvenience to customers.

"Specialised equipment" eventually pinpointed the problem - to a single PC at head office on to which a multi-user computer game had been loaded.

Educated guess

No secret that John Patten's job at the Department for Education is one of the least secure in the cabinet. Perhaps a bit more surprising is the press of hopefuls jockeying to succeed him.



He's only pretending to be asleep in front of the telly - he's boycotting the Euro-elections

In addition to the likes of Michael Portillo, Steven Dorrell and Virginia Bottomley, it emerges that social security secretary Peter Lilley, the ex-Greenwell's oil analyst, also fancies exchanging the never-ending headaches of the Child Support Agency for worries about a different facet of youngsters' development.

Lilley has been surprisingly successful over the past two years, but with more cuts expected in his £200m budget it may be time to get out while he is still ahead. A suspiciously large chunk of his recent Spectator lecture was devoted to the subject of education.

However, while Lilley is regarded as one of the most intellectually able in the cabinet, the prime minister may be disinclined to make changes in an area as sensitive as social security just at the moment. And would it be a promotion for him anyway?

It's a strine

Met Alexander Downer, the new leader of Australia's opposition, didn't get bullied in Britain in the same way as he does in Australia. His dad was Australian high commissioner in London between 1964 and 1972 and young Downer went to school in Oxford and got his degree in politics at Newcastle. His enemies in Australia call him Shirley Temple because of his black curls, and there has long been a joke that when his family's home was in the Canberra suburb of Downer, they lived at the posher end - Upper Downer.

Bad survey

Sir James Elyth, chief executive of Boots, doesn't seem too keen on chartered surveyors.

Why was it, he asked a property conference yesterday, that the surveyors employed by Boots had to be trained from first principles in almost every area of commercial life from the rudiments of marketing to constructing a business plan? And why was it,

he continued, that while so many Boots managers work in jobs remote from their professional training, the surveyors in the company are in positions directly associated with property? Surely, he argued, surveyors should be capable of pursuing broader business careers.

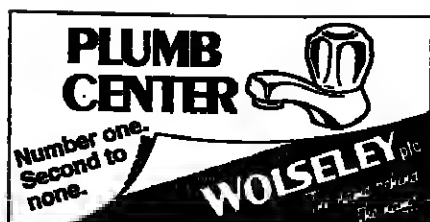
Could this view have anything to do with the fact that Boots' outgoing chairman, Sir Christopher Benson, is a well-known chartered surveyor?

Whisky sour

Everyone knows Whisky deserves more attention than Soda, so Chris Patten's Norfolk terrier decided to take matters into its own paws. Still smarting from the star treatment accorded to fellow pooch Soda when it went awol nearly two years ago, Whisky decided to bite back. Unfortunately, sinking your teeth into a 21-year-old whisky has consequences in Hong Kong, even if you chew bones with the governor's nighty. Whisky was unceremoniously carried off to the official dog kennels for observation - a risky way to gain attention in a place where canine criminals have been known to incur the death sentence.

Nuncupate

Are you allowed to kiss a nun? Yes, but don't get into the habit.



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Tuesday May 24 1994

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Worries grow over unrest in plants and on farms

Zhu signals easing of credit to state factories

By Tony Walker in Beijing

Mr Zhu Rongji, China's senior vice-premier in charge of the economy, has signalled an easing of tight restrictions on lending to ailing state enterprises and has appealed for greater efforts to increase grain and cotton production.

Mr Zhu's remarks, published on the front pages of main Chinese newspapers yesterday, indicate growing official anxiety over labour unrest in cash-starved state factories, and reflect worries about a serious shortfall in cotton production accompanied by signs of growing agitation among peasants.

In the past two weeks, Mr Zhu has addressed two economic forums attended by provincial leaders from China's central and southern provinces. At both, he called on economic departments and banks to "help" ailing enterprises.

He said government bodies including financial institutions should "make surveys and help enterprises to resume production and get out of these predicaments".

The State Statistical Bureau reported that in the first quarter

nearly half the state enterprises lost money. Some estimates put "triangular debt" - enterprises owing money to each other for raw materials and finished products - at Yn300bn (\$35bn).

Mr Zhu, who is also governor of the People's Bank of China, the central bank, has been under pressure from the powerful state enterprise lobby to ease credit restrictions to save state-run factories from bankruptcy and avert thousands of job losses.

His appeal to officials to "fully arouse" farmers' enthusiasm for cotton production reflects deepening government concern over sharp rises in the cotton price. The textile industry is one of the country's biggest employers, and factories are facing difficulties in securing supplies. Some have had to stop production.

Mr Zhu, who has made curbing inflation a main priority, has been insisting on continued tight credit policies. But banking statistics for April show an increase in state enterprises' funds, indicating that an easing of restrictions is already taking place.

Western economists in Beijing say the government is likely to continue to be selective in providing credit. They contrast the

latest cautious easing with the panic steps taken last September and October to provide additional money to loss-making enterprises.

The April and March inflation figures, slightly down on the rate of growth registered in the first two months of the year, suggest that the government may have some scope for a limited relaxation of credit.

Mr Zhu's call for an improvement in handling what he called "relations between reform, development and stability" coincides with official alarm about growing unrest among peasants, whose returns from their tiny plots are being squeezed by higher production costs.

Farmers are also angry about a widening gap between country and city, inland and coastal regions. Inflation has also been rising faster in rural areas than in the city, according to the state statistical bureau.

Mr Ren Jianxin, a senior party official, was quoted at the weekend in the People's Daily, the Communist party newspaper, as saying at a meeting on rural instability that the "security management situation remains extremely grim".

Japan and US edge towards agreement on trade

By Michio Nakamoto in Tokyo and Nancy Dunne in Washington

US and Japanese officials went into their fifth day of trade talks in Washington yesterday amid expectations that they were edging towards agreement in some of their disputes.

Tokyo's ministry of finance unexpectedly sent to Washington an official responsible for bilateral negotiations on opening up Japan's insurance market - Mr Kinsuke Sakakibara, vice-chief of the International Financial Bureau - left in an apparent move to push the talks forward.

There were also indications that the US had softened its stance, although Mr Mickey Kantor, the US trade representative, denied that Washington was in retreat from its original intention to negotiate agreements seeking objective criteria to measure market access.

But Mr Alan Tonelson, research director of the Economic Strategy Institute, which has close ties with the administration, said: "My impression is we are really backing off."

He said Mr Kantor might have lost control of the negotiations to the State Department, where there is concern that US-Japan trade disputes are threatening the broader relationship and the administration's Asia trade policy.

That created the impression in Washington that the negotiators were ready to "harvest the gains" of previous talks and reach deals on those sectors the Japanese government can most influence: government procurement of medical equipment and telecommunications and insurance liberalisation. Vehicles and vehicle parts could be set aside.

Mr Tsutomu Hata, the prime minister, summoned his chief cabinet secretary, Mr Hiroshi Kumagai, who was until recently trade minister, as well as officials from the key ministries of trade, foreign affairs and finance, to his official residence to discuss how the talks could be taken forward before the Group of Seven meeting in July.

He told the bureaucrats to try to ensure success for yesterday's negotiations on the groundwork for resuming the talks.

"We are negotiating very extensively. The talks are at a very delicate stage now," Mr Hata told a group of reporters.

Japanese officials played down speculation in the press that a breakthrough might be possible because of a softer US stance, but were clearly doing their best to keep the momentum going.

"There are talks scheduled this week on global co-operation, so officials are scheduled to be in Washington anyway," one foreign ministry official said. The hope, he said, was that the unofficial talks be made official.

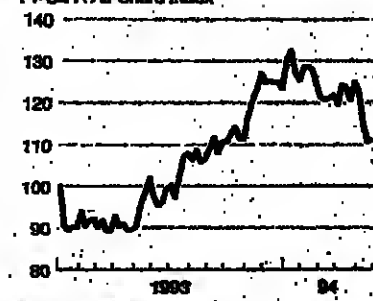
THE LEX COLUMN

BA's American dream

FT-SE Index: 3108.4 (-18.9)

British Airways

Share price relative to the FT-SE All-Share Index



Source: Datastream

British Airways' acknowledgment that it may have to write down its \$276m investment in USAir is welcome. Prospects for the troubled US carrier look bleak. It would take monumental efforts to achieve the \$1bn a year in cost savings that USAir management has set its sights on. Chapter 11 is a real possibility. BA's preference dividends are vulnerable.

But all this is not disastrous. For a start, the benefits from the partnership with USAir - through code-sharing, merged frequent flyer programmes and cost savings - should continue even if the US carrier files for bankruptcy. These benefits, expected by BA to reach \$70m this year, dwarf the \$18m the company receives from its preference shares. Chapter 11 might even present BA with the opportunity to increase its stake in USAir on the cheap, while simultaneously avoiding many of the regulatory hassles the company has hitherto experienced in its US expansion strategy. The Clinton administration could find it harder to turn down BA if it was rescuing a bankrupt company.

Meanwhile, the rest of BA's business performs strongly. Pre-tax profits of \$301m in 1993-94 contrast sharply with the red ink staining most rivals' accounts. In the current year, traffic will continue to grow as the airline's market's recovery gathers pace, though prices will be held back by continuing overcapacity in the industry. The management is also maintaining pressure on costs, with another \$150m in cuts promised this year.

In the longer run, BA's continental European operations should add to earnings. Deutsche BA and TAT will soon move into profit, and much as BA screams blue murder about state aid to rival European airlines, it seems likely that one way or another the British carrier will come out of the row with increased market share.

That does not warrant a wholesale re-rating of the shares. Rather it is the realisation that Ladbroke's new management cannot transform the company overnight which ought to justify yesterday's sharp correction. The shares are now back where they were in early May. The run they had enjoyed looked odd for a company whose newly-cut dividend is still barely covered by adjusted earnings.

Ladbroke

Gratifying though the improvement in Ladbroke's disclosure is, it obviously has not improved enough. Otherwise the market would have been less confused by the disconcerting news on credit betting in yesterday's trading statement. At first glance, the 8 per cent fall in the shares suggests a need to reassess the quality of Ladbroke's earnings from betting. If a few high spenders can more than wipe out the increase in profits from retail betting during the first four months of a year - when the Grand National actu-

ally ran - then perhaps the earnings stream is not worth so much after all. Crookfords, which has a concentration of big spending customers, trades on a historic multiple of less than 10. Even after yesterday's fall Ladbroke's multiple is in the mid-20s.

It would help if Ladbroke were to break down the contribution from credit betting to its operating profits. The danger is that investors will conclude that it is bigger than it really is. It seems unlikely that credit betting normally contributes more than 10 per cent. If so, it is big enough to produce the occasional short-term glitch, which is only conspicuous now because progress elsewhere, in hotels for example, remains pedestrian.

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Sandoz/Gerber

A strong currency, cheap money and virtually non-existent gearing have made foreign acquisitions irresistible to the Swiss. Sandoz's \$3.7bn agreed purchase of US baby food manufacturer Gerber is only the latest example. This month has also seen fellow pharmaceuticals group Roche bid \$5.3bn for Syntex as well as foreign moves by Nestlé and Holderbank. Though Gerber may not look expensive when viewed through Swiss

lenses, the acquisition seems thin on industrial logic. Sandoz's own nutrition business mainly sells to health-conscious adults through specialist health food stores, while Gerber sells baby food through supermarkets. So there seems little scope for pumping Gerber products down Sandoz distribution channels or vice versa.

It may be possible to add value by capitalising on Gerber's strong brand name. Sandoz products may gain wider acceptance in the US if rebranded with the Gerber logo. But all this will not be easy. Given that the purchase price of almost 30 times 1993-94 earnings is hardly cheap.

Exco

Exco's management must be hoping that its second coming as a quoted company will be less hair-raising than the first. Having been swallowed up by British & Commonwealth in 1988, the money broker was left in limbo when B&C collapsed. While the question of ownership was partially resolved by a placing of shares with institutions two years ago, B&C's administrators are keen to cash in their remaining chips. Since Exco increased earnings by more than half last year, the timing for a flotation looks auspicious.

Investors will have to decide whether the company is being offered at a cyclical peak or near the start of a prolonged recovery. Exco delivered steady growth through the 1980s, but that was an era of expansion. Growth opportunities are now less obvious. While money market turnover should continue to grow, commissions are being squeezed. Yet Exco's spread across time zones and financial markets should help iron out the worst of the volatility in earnings. If management can keep a grip on costs, there must be a fair chance that profits will rise from here.

Without much segmental information or an idea of what dividend Exco will pay, valuation is difficult. Assuming the company will use its strong cash flow to support a decent yield, though, a multiple of at least 10 times last year's earnings or a market value a shade more than \$200m would look fair value.

Caledonia Investments, the Cayzer family vehicle which sold out of B&C while the going was good, would then again have shown impeccable timing. The 27 per cent stake it bought from the administrators two years ago would have trebled in value.

Yeltsin acts to stimulate Russia's economic reform

By Leyla Boulton in Moscow

Mr Boris Yeltsin, the Russian president, seeking to revive economic reform, yesterday scrapped quotas and licences for oil and gas exports from July 1 and offered a three-year tax holiday to foreign investors in the manufacturing sector.

Six decrees issued yesterday are a bid to push the government of prime minister Victor Chernomyrdin into resuming the more active economic reform in evidence until last winter - in part by not waiting for parliament to pass the relevant legislation.

The decrees fit with the views of Mr Chernomyrdin and many parliamentarians who want measures to stimulate economic growth and restore discipline among state-owned enterprises.

The scrapping of quotas and licences for almost all exports means Russia has finally lifted antiquated controls on its lucrative energy exports.

The quotas and licences have stimulated massive corruption and have served as an indirect control on domestic energy prices by regulating quantities available on domestic markets.

However, Mr Alexander Livshits, head of the president's group of economic experts, said this decree would not significantly increase hard currency exports because export taxes remained high and pipeline capacity is still restricted.

It is unclear how the decree's scrapping of all exemptions on export taxes - with several exceptions - would affect tax breaks promised to foreign oil companies.

In an effort to stimulate economic growth and reduce tax evasion, Mr Yeltsin instructed the government to submit to parliament by September 15 legislation lowering companies' overall tax burden by 10-20 per cent. He also decreed a three-year exemption from profit tax for manu-

facturing ventures registered since January with at least 30 per cent foreign ownership and \$10m investment - as long as they stay in business for at least five years.

Another decree sought to restore genuine state control, including the power to dismiss dishonest and incompetent directors, over enterprises theoretically owned by the state but in reality free to do what they want.

Mr Livshits said a priority of this decree was to stem theft of state property by directors of enterprises.

Professor Yevgeny Yasin, head of the president's analytical group, said the decree would affect several defence plants and inefficient factories.

Mr Yeltsin issued instructions to reduce enterprises' debt to one another and the state treasury. The decree allows the government to start bankruptcy proceedings against companies which more than three months late paying tax.

Gerber agrees to \$3.7bn bid by Sandoz

Continued from Page 1

nutrition products and a small baby food line. However, only 14 per cent of the nutrition division's \$571.7bn sales last year were in North America, whereas nearly 90 per cent of Michigan-

based Gerber's \$1.3bn sales were in its home continent. Mr Marc Moret, chairman of Sandoz, said Gerber's excellent image and exceptional market strength in North America "give us a strong base in child nutrition on which we will expand

internationally". Gerber is understood to have been actively seeking a suitor for several months. Nestlé, the Swiss foods group, had earlier been a strongly tipped bidder, and Hershey Foods of the US had been mentioned as a possible candidate.

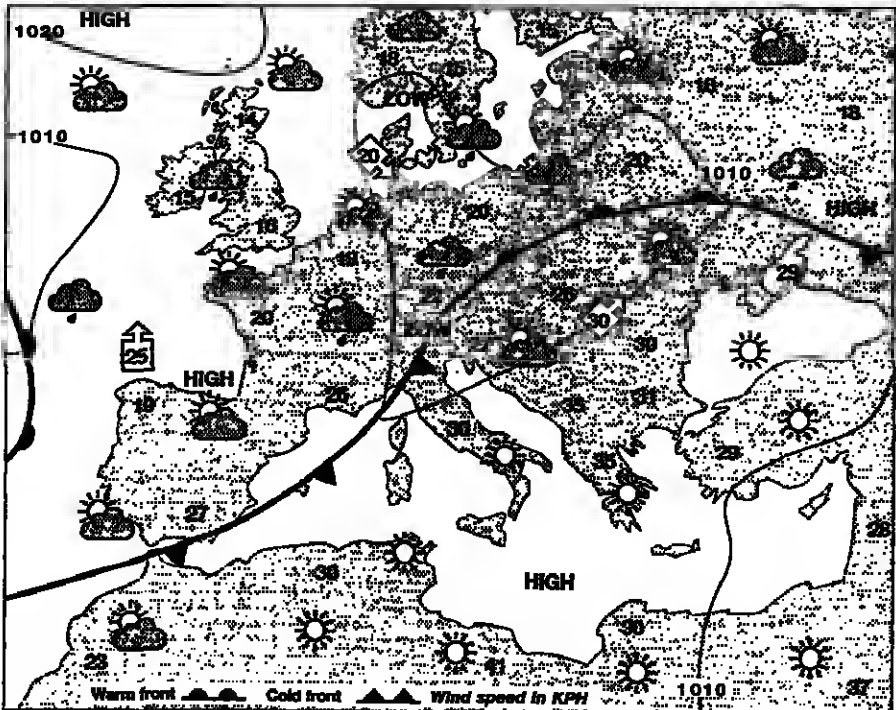
FT WEATHER GUIDE

Europe today

A complex low pressure area will influence central and parts of western Europe. The east of the Netherlands, eastern Belgium and France, Luxembourg, Germany, Poland, the Czech republic, Slovakia and the Alps will have outbreaks of rain and afternoon temperatures of 18C-22C. South-east Europe will have abundant sun and tropical temperatures. A thunder shower will develop over northern Italy but southern regions will have a lot of sun. The western Netherlands, Belgium and France and southern England will have sunny spells. The rest of the British Isles will be rainy. South-west Europe will have frequent sunny intervals. Southern Scandinavia will have cloud, sun and a few showers.

Five-day forecast

South-west Europe will remain sunny and dry. The south-east will have a lot of sun and above normal temperatures. Showers will linger over Poland, Germany, the Czech republic and Slovakia. North-west Europe will have sunny spells tomorrow, but rain will move in from Thursday. Conditions will improve over the British Isles towards the end of the week. Southern Scandinavia will have frequent sunny spells and just an odd shower.



TODAY'S TEMPERATURES

Location	Temperature	Location	Temperature	Location	Temperature
Abu Dhabi	sun 37	Beijing	sun 29	Edinburgh	cloudy 14
Accra	sun 28	Belfast	rain 15	Faro	fair 22
Algiers	sun 30	Bombay	sun 33	Frankfurt	thund 23
Amsterdam	sun 17	Bombay	sun 33	Garmisch	thund 19
Atlanta	sun 32	Bombay	sun 33	Gibraltar	fair 26
B. Aires	sun 19	Bombay	sun 33	Glasgow	fair 14
Bangkok	show 15	Bombay	sun 33	Hamburg	cloudy 18
Barcelona	thund 25	Bombay	sun 33	Helsinki	cloudy 15
		Bombay	sun 33	Hong Kong	show 32
		Bombay	sun 33	Honolulu	fair 24
		Bombay	sun 33	Istanbul	sun 29
		Bombay	sun 33	Jersey	fair 12
		Bombay	sun 33	Karachi	fair 24
		Bombay	sun 33	Kuala Lumpur	sun 30
		Bombay	sun 33	London	cloudy 24
		Bombay	sun 33	Luxembourg	cloudy 23
		Bombay	sun 33	Madrid	sun 21
		Bombay	sun 33	Moscow	sun 18
		Bombay	sun 33	Munich	sun 19
		Bombay	sun 33	Nairobi	sun 22
		Bombay	sun 33	Naples	sun 21
		Bombay	sun 33	Nassau	sun 28
		Bombay	sun 33	New York	sun 23
		Bombay	sun 33	Nicosia	sun 25
		Bombay	sun 33	Paris	sun 18
		Bombay	sun 33	Perth	sun 18
		Bombay	sun 33	Prague	sun 19
		Bombay	sun 33	Rangoon	cloudy 32
		Bombay	sun 33	Reykjavik	sun 11
		Bombay	sun 33	Rio	cloudy 28
		Bombay	sun 33	Rome	fair 27
		Bombay	sun 33	S. Francisco	sun 22
		Bombay	sun 33	Singapore	show 31
		Bombay	sun 33	Stockholm	fair 18
		Bombay	sun 33	Stuttgart	rain 20
		Bombay	sun 33	Sydney	fair 24
		Bombay	sun 33	Taipei	sun 33
		Bombay	sun 33	Tel Aviv	sun 33
		Bombay	sun 33	Toronto	show 21
		Bombay	sun 33	Vancouver	sun 23
		Bombay	sun 33	Vladivostok	show 28
		Bombay	sun 33	Warsaw	show 21
		Bombay	sun 33	Washington	fair 22
		Bombay	sun 33	Wellington	cloudy 12
		Bombay	sun 33	Winnipeg	sun 17
		Bombay	sun 33	Zurich	thund 19

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IN BRIEF

Enichem creates a record loss

Enichem, the chemicals subsidiary of Italy's state-controlled Eni group, announced a record loss for 1993, after deliberately taking into account heavy extraordinary charges to prepare for a major restructuring programme. Page 18

Pharmacia ripe for sale

Eight years ago the prospect of Mr Jan Eklberg steering one of the world's top 20 pharmaceutical companies through Sweden's largest privatisation seemed remote. The Pharmacia chief executive was more concerned with saving his loss-making Nordic-orientated company from extinction. But the company survived. Page 18

A surprise at BP Canada

Jim Buckle's career has taken some surprising turns since he arrived in Calgary in September 1991 as president of British Petroleum's Canadian subsidiary. Page 19

YPF goes for a shake-up

YPF, Argentina's privatised oil company, is to transform its domestic operations and back a cautious expansion into neighbouring markets with a \$100m a month investment programme. Page 20

Bonds fall on Bundesbank reports
European government bonds fell sharply on reports of comments made by Bundesbank President Hans Tietmeyer, which were taken to mean that there would be no more official German interest rate cuts in the near future. Page 22

Tokyo OTC surges

Since the beginning of this year, Japan's over-the-counter stock market has gained 22.1 per cent on prospects of high growth against an 18.4 per cent rise in the Nikkei 225. Back Page

Fall in high rollers hits Ladbrokes

The number of big bets by high rollers on credit with Ladbrokes fell in the first few months of the year, hitting profits in the betting and gaming division. Mr John Jackson, chairman, told the annual general meeting group profits were "currently below last year's level." Page 24

National Home Loans back in mortgages
National Home Loans, the UK centralised mortgage lender, announced it would resume residential mortgage lending after a three year absence, following its return to profitability. Page 24

Betterware rises 3%

Betterware, the UK direct home shopping group, yesterday reported a 3 per cent increase in full year pre-tax profits held back by lower interest receipts and the absence of a large exceptional gain. Page 24

Dominio shares advance

Shares in Dominio Printing Sciences, the UK printer maker, rose 27p to 517p following a sharp advance at the interim stage. Page 25

Success behind a Senior move

Flexible couplings and expansion joints may sound unglamorous, but these products have transformed the strategy and prospects of Senior, the UK engineering group. Page 26

A good mix at Kenwood

Higher sales, continued cost control and improved results from overseas subsidiaries were behind a 14.5 per cent rise in annual profits at Kenwood Appliances, the UK household appliance maker which was floated in June 1992. Page 27

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Chief price changes yesterday

NEW YORK (p)		TOKYO (yen)	
Alcoa	47 1/4 + 1 1/4	Alcoa	956 + 34
BP	50 1/4 + 1 1/4	BP	434 + 13
Gold	354 + 1	Gold	558 + 24
IBM	104 + 1 1/4	IBM	863 + 32
Merck	54 1/2 + 1 1/4	Merck	956 + 15
Shell	54 1/2 + 1 1/4	Shell	805 + 13
3M	50 1/4 + 1 1/4		

Freight and Parle closed. New York prices at 12.50pm

LONDON (pence)		Paris	
Alcoa	88 + 12	Alcoa	96 - 17
BP	51 + 10	BP	228 - 7
Gold	222 + 30	Gold	558 + 10
IBM	217 + 27	IBM	864 - 10
Merck	208 + 15	Merck	260 - 55
Shell	185 + 6	Shell	355 - 30
3M	154 + 10	3M	66 - 3
Standard	103 + 5	Standard	1025 - 10
World of Lanes	82 + 5	World of Lanes	314 - 13

■ Pre-tax profits up 63% ■ Return of business traffic ■ Further gains expected

BA surges but warns on USAir

By Paul Betts,
Aerospace Correspondent

British Airways yesterday reported a 63 per cent rise in pre-tax profits to more than £300m (£450m) for the year to March, but warned it may have to make provisions on a £275.3m investment in USAir, its troubled US partner.

The future of BA's 24.9 per cent stake in USAir remains the biggest cloud over the UK carrier's short-term prospects. Sir Colin Marshall, BA's chairman, said USAir's future hinged on efforts to negotiate concessions from its labour force. If these negotiations were not successful, BA directors believed a provision for permanent diminution in the book value of the

investment would be necessary.

Sir Colin described the airline's overall performance as a "significant improvement" in a highly competitive market. He added that BA expected to show a "further recovery in earnings" this year.

Annual pre-tax profits totalled £301m, compared with £185m in 1992-93. In the last quarter, BA made a £1m pre-tax profit, turning round a £22m loss, with operating profits amounting to £55m against a £25m loss.

Sir Colin said BA's performance contrasted with the rest of the airline industry, which last year lost £4.1bn (£2.7bn) on international scheduled services. BA's progress reflected its cost-cutting drive, increased revenues and a 6 per cent

recovery in first and business class traffic. Turnover rose 13.2 per cent to £6.3bn, while operating profits increased 80 per cent to £485m.

BA carried 30.8m passengers last year, up 8.9 per cent. Gains were made across all its routes, with European services showing a £68m operating profit; the Americas £126m; Africa, the Middle East and Indian sub-continent £203m; and the Far East and Australasia £25m.

However, disruption caused by the Irish Republican Army terrorist attacks on Heathrow airport in March cost the airline about £10m.

While BA was concentrating on reaping the benefits of its global alliances, only Qantas, the Australian airline, was mak-

ing any money. Mr Robert Ayling, BA's managing director, said improvements were expected at the French affiliate TAT, following the launch of a restructuring and job cutting programme, and at the German affiliate Deutsche BA. Both had been "disappointing" last year.

Overall, losses from associates declined by £8m to £11m last year. The losses at TAT and Deutsche BA were offset by BA's share of profits from Qantas and by preferred dividends from USAir amounting to £16m.

Annual earnings per share totalled 31.3p, against 23.1p. The board is recommending a final dividend of 7.50p, giving a total of 11.10p, up 8.3 per cent.

Lex, Page 17; The USAir shadow, Page 27

Investors block float of Matav

By Nicholas Denton
In Budapest

Deutsche Telekom and Ameritech, the German and US telecom companies, have blocked the Hungarian government's plans to float Matav, the national telecoms utility, on the Budapest stock market.

Hungary's state holding company, AV RT, sold 30 per cent of Matav to Deutsche Telekom and Ameritech in December, in eastern Europe's largest single privatisation.

The AV RT, with its residual shareholding of 67 per cent, hoped to sell a further tranche of shares to the Hungarian public this autumn.

The public offering was to have been the centrepiece of the conservative government's mass privatisation programme. Its delay is another severe blow to the scheme.

Under local law, approval from shareholders with at least 75 per cent of the capital is required before a listing can be sought, so the foreign groups have been able to block an immediate float.

A Matav committee investigating possible timing for the float is expected to recommend holding off until 1995 or even 1996.

Deutsche Telekom and Ameritech believe Matav should go to the stock market once the revamp of the utility becomes visible to the market. Matav, which is at the start of a \$4bn investment programme, last week reported after-tax profits of Ft1.6bn (£16m) for 1993 and expects only to break even this year.

Moreover, an early floatation of Matav, one of Hungary's largest companies, runs the risk of overwhelming the Budapest stock exchange, the least active of the three main east European bourses.

Deutsche Telekom and Ameritech fear a public offering this autumn could only succeed if it were priced below the level investors paid at the end of last year: \$975m for a 30 per cent stake.

While it would be the AV RT that bears the direct loss, US regulations would force Ameritech to value its investment at the prevailing market price and make a write-off.

Deutsche Telekom and Ameritech have little incentive to use a premature floatation to increase their shareholdings, because their consortium has effective control of Matav's operating committee and day-to-day management.

The Matav case exemplifies the difficulties inherent in the Hungarian authorities' efforts to combine the sale of controlling stakes in state companies to industry investors with later public offerings of its residual shareholdings.

Weak consumer spending and the sharp appreciation of the yen brought an abrupt end to the spectacular rise of Nintendo, the Japanese video games maker, which yesterday reported a sharp drop in sales and pre-tax profits.

Consolidated sales fell 24 per cent in the year to March 1994, to ¥455.6bn (\$4.7bn) from ¥594.7bn. Pre-tax profits plunged 44 per cent to ¥92.8bn, compared with ¥168.2bn.

This is the first drop in sales and pre-tax profits suffered by Nintendo since 1990 when it reported lower results because of a change in its year-end. Last year, Nintendo's pre-tax profits

Sandoz sees its purchase of Gerber as a chance to balance its pharmaceuticals activities, write Ian Rodger and Richard Tomkins

Executives of Sandoz, the Swiss pharmaceuticals and chemicals group, were at pains yesterday to emphasise that splashing out \$2.7bn for a baby foods company did not mean that they were downgrading their commitment to drugs. "If a good opportunity to take over a pharmaceutical company came along, we would do that too," it said.

But Sandoz's purchase of Gerber Food Products suggests it is not as confident as its Basle neighbour Roche in the future of the increasingly turbulent pharmaceuticals business. Roche made a \$5.2bn offer for Syntex, a US drugs company, three weeks ago, and Mr Fritz Gerber, Roche chairman, reaffirmed his conviction that the research-based pharmaceuticals business would continue to offer excellent profit potential.

By contrast, Mr Marc Moret, Sandoz chairman, spoke of "achieving a better balance of our activities" at his group's annual meeting three weeks ago.

Sandoz officials pointed out yesterday that the nutrition business, in contrast with drugs, was not capital intensive and was free from the sharp cyclical swings of the group's existing agricultural and industrial chemicals businesses.

Assuming the acquisition goes through, the drug arm's share of Sandoz sales will decline from 49 to 44 per cent, while nutrition's share will rise from 11 to 20 per cent, surpassing the industrial chemicals division to make it the group's second largest division.

The nutrition business includes special diets and feeding systems for the ill and the aged, performance foods and drinks for athletes, and baby foods. Each product line has its own manufacturing process and is likely to go through a different distribution channel.

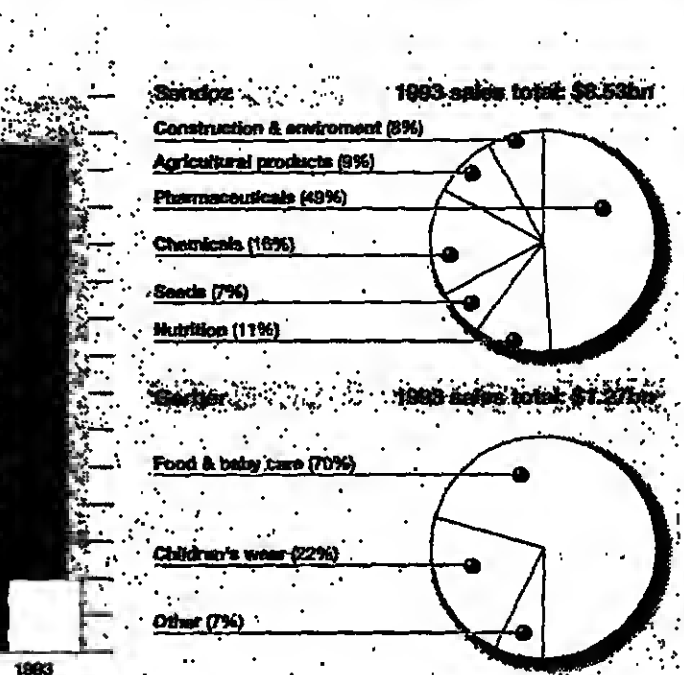
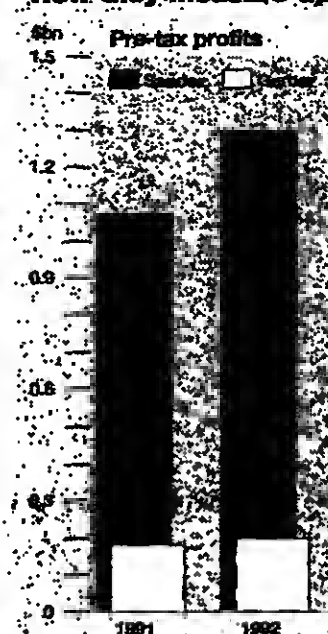
The only common factor is the perception of quality that enables suppliers to charge high prices. "The important thing is to be in segments where you do not have to compete with the food giants," says Mr Raymond Bren, Sandoz finance director.

Sandoz got into nutrition in 1967 with the acquisition of Wander, the maker of Ovaltine. Today, about 40 per cent of the division's sales come from clinical nutrition and health foods, 22 per cent from Ovaltine and other food drinks, 26 per cent from baked goods and 5 per cent from sports drinks.

Until last year, it looked as if the group was going to concentrate on the high specification "nutraceutical" sectors, taking advantage of its pharmaceutical research and development skills. However, it then moved to build up consumer products, acquiring the Dutch Reform group, Holland's largest producer of rice crackers and other cereal products and an importer of dried fruits and nuts, with annual sales

A grown-up step into the baby food market

How they measure up



of Ft1.24m (\$23m). Sandoz also entered into a joint venture with Gazon, an Italian producer of health foods with annual sales equivalent to SF180m (\$128m).

The Gerber takeover would be a giant step further in this direction, providing Sandoz with a strong US platform for its own nutrition products.

However, as with Roche's bid for Syntex, questions will be asked about the 53 per cent premium over market value being offered.

Gerber commands more than 70 per cent of the US baby food market and usually achieves a very high return on its capital. Recently, however, it has been struggling to maintain sales. Yesterday it reported a decline in turnover from \$1.27bn to \$1.17bn for the year to March. Net profits fell from \$132.8m to \$118.8m.

The company's main difficulty has been a decline in the number of American babies. Gerber has attempted to counter the impact of this trend by introducing products such as foods that bridge the gap between infant cereal and grown-up food. Its Gerber Gradually introduced in 1991, are now microwave dishes such as chicken stew with noodles.

It has also tried to target groups with higher birth rates. The tropical line, for example - made with fruits such as papayas and mangoes - is aimed at Hispanics, who also tend to buy more ready-made baby food than other groups.

Neither effort, however, has enjoyed much success and Gerber has had to contend with bat-

ties for US market share with its two main competitors, Ralston Purina's Beech-Nut division and H.J. Heinz, leading to price cuts and higher marketing costs.

To analysts like Mr Les Pugh of Salomon Brothers, the Wall Street securities house, it has long seemed that Gerber's best opportunities for growth lay in developing countries where birth rates are still high.

Gerber itself has belatedly realised this and now sells its prod-

ucts in at least 30 countries. But it has also concluded that it would take many years to build up an adequate international distribution infrastructure.

Both Gerber and Sandoz hope that the Swiss company will be able to provide that infrastructure quickly, and so restore growth.

But existing suppliers in those markets, such as Nestle, are unlikely to give up their positions easily.

Gerber pointed out that they were now substantially below the threshold value of SF1,758 on which future fees would be calculated.

This means that no fees are likely to be payable for some time.

A formula provides that fees are paid only if the lower of the share price or NAV rises by more than 6 per cent in a quarter. Any declines must be recuperated (to the threshold value) before growth is calculated.

These fees have been spectacularly high in the past year or so, reaching SF250m in 1993. However, since the end of January, the share price and net asset value (NAV) of BK Vision have been declining.

Mr Ebner pointed out that they were now substantially below the threshold value of SF1,758 on which future fees would be calculated.

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Ebner's BK Vision slips into the red

By Ian Rodger in Zurich

BK Vision, the investment fund controlled by Mr Martin Ebner's BZ banking group, tumbled into a SF30.1m (\$21.42m) loss in the first four months of 1994 compared with a SF9.9m profit in the same period last year.

The loss was mainly due to a severe turnaround in the fund's trading performance from a SF40.4m profit to a SF3.9m loss.

The fund sold all of its shares in CS Holding, the financial group built around Credit Suisse, during the period, apparently at a loss.

The CS Holding stake, consisting of 350,000 bearer shares, was acquired last November in exchange for shares in CS subsidiary Len Holding.

Its market value was SF258m at the end of 1993, but the CS share price fell 18 per cent in the first four months of 1994.

Mr Ebner, BK chairman, signalled in January that the fund would run down its CS holding. "The task of an owner shareholder cannot be credibly performed at two big Swiss banks simultaneously," he said in his interim statement.

BK Vision is the largest single shareholder in Union Bank of Switzerland with 5.6 per cent of the capital worth SF1.95bn at the end of April.

The CS sale left BK Vision's SF2.5bn portfolio at the end of April holding securities of only two financial companies, UBS and Zurich Insurance.

The other factor in the fund's loss was a performance-related fee payable to BZ Trust, the fund's manager, for the fourth quarter of 1993.

These fees have been spectacularly high in the past year or so, reaching SF250m in 1993. However, since the end of January, the share price and net asset value (NAV) of BK Vision have been declining.

Mr Ebner pointed out that they were now substantially below the threshold value of SF1,758 on which future fees would be calculated.

This means that no fees are likely to be payable for some time.

A formula provides that fees are paid only if the lower of the share price or NAV rises by more than 6 per cent in a quarter. Any declines must be recuperated (to the threshold value) before growth is calculated.

This announcement appears as a matter of record only.

May, 1994

BRITISH BUS PLC

\$65 million ACQUISITION FINANCE

\$35 million EQUITY

Provided equally by

\$30 million SENIOR DEBT

Provided by

BANK OF BOSTON

Special Industries Group

Advisers to British Bus PLC

Robson Rhodes
Wilson
Dibb Lupton Broomhead

Advisers to equity providers

Allen & Overy
Coopers & Lybrand

Lawyers to debt provider

Taylor Joynson Garrett

Charterhouse Development Capital and CINVen are members of DABG.

Yen's strength saps Nintendo

By Michio Nakamoto in Tokyo

Weak consumer spending and the sharp appreciation of the yen brought an abrupt end to the spectacular rise of Nintendo, the Japanese video games maker, which yesterday reported a sharp drop in sales and pre-tax profits.

Consolidated sales fell 24 per cent in the year to March 1994, to ¥455.6bn (\$4.7bn) from ¥594.7bn. Pre-tax profits plunged 44 per cent to ¥92.8bn, compared with ¥168.2bn.

This is the first drop in sales and pre-tax profits suffered by Nintendo since 1990 when it reported lower results because of a change in its year-end. Last year, Nintendo's pre-tax profits

overtook those of Matsushita, a company several times its size. Part of Nintendo's difficulty last year stemmed from its heavy reliance on one product - video games - at a time when its main market in Japan was depressed and fierce competition made life difficult in Europe and the US.

Nintendo is also heavily dependent on exports, but the yen's sharp rise against foreign currencies has cut deeply into repatriated profits.

Mr Hiroshi Yamauchi, president, said that the yen's strength had been so damaging on overseas business that it would be nice to be able to pull out of all foreign markets.

Nintendo's parent sales fell 17

per cent to ¥487.1bn with pre-tax profits falling 30 per cent to ¥115.1bn.

INTERNATIONAL COMPANIES AND FINANCE

Enichem posts record net loss after heavy charges

By Andrew Hill in Milan

Enichem, the chemicals subsidiary of Italy's state-controlled Eni group, yesterday announced a record net loss for 1993, after deliberately taking into account heavy extraordinary charges to prepare for a four-year restructuring programme.

In 1993, the group lost L2,688bn (\$1.7bn) - even higher than the L2,300bn loss Enichem itself predicted last November - compared with L1,560bn in 1992. Charges relating to research and plant maintenance, the reduction of fixed costs, the closure of the least-efficient factories, and redundancies amounted to L1,013bn.

Enichem forecast a "drastic reduction of losses for 1994", and said it could begin to break even in 1995 or 1996. Much depends on the health of the core markets of base chemicals, polyethylene and elastomers, which will be left over once asset sales are completed.

To help Enichem through the worst, its parent company is expected to back a large capital increase - possibly as much as L3,000bn - at a shareholder assembly at the end of next month. Any such cash injection will be carefully analysed by the European Commission for possible state aids.

Enichem's revenue fell to L10,643bn in 1993, although that figure was roughly in line

with 1992 when adjusted for disposals.

The group has already embarked on a four-year programme of restructuring and L2,600bn of asset sales in an attempt to bring down its debt. Net financial debt stood at L8,252bn at the end of last year, compared with L7,391bn a year earlier. The company said it wanted to bring debt down to around 1.5 or 1.6 times shareholders' funds.

Servicing the debt cost Enichem L505bn last year, although that was L82bn less than in 1992. Even before financial charges, the operating loss was 86 per cent higher than in 1992 at L572bn compared with L308bn.

Poland may revise bank disposal programme

By Christopher Bobinski in Warsaw

Mr Grzegorz Kolodko, Poland's new finance minister, has suggested that the government's bank disposals programme could be revised.

"The first question which we will be answering by the end of next month will be whether we consolidate the state-owned banks or privatise them," he said in a newspaper interview.

The finance ministry has been planning to sell several more state-owned banks, including the Krakow-based Bank Przemyslowo Handlowy (BPH) which was due for privatisation by the middle of this year. It then planned to consider merging the remaining state banks, either with those already privatised or with each other, before privatisation.

Mr Kolodko suggested the BPH, one of Poland's largest banks, could be merged with others before being offered for sale.

Meanwhile, Mr Janusz Quandt, head of the BPH, is pressing for the bank to be privatised through a share sale to investors. This would avoid the need for a strategic investor as recommended by CS First Boston, which has been advising on the disposal.

So far, two banks have been sold: the Poznan-based Wielkopolski Bank Kredytowy, in which the European Bank for Reconstruction and Development has a 28.5 per cent stake, and Bank Slaski, where ING of the Netherlands owns 25.9 per cent of the equity.

The state-owned Bank Gdansk is thought to be next in line for privatisation after the BPH.

Mr Kolodko also suggested that PZU, the state-owned insurer which controls half of the country's insurance market and reported a 325bn zloty (\$9.6m) net profit last year, should be broken up. This goes against the views of Mr Roman Fulnecki, chairman, who says PZU should be kept together and privatised through the sale of shares to local investors, management and employees.

Pharmacia ripe for state sell-off

The Swedish drug group is in form, writes Christopher Brown-Humes

Steering one of the world's top 20 pharmaceuticals companies through Sweden's largest privatisation would have seemed a remote prospect indeed to Mr Jan Ekberg eight years ago. The Pharmacia chief executive was more concerned with saving his loss-making Nordic-oriented company from extinction.

The company survived, thanks to restructuring and a spectacular acquisition programme which has taken annual sales to SKr277bn (\$3.5bn) in 1993 from SKr1.5bn in 1986. "This company has done more deals than some merchant banks," jokes one observer. The result is that the group has become the true multinational of Mr Ekberg's aspirations, ranking as Sweden's fifth-biggest company by market capitalisation.

The SKr10bn privatisation gets under way today with the launch of the prospectus. The state plans to sell up to 82.2m A shares in the group - 47.4 per cent of the votes - to retail investors and international institutions. It will, however, hang on to a 10.1 per cent voting stake to ensure ownership stability and prevent a hostile takeover. This is an important consideration, given that Pharmacia's second-largest shareholder, the vehicle group Volvo, plans to sell its 28 per cent stake in 1996.

In terms of sales, Pharmacia is even bigger than Astra, Sweden's high-flying drugs company, although the two companies are very different. Astra has achieved its growth organically, whereas Pharmacia has depended heavily on acquisitions.

While Astra's fortunes have soared on the back of several blockbuster drugs, Pharmacia has relied on dominant market positions in niche areas.

This dominance is reflected in the fact that in no fewer than five areas - cataract surgery, allergies, growth hormones, nutrition and smoking cessation - the group has the leading world position.

Because of this profile, Mr Ekberg does not appear unduly worried about the company's exposure to government efforts to reduce healthcare spending. Its broad product spread lessens the impact of a clampdown in any particular area. However, it also benefits by having a relatively high exposure to the hospital sector, rather than the retail market where many of the cuts have been focused.

A good example is Italy, where Pharmacia's third-largest market. Pharmaceutical sales there are estimated to have fallen by around 20 per cent in the first quarter - yet Pharmacia's sales were down just 1 per cent.

Following its extensive acquisition programme, culminating last year in the \$1.3bn purchase of the Italian pharmaceuticals group Farmitalia Carlo Erba (Pice), Pharmacia's immediate focus is cost-cutting. It aims to achieve annual savings of SKr1.2bn by 1996 as part of a drive to lift its operating margin, to 20 per cent from 13.5 per cent at the end of last year.

The group has already merged its marketing companies with Pice's now the main task is to reduce production capacity, spread over 46 plants in 15 countries, by as much as 50 per cent over the next five years.

Cost-cutting was the main reason for the company's unexpectedly strong first-quarter performance. The operating margin rose to 16 per cent, despite a sluggish 3 per cent increase in volumes and lower sales of the company's two main drugs, Genotropin (growth hormones) and Healon (cataract surgery).

Longer-term, Mr Ekberg's target is to grow at least as fast as the market. For this, he is pinning his hopes on a much



Jan Ekberg: group not looking for a blockbuster product

greater presence in the US market, which accounts for just 14 per cent of sales, and on a range of products in the company's R & D pipeline. The US effort will be assisted in late 1995, when the group will be free to market Genotropin, a drug jointly developed with Genentech, for the first time.

Pharmacia's R & D pipeline includes seven drugs in phase III of clinical trials and six in phase II. The most promising of the former group are Latanoprost (for the eye disorder glaucoma), Etanercept (an anti-tumour agent) and Cabergoline (for Parkinson's Disease). Each of the drugs is expected to have annual sales of at least SKr500m.

Some analysts grumble that Pharmacia hasn't got a billion-dollar blockbuster up its sleeve. "We'll never get one," says Mr Ekberg only half-jokingly. It is part of the niche strategy that the group avoids over-dependence on one or two drugs.

The danger is that as competition intensifies in the big therapeutic areas, some of the world's leading drugs groups will begin to target the niche areas in which Pharmacia operates. Mr Ekberg, however, does not seem to be worried by this.

"These fairly limited areas might not be of core interest for the big companies. If you are a company with sales of SKr500m looking to grow by five to 10 per cent, you must go for huge market areas."

BAT reshapes Eagle Star

By Richard Lapper in London

BAT Industries, the Anglo-American tobacco and insurance company, yesterday announced the departure of Mr John Bishop as chairman of its Eagle Star Insurance subsidiary, in a management reorganisation which signals a shift in approach to the increasingly competitive general and life insurance markets.

Mr Stephen Melcher, currently chairman of Eagle Star Life, becomes chief executive of Eagle Star, taking control of life and general insurance.

Alongside other management changes, the aim is to

strengthen the Eagle Star brand, increase control over distribution and raise the profile of Far East operations.

Mr George Greener, chairman of Eagle Star, said customers were looking for a powerful brand to meet all their insurance needs.

Mr Paul Swinburn, director of corporate communications, said: "We went down the road of trying to build different companies. There is a sense in which these companies need some sense of independence, but frankly it had gone too far. People picked up the ball and ran off the field with it."

The company said it aimed to tighten links with intermediaries who sell its products, increasing speculation that BAT may soon take over a building society.

It will also give a higher profile to its telephone car insurance operation, Eagle Star Direct.

Mr Greener said the restructuring recognised growing similarities between businesses in the EU, and developments by the company in fast-growing Far East insurance markets.

Mr Pierre Chartrand is to become managing director of the Far East life and general business, Mr Clive Coates, finance director, becomes deputy chairman, and chairman of the South African subsidiary.

Exco float value soars to £200m

By Simon Davies in London

Exco, the fixed-income and money-brokerage arm of British & Commonwealth Holdings, is to return to the stock market almost eight years after it was bought by the finance group which collapsed in 1990.

Exco is expected to carry a stock-market value of more than £200m (\$300m), enabling B&C's administrators to raise at least £80m from the flotation. This compares with the £75m value attached to the business in June 1992, when 60

per cent was sold to institutions and senior staff after flotation plans were scrapped.

One analyst said: "The big profits have already been made by the investors who bought in during 1992." But the company argues that a push into emerging markets, combined with new products, should enhance profitability.

Exco profits have surged in the past two years, spurred by increased activity in the foreign exchange and debt markets in which it operates. Profits increased 52 per

cent to £41.5m in 1993.

Subject to pricing, B&C will sell its entire 40 per cent holding. Other shareholders - senior employees own 15 per cent and Caledonia Investments owns 27.4 per cent - have yet to decide.

Exco operates a 24-hour global business, with offices in Tokyo, London and New York.

Money-broker operations, which include spot foreign exchange, money markets and derivatives, all increased profits last year. Lex, Page 16

Halifax shows interest in a society merger

By Alison Smith in London

Halifax, the UK's largest building society, yesterday expressed an interest in merging with another society, in a further sign of the growing pressure for a restructuring of the financial services industry.

Mr Jon Foulds, chairman, said Halifax wanted to be able to play its full part in the "radical rationalisation" of the mortgage lending industry. "This could include a merger with another society," he told Halifax's annual general meeting.

With assets of £67bn (\$100.5bn), Halifax is already almost twice the size of the next largest society, Nationwide.

In 1993 it made about 18 per cent of total net advances in the UK mortgage market. Only Abbey National, a former society which is now a bank, lent on a similar scale.

Mr David Gilchrist, Halifax corporate development manager, said the society had wanted to correct the impression that it was "standing aloof" from possible mergers.

Halifax would be interested in a merger which increased its mortgage market share.

In this context, he made it clear that one of the changes Halifax was seeking from the current Treasury review of building society legislation was a relaxation of the strict rules on the bonus payments that can be made from reserves in a merger between two societies.

The Halifax declaration introduces further speculation into the societies sector, which has been galvanised by Lloyd's Bank's £1.8bn cash offer

for Cheltenham & Gloucester, the sixth largest society.

If the Lloyd's bid overcomes the legal challenge which begins today in the High Court, then it is likely to act as the trigger for other banks which have said they would like to buy societies to press ahead with making offers.

Mr John Wrigglesworth, societies analyst at stockbrokers UBS, said the most attractive candidates for Halifax were likely to be Yorkshire, Birmingham Midshires, Coventry, Derbyshire and Northern Rock.

This announcement appears as a matter of record only.

May 1994

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Arrangers/Senior Lead Managers

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The Bank of Tokyo, Ltd.
Burgan Bank S.A.K. - Kuwait
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The Arab Investment Company S.A.A.
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Credit Suisse
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Saudi National Commercial Bank, OBU-Bahrain
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Bank of Bahrain and Kuwait B.S.C.
Banque Paribas

The Bank of Kuwait and the Middle East K.S.C.

Co Lead Managers

Bank Austria Aktiengesellschaft, Wien
Kreditbank International Group

Bank of Scotland
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Managers

Via Banque

Westland/Utrecht Hypotheekbank N.V.

Co Managers

Arab Bank plc
Bayerische Vereinsbank Aktiengesellschaft
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Miser International Bank SAE (MIBank)
Norddeutsche Landesbank Luxembourg S.A.

Banque et Caisse d'Epargne de l'Etat, Luxembourg
Biluben
Emirates Bank International Limited Dubai
Malayan Banking Berhad
Nomura Investment Banking (Middle East) E.C. Bahrain

Participants

Hua Nan Commercial Bank, Ltd. New York Agency
Kleinwort Benson Limited
Arab American Bank

The Commercial Bank of Qatar Ltd. (Q.S.C.)
Okasan International (Middle East) E.C.
Chiao Tung Bank Europe N.V.

Agent

The Chase Manhattan Bank, N.A.

Providers of Funds

Al Bank Al Saudi Al Fransi • The Arab Investment Company S.A.A. • The Bank of Tokyo, Ltd. Bahrain Office • Bankers Trust Company • Burgan Bank S.A.K. Kuwait • The Chase Manhattan Bank, N.A. • Chemical Bank Bahrain Branch • Credit Suisse • Deutsche Bank Group • National Westminster Bank Plc • The Saudi British Bank • Saudi National Commercial Bank, OBU-Bahrain • Société Générale • Westdeutsche Landesbank Girozentrale London Branch • Bank of Bahrain and Kuwait B.S.C. • The Bank of Kuwait and the Middle East K.S.C. • Banque Paribas • Bank Austria Aktiengesellschaft, Wien • Bank of Scotland • K3 Luxembourg Finance Dublin • Lloyds Bank Plc • Via Banque • Westland/Utrecht Hypotheekbank N.V. • Arab Bank plc, OBU-Bahrain • Banque et Caisse d'Epargne de l'Etat, Luxembourg • Bayerische Vereinsbank Aktiengesellschaft • Biluben • Daiwa Europe Bank plc • Emirates Bank International Limited Dubai • Grindlays Bahrain Bank B.S.C. (c) • Malayan Banking Berhad • Miser International Bank SAE (MIBank) • Nomura Investment Banking (Middle East) E.C. Bahrain • Norddeutsche Landesbank Luxembourg S.A. • Hua Nan Commercial Bank, Ltd. New York Agency • The Commercial Bank of Qatar Ltd. (Q.S.C.) • Kleinwort Benson Limited • Okasan International (Middle East) E.C. • Arab American Bank • Chiao Tung Bank Europe N.V.



We helped Zoe beat a brain tumour twice.

Now we need your help to continue the fight for thousands of others.

When Zoe was just 17 months old, her parents received the dreadful news that their little girl had a malignant brain tumour and needed radiotherapy. Zoe won her fight and lived quite happily until she was 12.

Unfortunately that was when the cancer returned. The situation was made even more serious because Zoe had already received the maximum dosage of radiotherapy when treated as a baby. Again, Zoe beat the disease thanks to a pioneering new treatment supported by the Imperial Cancer Research Fund.

Today the cure rate for childhood cancers is over 50%. Very encouraging when you realise that just 25 years ago, around 90% of children with cancer died.

Yet despite the importance of our work, we rely almost entirely on voluntary contributions. Right now our doctors and

scientists are fighting over 200 forms of cancer. Thousands of children like Zoe are relying on their help. And yours.

Please make a donation today and help thousands more people win the fight against cancer.

Give people with cancer a fighting chance

Over 90p in every £1 donated goes directly into our vital research

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The Limited may expand Bath & Bodyworks unit

The Limited, the US stores group, is considering international expansion of its fast-growing Bath & Bodyworks division, with stores to open overseas, possibly within the next year, AP-DJ reports from Columbus, Ohio.

Mr Leslie Wexner, chairman and chief executive, said after the annual meeting that the company also planned to add a net 400 new stores in 1994 across the various divisions. The group, however, will continue to reduce the total number of stores in some of its biggest divisions, such as Lerner New York, and its flagship Limited Stores.

It plans to add more than 100 Structure menswear stores and more than 100 Bath & Bodyworks stores, as well as adding more Victoria's Secret stores. The Limited, Limited Inc's large but troubled ladies clothing retailer, will reduce its total stores by 40 during 1994, the company added.

Mr Michael Weiss, vice-chairman of Limited Inc, has taken

personal control of The Limited Stores, and said the company was redefining its customer. "We've defined it more closely for the woman who wants fashion but isn't trendy and is concerned about price."

Limited, which has successfully launched spin-off catalogues from businesses such as Victoria's Secret swimsuit catalogue, said this autumn it would "test" a catalogue for its Structure menswear stores.

By the end of 1994, Limited will be operating more than 5,000 stores, including Henri Bendel, Lane Bryant and Express stores.

Mr Wexner said that while the company had been and remained cautious about international expansion, he believed some of their brands had international potential.

The possible international expansion of Bath & Bodyworks has been under study by the company for the past year and the company could make announcements on expansions within the next month.

Talisman Energy discovers independence pays off

The Canadian oil company has concentrated on its upstream activities, reports Bernard Simon

Jim Buckee's career has taken some surprising turns since he arrived in Calgary in September 1981 as president of British Petroleum's Canadian subsidiary. Mr Buckee's job was to get rid of BP Canada's mining interests and narrow its focus to the upstream business of oil and gas exploration and production.

Less than a year after his arrival, the UK-based oil and gas group decided to spin off its 57 per cent stake in BP Canada to public investors. One condition of the deal, however, was that Mr Buckee, after 15 years service with BP, would remain in Calgary at the helm of the newly independent company, which was renamed Talisman Energy.

Mr Buckee, who has a doctorate in astrophysics from Oxford, has stuck to his original mandate of confining the company to upstream activities.

At the same time, he has spearheaded a spectacular burst of growth, which culminated in Talisman's proposal this week to pay about C\$1.8bn (US\$1.3bn) in cash and shares for Bow Valley Energy, also

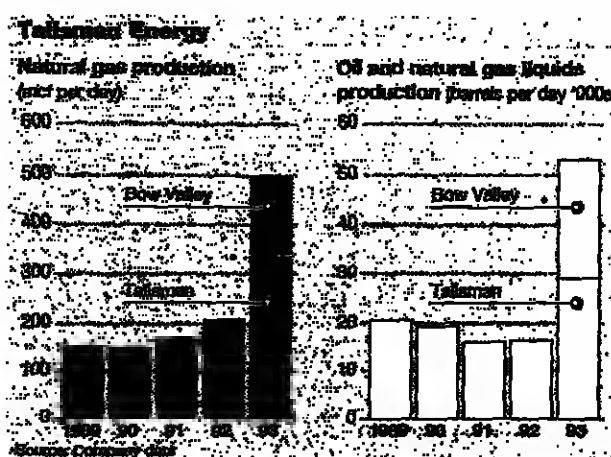
based in Calgary. British Gas, which owns 53 per cent of Bow Valley's shares, has approved the deal.

The Bow Valley acquisition will catapult Talisman into the top ranks of the world's purely upstream energy companies. It is now more than treble the size - measured by oil and gas output - of the old BP Canada.

Operating cashflows soared by 88 per cent in the first quarter to C\$82.5m, due to last year's purchase of Encor, another western Canadian oil and gas producer, as well as higher gas prices and a weaker Canadian dollar.

First-quarter earnings climbed by almost 70 per cent to C\$13.5m, with revenues more than doubling to C\$110m. Bow Valley and Talisman together produced a total of 500m cubic feet of gas a day last year. Their combined oil output was 53,000 barrels a day.

These figures will rise substantially this year, as production rises from the North Sea East Brae field, in which Bow Valley has a 13.3 per cent interest. Its share of production from East Brae will rise to about 14,000 barrels of liquids



plus 38m cubic ft of gas a day by the end of the year.

Mr Buckee has no qualms about Talisman's rapid growth at a time when many integrated oil and gas producers are shedding assets. "Investors prefer a pure play than the integrated companies can provide," he says, adding that "my expertise is in upstream only. I don't wish to fiddle in things that I don't understand."

Mr Craig Langlop, energy analyst at Nesbitt Thomson in Calgary, describes Talisman's

management as "very astute and very skilled in finding oil and gas". It has succeeded in fully replacing its liquids and natural gas production with new reserves for the past three years in a row.

According to Mr Langlop, the Bow Valley acquisition has two big benefits. First, it will boost Talisman's exposure to oil, giving it a roughly 50-50 balance between oil and gas. Second, Bow Valley's properties are

concentrated in the North Sea and two areas of Alberta. Talisman expects that by combining the two companies, it will save C\$10-C\$15m a year in operating costs.

Mr Buckee says Talisman will continue to stick mainly to gas exploration in western Canada and to oil in other parts of the world. Capital spending this year (excluding Bow Valley) is expected to reach C\$225m, about 50 per cent higher than 1993.

According to Talisman's latest annual report, "even in the event that lower oil prices persist for a substantial part of 1994, we intend to maintain an aggressive capital investment programme."

But Mr Buckee eschews anything too adventurous. "I'm not in the elephant hunting business and I don't particularly like deep water," he says. "I want relatively proven but less mature basins."

The gas exploration programme is especially geared towards deep and relatively unexplored reservoirs in western Canada, centred on the Rockies foothills in north-east British Columbia.

Offshore oil activities have

so far focused on Cuba and Algeria. But the Bow Valley acquisition will broaden Talisman's reach to the North Sea and Indonesia. Bow Valley and its partners are working out marketing arrangements for a sizeable gas field in the Corridor area of South Sumatra, from which the Canadian company's share would reach 100m cubic ft per day.

Under the terms of the Bow Valley deal, British Gas will acquire enough Talisman shares to make it the Canadian company's biggest single shareholder with a stake of between 8 per cent and 16 per cent. But British Gas will not seek board representation, and it will come as no surprise if it also puts these shares on the block in the not-too-distant future.

After spending the first 20 years of his career with big integrated oil companies, Mr Buckee clearly relishes his independence. "Control blocks are often seen as security, but patently in the case of BP Canada and Bow Valley, they've been completely the opposite," he observes.

CSFB buys stake in Russian oil producer

CS First Boston, the only western institution with a Russian securities licence, has bought 2.87 per cent of Lukoil, Russia's biggest oil producer, Reuters reports from Moscow.

Bank officials said the stake was bought at a nationwide auction in April when Lukoil offered 7.42 per cent of its shares to the public in exchange for privatisation vouchers.

The Lukoil conglomerate, based in Western Siberia, consists of three oil production enterprises which together account for about 15 per cent of total Russian crude output. It also has two oil refineries in Perm and Volgograd, marketing outlets, banking and other financial units and is talking to a number of foreign oil firms including Italy's Agip to set up oil production ventures abroad.

The 45 per cent state-owned company has announced plans to sell more shares for cash at investment tenders later this year. Foreign investors can hold no more than 15 per cent of shares in big Russian oil companies.

CSFB has already bought shares in over 30 Russian companies, bank officials say. They estimate that the bank has invested more than \$200m in Russia's emerging equities and debt markets so far this year.

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Desjardins Laurentian in profit

By Robert Gibbons in Montreal

Desjardins Laurentian Financial, the financial services group controlled by the Desjardins credit union movement, reported first-quarter profits of C\$9.2m (US\$6.8m) or 18 cents a share, after a C\$9.5m reorganisation charge, on revenues of C\$963m.

It was the first reporting period since the December 1993 takeover of the Laurentian Group by Desjardins to form a financial services and banking group with corporate assets of C\$55bn.

Desjardins Laurentian, with C\$22bn assets, brings together life insurance, general insurance, trust operations, investment banking and consumer banking with subsidiaries in Canada, the US and Britain. It is 7.7 per cent held by La Vie of France and its shares are publicly traded in Toronto and Montreal.

Imperial Life, one of its biggest units, earned C\$59,000 in the first quarter after a C\$2.5m special charge by its British subsidiary. This compares with C\$5.6m a year earlier. Performance was also affected by the north American property market collapse, but overall Canadian and US operations were still profitable.

Desjardins Laurentian will set aside C\$40m this year to cover reorganisation costs. "The full benefits will be felt in 1996," said Mr Humberto Santos, president.

Two life units may be merged but asset sales are unlikely, he added.

New role for Oporto SE

By Peter Wiles in Lisbon

The Oporto Stock Exchange is to close on June 1 before reopening in January as a national futures and options market, officials said. The Lisbon Stock Exchange will take over all Portugal's spot market trading from the same date.

The decision follows a proposal made in February by Portugal's stock exchange commission (CMVM) to replace the spot market in Oporto with a derivatives exchange and develop a national spot market in Lisbon.

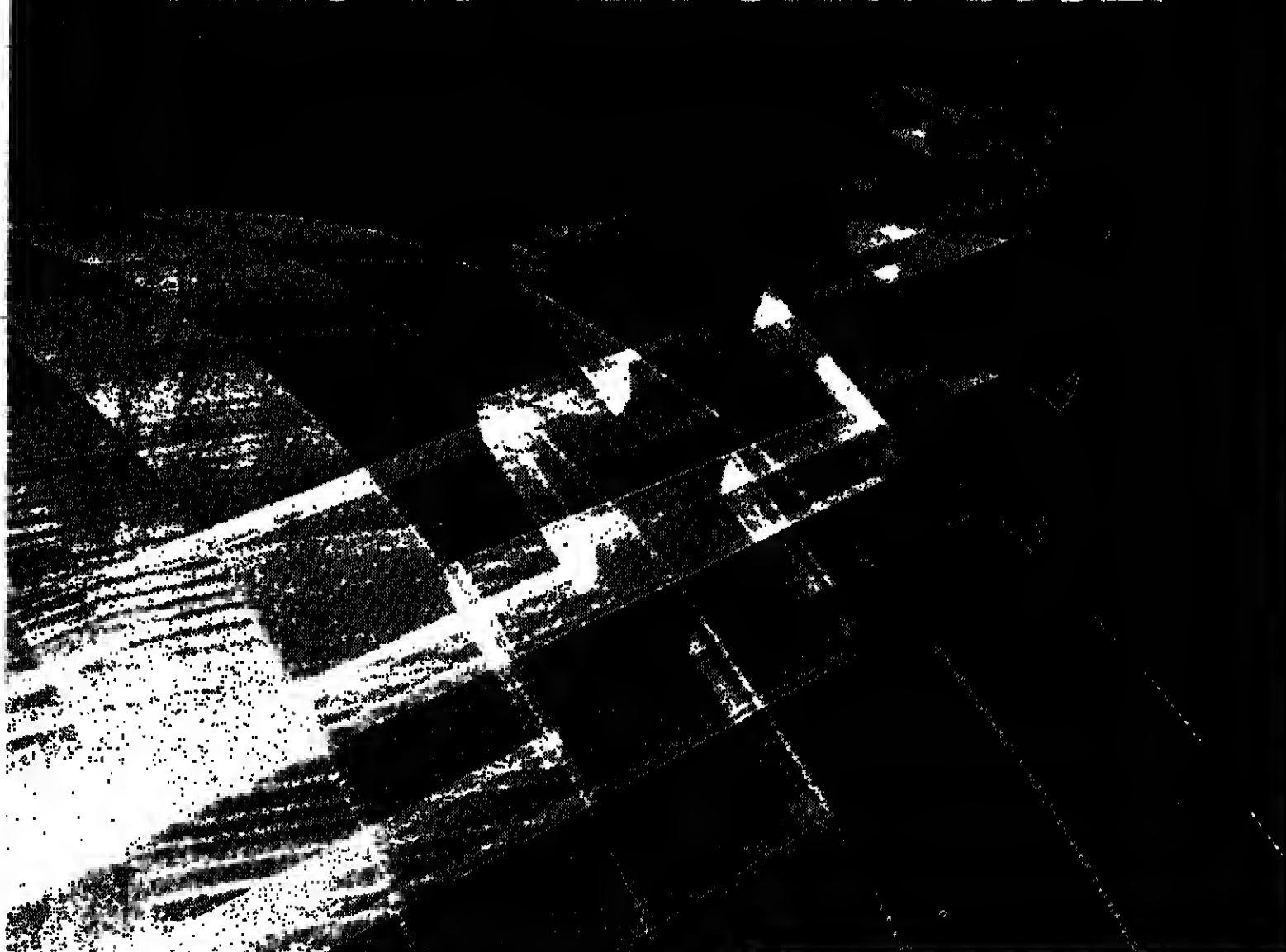
Oporto and Lisbon currently act as separate trading floors for a national spot market on which 118 shares and bonds are listed. A total of 12 shares and bonds listed only on Oporto's second market for smaller companies will be transferred to Lisbon.

The Lisbon stock exchange will pay Oporto E\$2.4bn (\$14m) over three years as compensation for the loss of the spot market. The CMVM proposal was made to end what it considers unnecessary rivalry between the two exchanges for the same small spot market.

Analysts said a futures and options market was needed to increase the liquidity and efficiency of Portugal's capital markets and improve conditions for corporate financing.

The measure follows the announcement of a radical reform package for the bond market which is due to take effect on June 23.

BALANCE SHEET REFLECTS STRONG PERFORMANCE.



Highlights of the 1993 business year:

- DM 260.2 bn consolidated balance sheet (+21.5%)
- DM 87.4 bn securitized liabilities (+15.2%)
- DM 156.0 bn total lending volume (+19.0%)
- DM 143.0 bn total deposits (+26.7%)
- DM 9.0 bn own funds (+58.4%)
- DM 214.5 m additions to reserves
- 7% dividend.

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FT Management Page published Monday to Friday

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March 1994



Solvay
Société Anonyme
Registered Office: 33, rue du Prince Albert, Ixelles (Brussels)
Brussels Trade Register No. 3554

Since the quorum required by law was not reached at the Extraordinary General Meeting of 17th May 1994, that meeting was not in a position to pass the resolutions put on its agenda. As a result, a new Extraordinary General Meeting shall be convened, which shall pass the relevant resolutions irrespective of the number of shares represented. It will be held immediately prior to the Ordinary General Meeting of 6th June 1994.

Shareholders are hereby invited to attend:

1. The second Extraordinary General Meeting which will be held on Monday 6th June 1994 at 9.30 a.m., 44, rue du Prince Albert at Ixelles (Brussels) to transact the following business:

Agenda

- I. Special reports:
 1. from the Board of Directors and the External Auditor in accordance with article 60 of the Belgian Company Law.
 2. from the Board of Directors on the following proposed alterations to the articles of association.
- II. Alterations to the following provisions of the articles of association:
 1. Composition of the Executive Committee (article 19)
 2. Other alterations to the articles of association: Legal status of type C shares (articles 7 and 9), authorized capital (article 10bis), appointment of Directors (article 15), Board deliberation (article 21), attendance at general meetings (articles 34, 37 and 38).

2. The Ordinary General Meeting which will be held on Monday 6th June 1994, following the close of the Extraordinary General Meeting, to transact the following business:

Agenda

1. Reports of the Board of Directors on the operations of the financial year 1993, reports of the External Auditor.
2. Approval of the Annual Accounts for the financial year 1993 - Distribution of net earnings and declaration of dividend.
3. Discharge to be given to the Directors and to the External Auditor for their acts during the financial year.
4. Board of Directors:
 - a. Decrease in the number of Directors from sixteen to fifteen.
 - b. Appointment of three Directors to replace Messrs. Claude Loutrel, Jean-Jacques Van de Berg and André Ganshof van der Meer, who terminate their term of office and, being eligible, have offered themselves for re-election for a new term of six years.
5. External Auditor: Appointment of a substitute External Auditor to replace Mr. Dirk Smets, who has decided not to apply for re-appointment.
6. Other business.

The Board of Directors hereby informs the holders of bearer shares that the following formalities must be observed in order to attend these meetings:

- They are asked to lodge their shares temporarily and to have them deposited at the Registered Office of our company or at J. Henry Schroder Wagg & Co Ltd., by Friday 3rd June 1994 at the latest.
- The bank mentioned above is authorized to designate other establishments where Solvay shares may also be lodged validly. The list of these establishments will be published in due time through the bank.
- Proxies must reach our Registered Office by Friday 3rd June 1994 at the latest.

It is recalled that, in conformity with Article 78 of the Belgian Company Law, any shareholder is entitled to obtain free of charge, on production of his share, a copy of the annual accounts, of the reports of the Board of Directors and of the External Auditor.

The special report from the Board of Directors, referred to in item 1.2 of the agenda for the Extraordinary General Meeting, is available at our Registered Office and at the bank named above for the lodging of shares. Persons, who will provide evidence of their capacity of holders of bearer shares, will thus be entitled to examine the report and ask for a free copy.

Debtors holders, wishing to attend these meetings, are asked to comply with the same formalities as those imposed on shareholders.

The Board of Directors

Rothmans registers A\$60.9m capital return

By Bruce Jacques
in Sydney

Rothmans Holdings, the Australian cigarette group 50 per cent owned by Rothmans International, announced a A\$60.9m (US\$44.3m) capital return following a rise in earnings for the year to last March. Net profit jumped 82 per cent to A\$73.7m from A\$40.5m on a 5 per cent sales rise to A\$1.56bn from A\$1.45bn, and the annual dividend is to be raised to 40 cents a share from 33 cents.

The improved bottom line mainly reflected a clean slate on abnormals, following a A\$29.9m abnormal loss the previous year. Profit before charges was almost static at A\$132.3m.

The latest result excluded a A\$12.6m extraordinary loss on withdrawal of operations from the Philippines.

Directors said the decision to make a capital return, which will halve the per value of the company's shares to 50 cents, reflected three main factors: the Philippines closure, high cash balances and low interest rates. Net cash held jumped by A\$67m to A\$186.5m in the year.

Directors said future earnings would not be affected by the capital return. But earnings would be boosted following removal of the Philippines operations, which lost A\$13.1m in the latest year, compared to an A\$32.5m loss previously. The company would continue its concentration on operating efficiencies to help offset new tobacco marketing restrictions.

The result followed tax provision of A\$4.8m (A\$3.5m previously) and depreciation A\$29.5m (A\$30.9m). Interest expense fell from A\$11.9m to A\$4.5m.

NEWS DIGEST

Shinawatra posts sharp rise at Bt712m

Shinawatra Computer and Communications, the parent company of the Thai communications and broadcasting group controlled by Mr. Thaksin Shinawatra, yesterday reported sharply higher net profits for the first quarter of the current year, writes William Barnes in Bangkok.

Unconsolidated net profits were Bt712.6m (Bt328.9m) in the three months to end-March,

Billion-dollar changes for YPF

The oil group is undergoing a transformation, writes John Barham

YPF, Argentina's privatised oil company, is to transform its domestic operations and back a cautious expansion into neighbouring markets with a \$100m a month investment programme.

The expansion of exploration and production and the revamping of its retail business is the company's largest investment programme, and the most evident sign of YPF's transformation from a corrupt, money-losing state corporation to a profit-oriented, private company.

Mr Jose Estenssoro, YPF's president, says he now has "one firm commitment: profits. Our investors have become the most important part of our corporate life".

He claims YPF's investment plans are proof that this is no cheap corporate hype. More than \$1bn is budgeted for next year and a further \$1bn in 1996.

Argentina's biggest company is now 20 per cent owned by the federal government, with the rest held by the employees and provincial governments. The government, which once owned the company outright, sold 45 per cent last June in a \$3.04bn local and international initial public offering.

Last year, YPF raised profits 176 per cent to \$706m, despite lower oil prices and an increase of just 2 per cent in sales to \$3.96bn. However, profits and revenues both declined in the first quarter as oil prices continued falling.

YPF is to sink 720 new production wells this year, at a cost of \$700m. Mr Estenssoro wants to raise output by one-fifth to 450,000 barrels per day by the end of 1993, and then maintain production at this level. "Argentina's wells are small producers, so [we need to do] a lot of drilling," he says.

Mr Estenssoro wants to maintain YPF's oil reserves at the equivalent of 10 years' production through a big exploration effort. This year YPF is spending \$300m to drill 180 exploration wells as part of a \$30m, 10-year exploration programme.

Argentina is self-sufficient in oil, although it does not come close to the volumes of Mexico or Venezuela, Latin America's big oil producers. But it does have considerable potential: Mr Estenssoro says only five of its 19 identified oil-bearing basins have been explored and are in production.

The country does have much more natural gas than oil. YPF and joint-venture partners Ampolox of Australia and Petrobras of Brazil are investing \$250m over four years to explore a potentially giant gas field in north western Argentina.

Mr Estenssoro is spending a further \$250m this year to upgrade YPF's downstream business, where profitability is low. In August 1990, when he took over at YPF, the downstream business lost \$400m. It



Raising output at YPF means increasing drilling substantially

is now returning 5 per cent on assets, and Mr Estenssoro wants to double profitability by next year. In comparison, the upstream production business returns about 30 per cent a year.

YPF has also started a \$500m, five-year project to bring its operations - particularly its refineries - into line with world environmental standards.

Finally, YPF is spending \$300m between 1993-96 to renovate its retail network. The company has 2,800 petrol stations, many more than its competitors, but its stations are a byword for bad service.

YPF is financing the investment programme with a mix of bank borrowing, retained earnings and overseas bond sales. Mr Estenssoro announced earlier this year a \$55m Yankee bond issue and a \$500m medium-term note issue.

Analysis praise the company for reducing production and administrative costs to compensate for falling oil prices. Some, however, criticise Mr Estenssoro for not hedging oil prices and thus exposing YPF's growing exports to dwindling prices.

Mr Estenssoro has continued cutting the work force - which stood at 51,000 when he took over and now numbers only 6,500 - leading to growing criticism from the unions. However, many former employees still work for the company as subcontractors, often on excessively generous terms, say some analysts.

Competitors and economists also complain that YPF abuses its dominant market position. It produces over half Argentina's oil, has over half its refinery capacity and controls half the retail market.

Mr Estenssoro rejects accusations that YPF plays dirty. "The market works, it is very competitive and if YPF did not exist, or was not as big as it is, its market would be split among the multinationals," he says.

YPF, which has always focused on its domestic market, is gradually expanding into neighbouring countries. It has just opened a 270-mile pipeline over the Andes to Chile, allowing it to raise exports by \$300m a year.

Mr Estenssoro says: "We are looking to our neighbours as a natural place to expand." He has started small exploration projects in Bolivia, Uruguay and Paraguay and is negotiating exploration contracts in Chile and Peru. YPF may bid for the Peruvian and Bolivian state oil companies when they are offered for privatisation.

It seems appropriate that YPF, the world's first state oil company and Latin America's first privatised oil company, should make a stab at becoming the region's first private oil multinational.

Barlow posts 6% rise to R273m

By Mark Suzman
in Johannesburg

Barlow, the South African conglomerate formed last year after the restructuring of South Africa's Barlow Rand group, reported a 6 per cent rise in operating profit before interest to R273m (\$74m), from a pro forma total of R256m for the same period last year.

After-tax profit, which includes R22m abnormal profit from the sale of the group's investment in Randgold and Exploration and R68m in investment income, rose 40 per cent to R194m from R138m.

However, this did not include an extraordinary loss of R68m resulting largely from the sale of the agricultural interests of loss-making subsidiary Finanzauto, the Spanish Caterpillar dealer, for R189m, which was taken below the line in accordance with the company's accounting procedure.

The higher overall earnings were the result of improved operating margins and the group's strong cash position, which helped reduce the interest bill by 36 per cent to R63m, while increasing investment income by 30 per cent.

Turnover, which was distorted by some asset sales during the six months, rose 5 per cent to R6.13bn from R5.86bn and a dividend of 18 cents was declared.

Mr Warren Clewlow, chairman, said that it was Barlow's aim to have three times cover for its future dividends.

As expected, the largest contributor to earnings was Pretoria Portland Cement, which was responsible for 37 per cent of taxed profit. Other companies in the industrial division, encompassing Barlow's wholly-owned subsidiaries, also performed well. Paint manufacturer Plascon and Barlows Equipment, which benefited from improved mine and construction demand for machinery, both showed strong growth.

Barlow said second-half results were likely to be "at least equal" to those for the first six months. In the longer term Mr Clewlow was confident the South African economy had begun to improve and that the company would be able to take particular advantage of the new government's planned reconstruction and development programme.

"Barlow is well positioned to meet the demand expected," Mr Clewlow said.

This announcement appears as a matter of record only.

\$170,000,000



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in partnership with management has acquired

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May 24, 1994

New York

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Guaranteed by
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The determination and publication of these figures is solely for the convenience and information of the Noteholders and shall not be binding for any purpose on the Trustee or the Reserve Fund Manager or the Reserve Fund Reporting Agent nor shall it be taken as a recommendation on the part of the Company, the Trustee, the Reserve Fund Manager or the Reserve Fund Reporting Agent to buy, sell or hold investments similar to the zero-coupon obligations of the United States of America or the reserve fund investments.

Valuation Agent
CIC Credit Bank Aktiengesellschaft
des Sparkassen, London, Deutsch

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Interest Rate 5 1/4% per annum
Interest Period 24th May 1994
24th August 1994

Interest Amount per
U.S. \$50,000 Note due
24th August 1994 U.S. \$670.83

CS First Boston
Agent

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Russia

This Survey will be an overview of Russia, providing a comprehensive analysis of the economic and political situation, together with in-depth comment on key areas such as Russia's Economy, Foreign Investment, Trade, The Energy Sector, and Engineering.

FT Surveys

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CORPORATION

Subordinated

Floating Rate Notes Due 2001

Issued 10th February 1993

Interest Rate 5% per annum
Interest Period 24th May 1994
24th August 1994

Interest Amount per
U.S. \$50,000 Note due
24th August 1994 U.S. \$638.89

CS First Boston
Agent

INTERNATIONAL COMPANIES AND FINANCE

Komatsu plunges 55% in worst showing for decade

By Gerard Baker
in Tokyo

Sluggish growth worldwide saw a slump in consolidated profits at Komatsu, the world's second largest manufacturer of construction machinery, in the year to the end of March.

The group's pre-tax profits fell by 55 per cent to ¥13.9bn (\$132.38m), the worst performance in a decade. Turnover was down by 2.8 per cent at ¥45.9bn. The parent company's profits dropped by 28 per cent at ¥15.8bn on sales lower by 4.6 per cent.

The company said the year had been marked by a continued sharp decline in domestic demand for building equipment, its principal activity, as

private sector investment remained flat. Despite the growth in new public works projects, a full recovery in public sector demand had been held back by start-up delays. Domestic sales overall declined by 1.8 per cent.

Overseas, sales to the US and south-east Asia were buoyant, despite the sharp appreciation in the yen. But in the already weakened European markets, the strong currency had significantly affected demand and total overseas sales fell by 3.1 per cent.

Non-core activities produced mixed results. Civil engineering contracts were up slightly on 1993 and sales of electronics products rose almost 7 per cent. But industrial machinery

sales, buffeted by weak domestic demand and the strong yen, fell 23 per cent.

The company reaffirmed its commitment to long-term growth on a global scale. For Komatsu, as for many other Japanese manufacturers, this means a significant reorganisation of its global operations to help it reduce the adverse impact of the strong currency.

The group is now accelerating the shift of some manufacturing plants abroad and increasing overseas out-sourcing of its domestic activities.

Komatsu said that it expected the effects of the restructuring combined with gradual recovery in its major markets to produce a recovery in the next year.

Double listing lifts Kyocera results

By Emiko Terazono
in Tokyo

Kyocera, the Japanese manufacturer of ceramic semiconductor components, posted a sharp rise in consolidated profits due to the listing of two subsidiaries, DDI, the telecommunications company, and Taito, the video games maker.

The company saw a 39 per cent rise in group pre-tax profits to ¥88.4bn (\$851.42m) for the year to last March due to profits of ¥14.3bn from the two companies' listing and ¥7.5bn from share sales.

However, cost-cutting helped the mainline business and operating profits rose ¥10.5 per cent on a 0.9 per cent decline in sales to ¥227.7bn. After-tax profits rose 53.7 per cent to ¥36.8bn.

Earnings of its ceramic semiconductor parts division rose 9.9 per cent to ¥44.7bn, but electronic equipment profits fell 22.1 per cent to ¥3.4bn. The optical precision equipment division returned to the black, with earnings of ¥2.4bn against a loss of ¥673m a year earlier.

On a non-consolidated basis, Kyocera posted a 7.8 per cent fall in pre-tax profits to ¥35.1bn due to a fall in interest income. Sales were flat at ¥300.6bn but after-tax profits rose 10 per cent thanks to income from share sales.

For the current year to next March, the company forecasts a 20 per cent unconsolidated pre-tax rise to ¥42.1bn on a 8.9 per cent rise in sales to ¥327.5bn.

Japanese real estate groups dip sharply at pre-tax level

By Paul Abrahams
in Tokyo

Mitsubishi Estate, one of Japan's leading real estate groups, posted a 32.9 per cent fall in pre-tax profits to ¥47.4bn (\$451.42m), on turnover which increased by 26.1 per cent to ¥440bn. Post-tax profits rose 3.4 per cent to ¥83.3bn. The dividend was maintained at ¥8 per share.

Brokers Baring Securities said the second half of the year had been much weaker for Mitsubishi than the first six months and that there was little sign of a turnaround. Mitsubishi predicted pre-tax profits for the current year down at ¥35bn on sales of ¥420bn, below analysts' expectations.

Mitsui Fudosan, Japan's big-

gest real estate developer, reported pre-tax profits down 38.2 per cent at ¥18.4bn, on turnover down 5.2 per cent at ¥785bn. The company said it would maintain the dividend at ¥9 per share, even though the business outlook looked severe, with the possibility of higher interest rates and oversupply in the condominiums market. It predicted pre-tax profits would fall to ¥12bn during the year to March 31 1995 on sales of ¥730bn.

Tokyo Land, the property developer, posted pre-tax profits down 16.8 per cent at ¥5.6bn, following a collapse of its building leasing operations, according to the company. This was the third year profits had fallen, said Mr Kyuichiro Kinoshita, vice-president. The

group also sustained losses on its golf course and leisure activities, together with a sharp decline in foreign exchange profits, he said. Turnover increased 3.5 per cent to ¥286bn. The dividend was maintained at ¥5 per share.

The group warned margins would come under pressure during the present financial year because of competition in the housing market and a deterioration in the building leasing business. The company said it would sell a building in Shibuya, Tokyo for ¥10bn to its do-it-yourself subsidiary Tokyu Hands.

Pre-tax profits would fall to ¥5.3bn on sales of ¥280bn during the current year, the group predicted.

Toyota tops corporate earners

By Michio Nakamoto
in Tokyo

Toyota Motor has emerged as Japan's number one corporate earner last year for the first time in three years, according to a report by Teikoku Data Bank, a private research company.

Toyota was followed by Sanwa Bank and NTT, the telecommunications company, for the calendar year 1993. Declared earnings are based on after-tax profits adjusted to meet tax regulations.

Toyota's return to the top spot came in spite of a 27 per cent fall in declared earnings for the car company last year to ¥296bn (\$2,819m). "We did not have a particularly good year. But other companies suf-

fered even more," Toyota commented.

The earnings league table compiled by Teikoku Data Bank shows that the fortunes of companies within the same industries were widely divergent last year.

Sanwa Bank, for example, climbed to second position from sixth place in 1992 while Mitsubishi Bank rose to seventh place from tenth last year. Sanwa declared earnings last year of ¥262bn which was 19.5 per cent up on 1992.

However, three other banks - Sumitomo, Daiichi Kangyo and Tokai - which had been among the top 10 in 1992, tumbled below the tenth spot, leaving Sanwa, Mitsubishi and Fuji Bank, at ninth place.

Likewise, in the car sector,

Toyota may have regained its top status but Nissan, which reported a pre-tax loss of ¥26.2bn last year, was not even in the running while Honda fell from 53rd to 89th place.

Among notable changes in the rankings, Mitsubishi Heavy Industries emerged in fifth place, returning to the top 10 for the first time in 19 years. The shipbuilding and heavy machinery company saw a firm rise in earnings due to strong demand for its motors and ships.

Nintendo, the video games maker, rose to number six from 12th place in 1992 while Matsushita, under pressure from a slump in the consumer electronics market, fell from seventh to 11th place.

State Bank of NSW back in the black

By Bruce Jacques
in Sydney

State Bank of New South Wales, the regional Australian bank, returned to the black in the six months to March after large reductions in doubtful debt charges and abnormals.

The bank, owned by the New South Wales government but earmarked for sale to the private sector later this year, turned a \$19.7m net profit on static operating income of \$431.4m.

Before taxes and charges, earnings eased 9 per cent from \$499.5m to \$461.7m. Doubtful debt charges fell 53 per cent from \$149.8m to \$69.7m and total problem loans were down 19.4 per cent from \$41.2bn to \$33.4bn.

Tax took \$510.3m against a \$226.6m credit previously. The New South Wales government said recently that only one contender, believed to be Colonial Mutual, the Australian investment group, remained interested in buying the bank. Sale legislation is scheduled for this September.

Property sell-off

CSR, the Australian sugar and building products group, has announced plans to sell 31 surplus properties with an estimated value of more than \$500m (\$835.9m) through a sealed bid tender process, writes Bruce Jacques.

CSR directors said the properties, to be sold through Kennedy-Wilson International, ranged from \$100,000 for a small light industrial development in South Australia to more than \$400m for a large site in Coomera, Queensland.

Share sale lifts Ayala 90% in first quarter

By Jose Galang
in Manila

Ayala, the property-based Philippine conglomerate, has reported consolidated net profits for this year's first quarter of 732.6m pesos, an increase of 90 per cent on the year-ago figure.

One-time gains, mostly from sales of some holdings in property affiliate Ayala Land, were behind much of the profits rise, said Mr Jaime Zobel de Ayala, company chairman and president. The shares sale, according to Mr Zobel, followed strong demand for an offering made by the property development subsidiary at an international roadshow this year.

Heineken venture shows NZ\$98m nine-month loss

By Terry Hall
in Wellington

DB Group, the New Zealand concern controlled by a joint venture of Heineken and Singapore Breweries, yesterday reported a loss of NZ\$98.1m (\$67.57m) after abnormals for the nine months to March 31. This included a loss on the sale of Australian pub chain Anstotel of NZ\$76.7m.

Anstotel, which was sold to Brierley Investments, was part of a deal which saw Brierley sell its 27 per cent shareholding in DB Group to Asia Pacific Breweries, the holding company for Heineken of the Netherlands and Singapore Breweries.

DB Group is now managed

by Heineken.

DB Group reported operating profits before abnormals 24 per cent higher at NZ\$17.3m over the year-ago figure. Sales fell 5 per cent to NZ\$59.8m.

Directors said after the sale of Anstotel and various New Zealand hotels and taverns, net debt fell from NZ\$158.9m to NZ\$29.4m at March 31.

In addition the directors had provided a further NZ\$23.4m for costs involved in quitting other hotels and liquor outlets. They said they remained convinced that the strategy of selling non-performing assets was "the proper approach" to take. They planned to sell all company-owned hotels by December 31.

No dividend is planned.

MEDIOBANCA

BANCA DI CREDITO FINANZIARIO S.p.A.
HEAD OFFICE: VIA FILODRAMMATICI 10, MILAN, ITALY
PAID-UP SHARE CAPITAL: LIT. 4% BILLION; RESERVES: LIT. 3,337 BILLION

Notice of Ordinary and Extraordinary General Meeting

Notice is hereby given that an Ordinary and Extraordinary General Meeting of Mediobanca will be held at the Company's Head Office in via Filodrammatici 10, Milan, Italy, at 10.00 a.m. on 13th June 1994, in the first instance, and any adjournment thereof at the same time and place on 14th June 1994, to transact the following business:

Ordinary Business

Extraordinary Business

- 1) Proposal to increase the Company's share capital with rights to be waived under the fifth paragraph of Article 2441 of the Italian Civil Code, as follows:
 - a) from Lit. 476 billion to Lit. 576 billion by issuing 100 million new shares with warrants (the "Warrants") at a price of not less than Lit. 15,000 per share;
 - b) from Lit. 576 billion to up to Lit. 586 billion by issuing further new shares at a price of not less than Lit. 15,000 per share to be reserved for holders of the Warrants upon exercising the Warrants.
- 2) Proposal to amend Article 4 of the Bank's Articles of Association to such effect.

Under Article 4 of Mediobanca's Articles of Association, shareholders who have at least five days prior to 13th June 1994 lodged their shares at the Company's Head Office or at any Branch Office of Banca Commerciale Italiana, Banca di Roma, Credito Italiano or at Monte Titoli S.p.A. (in the case of shares managed by it) shall be entitled to attend the meeting on presentation of an admission ticket.

p.p. the Board of Directors
the Managing Director

Christiania Bank og Kreditkasse

(Incorporated in the Kingdom of Denmark with limited liability)

U.S. \$100,000,000

Floating Rate Senior Notes Due May 1995

Interest: 6.000% (fixed) or 3.000% (floating) (based on 3-month LIBOR)

Notice is hereby given that the Rate of Interest has been fixed at 10.50% and that the interest payable on the relevant Interest Payment Date November 25, 1994 against Coupon No. 19 in respect of U.S. \$100,000,000 nominal of the Notes will be US\$3,337.50 and in respect of US\$250,000,000 nominal of the Notes will be US\$8,343.75.

May 24, 1994, London

By Citibank, N.A. (Sole Services), Agent Bank CITIBANK

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U.S. \$10,000,000 The Chase Manhattan Corporation

Floating Rate Oil-Linked Notes due 1994

For the final interest period from May 24, 1994 to November 23, 1994 the interest rate has been determined at 5.875% per annum. The amount payable on the relevant interest payment date, November 23, 1994, will be U.S. \$301.91 per U.S. \$10,000 principal amount.

By: The Chase Manhattan Bank, N.A. Calculation Agent

May 24, 1994

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All of these securities having been sold, this advertisement appears as a matter of record only.

\$500,000,000

Transamerica Finance Corporation

\$300,000,000

6.80% Senior Notes due March 15, 1999

\$200,000,000

7.50% Senior Notes due March 15, 2004

Goldman, Sachs & Co.

Morgan Stanley & Co.
Incorporated

May 1994

Transamerica Corporation

has acquired

the assets of the Container Division of Tiphook plc

from

Tiphook plc

The undersigned acted as financial advisor to Transamerica Corporation in this transaction.

Goldman, Sachs & Co.

New York London Tokyo

Beijing Boston Chicago Dallas Frankfurt Hong Kong Houston

Los Angeles Memphis Miami Milan Montreal Moscow Osaka Paris

Philadelphia San Francisco Singapore Sydney Toronto Vancouver Zurich

May 1994

Goldman
Sachs

USWEST Liquid Yield Option Notes™ Due 2011

- Notice of Purchase Date -
- Securities to be Purchased at the Option of the Holder -

Pursuant to the terms of an Indenture dated as of June 1, 1991 between USWEST, Inc. (the "Company") and Norwest Bank Minnesota, National Association, as Trustee, the Company hereby gives notice that, at the option of any Holder, the Company will purchase its Liquid Yield Option Notes™ due 2011 (the "Securities") held by such Holder as of June 25, 1994 at a price of \$295.84 for each \$1,000 Principal Amount of Securities at Maturity. A Holder intending to have the Company purchase Securities must complete and deliver a Purchase Notice Form to a Paying Agent/Conversion Agent, at one of the addresses listed below, no later than June 27, 1994. A Purchase Notice Form must include (1) the certificate number(s) of the Securities which the Holder will deliver to be purchased, (2) the portion of the Principal Amount at Maturity of the Securities which the Holder will deliver to be purchased, which portion must be \$1,000 or an integral multiple thereof, and (3) a statement that such Securities shall be purchased pursuant to the terms and conditions specified in paragraph 6 of the Securities. A Paying Agent/Conversion Agent will provide a Purchase Notice Form to any Holder upon request. A Holder must surrender Securities to a Paying Agent/Conversion Agent listed below in order to collect payment. The purchase price for any Securities as to which a Purchase Notice Form has been delivered to a Paying Agent/Conversion Agent and not withdrawn will be paid to the applicable Holder on the business day following the later of June 25, 1994 or the date on which the Holder surrenders the Securities to a Paying Agent/Conversion Agent. For purposes hereof, "business day" means each day of the year on which banking institutions are not required or authorized to close where the applicable Paying Agent/Conversion Agent is located.

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BGS Depository Services

168 Fenchurch Street

London, EC3P 3BP

Banque Internationale à Luxembourg S.A.

69, Route d'Esch

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FINANCIAL TIMES

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COMPANY NEWS: UK

Betterware makes £14m but warns on outlook

By Paul Taylor

Betterware, the direct home shopping group, yesterday reported a 3 per cent increase in full year pre-tax profits held back by lower interest receipts and the absence of a large exceptional gain which bolstered the previous year's figures.

Profits for the year to February 26 increased from £13.7m to £14.1m on turnover which grew by 12 per cent to £58.2m (£56.3m). The growth in turnover was underpinned by a 14 per cent increase in UK sales which rose to £50.5m and a fourfold increase of sales in France to £2.8m.

The pre-tax result included net interest receipts of £223,000 (£114m) while the comparable profit figure was inflated by an exceptional £1.53m VAT credit.

Earnings increased to 9.4p (£4p) helped by a lower tax charge of £4.58m (£5.14m). A proposed final dividend of 1.95p makes a 2.9p (2p) total. The shares closed 5p lower at 123p.

Mr Walter Goldsmith, chairman, said it had been "a challenging year" but that Betterware had emerged stronger as a result of a series of steps including the opening of a new £10m distribution centre near Birmingham, the strengthening of senior management and further expansion in continental Europe.

Operating profits increased by 5.5 per cent to £12.2m (£12.5m). However, excluding the VAT refund underlying operating profits grew by 19 per cent.

UK margins were higher, helped by a greater emphasis



Walter Goldsmith: start-up costs held back first quarter sales

on product development.

The UK average order level held steady at about 28. That compared with £13 in the French operations, which were started two years ago and made about £300,000 in profits last year, and £10 in Spain where Betterware began door-to-door sales in September.

Mr Andrew Cohen, chief executive, said the group plans to begin operations in Germany in the current financial year and will invest about £1m in the start-up.

Commenting on the outlook Mr Goldsmith cautioned that sales in the first quarter had been held back by start-up problems at the new distribution centre, although he said these had now been resolved. He added that sales were also affected by "the consumer uncertainty" of recent weeks

but said sales were now showing "a distinctly more positive picture".

COMMENT

The years of strong growth in the maturing UK market are probably over but the group plans to maintain UK margins by encouraging customers to increase their average spend and by cutting its purchase costs. However, the real engine for future growth should be the new operations in continental Europe. Against this, teething problems at Birmingham and other factors have hit sales and orders at the start of the current year. Overall, pre-tax profits are likely to edge higher to about £14.5m this year producing earnings of 9.5p. The shares have fallen sharply over the past year and are now trading on a reasonable prospective p/e of 12.9.

NHL in the black and to resume lending

By Simon Davies

National Home Loans, the centralised mortgage lender, yesterday announced it would resume residential mortgage lending after a three-year absence, following its return to profitability.

The company reported pre-tax profits of £4.1m for the six months ended March 31, against losses of £28.1m.

Mr Jonathan Perry, executive chairman, said the company had seen "substantial reductions in provisions, repossessions and bad debts" and that a resumption of lending was now "an obvious step".

NHL's mortgage portfolio has fallen from a peak of more than £3bn to £1.8bn, and consequently net interest income was down at £32.1m (£55.8m).

However, operating expenses fell from £16.5m to £11.8m, helped by disposals, while provisions for losses fell by almost £30m to £20.5m.

Accounts that are more than 3 months in arrears have fallen by more than half to 1.51%. With the mortgage book under control and being rapidly depleted, the company has decided to make a push for new business.

It has signed a long-term lending facility with Abbey National, which will provide initial funding for its mortgage portfolio, but this will be refinanced through securitisation.

Intermediaries are still estimated to account for more than one third of the mortgage market and NHL is confident it can regain access to this network.

Mr Perry said NHL could compete with the building societies because their cost of capital had increased with competition for deposits, while NHL had the advantage of lower costs through the absence of a retail network.

Renewed lending represents the second leg of NHL's strategy for recovery, and the third leg, a financial restructuring, is promised this year.

The company still has negative shareholders' funds of £32m and preference share dividends are £20.3m in arrears.

A rights issue is also considered likely.

Earnings per share amounted to 0.4p (29.1p losses). The shares rose 7/8p to 23p.

Decrease in large bets on credit leaves gaming division lower
Slow start hits Ladbroke shares

By David Blackwell

The number of significant bets on credit made by high spending customers with Ladbroke fell in the first few months of the year hitting profits in its betting and gaming division.

Shares in the hotels, betting and DIY group fell 16p yesterday to close at 182p after Mr John Jackson, chairman, told the annual meeting that overall group profits were "currently below last year's level".

Credit betting "had a poor start to the year", he said, and the division's profits were lower than last year.

Credit betting is thought to account for about a quarter of the division's turnover. The peaks and troughs of credit gambling are similar to those faced by top casinos, which can rely on a tiny number of high spending customers for a large proportion of their profits.

Mr Jackson said that the UK retail betting business had performed reasonably well, helped by the successful running of the 1994 Grand National. Both the average amount staked and the number of bets were ahead in the first four months, hitting turnover by 5 per cent.

The shares hit 208p shortly

after the announcement of the preliminary results in early March, before retreating to 181p in early May. They started to climb to Friday's close of 199p in the hope of some good news from the AGM.

However, the chairman's statement at the London Hilton yesterday morning proved to be disappointing.

Mr Jackson warned that while Texas Homecare sales were 3.5 per cent higher compared with the first four months of last year, profits were significantly lower.

Operating profits at Hilton International were slightly ahead, with overall occupancy

similar to last year and better average room rates.

The property division experienced reduced rental income following disposals. Negotiation on further sales continue, and the group would be making further progress in reducing its investment in commercial property for the rest of this year.

Ladbroke was emerging from a period of considerable change, Mr Jackson said. While profits were below last year's levels, "they are in line with the board's expectations. The board continues to look forward to the future with confidence".

Kunick expects to resume dividends

By Peggy Hollinger

Kunick, the fruit machine company which earlier this year floated its nursing homes division, expects to return to the dividend list after a three-year absence.

Mr Christopher Burnett, chairman, said he was "confident we will pay a dividend at the year-end", barring unforeseen circumstances. Kunick suspended payments in 1992 when recession and the restructuring of the UK pubs industry hit profits in the leisure division.

Mr Burnett was speaking at the company's interim results announcement, which showed a 50 per cent increase in profits before tax and exceptional gains to £3.1m. There was an exceptional profit of £1.9m, after goodwill write-offs, on the flotation of Goldborough Healthcare in March.

Sales fell by 3 per cent to £47.8m in the six months to March 31. Pre-tax profits were £5m (£2.1m) and earnings per share came through at 1.07p (0.39p losses).

Mr Burnett said the group had begun to see some recovery in its core leisure business, while plans for Kunick's future strategy were well advanced.

Kunick is thought to be planning to develop its trial games arcade operation in Leeds along theme park lines, using proceeds from the Goldborough flotation. Mr Burnett said Kunick would announce details of its commercially sensitive strategy in the second half.

He reiterated that the group's efforts to refocus on its core amusement machine business had begun to pay off.

The amusement machines division had increased operating profits by 10 per cent

to £2.5m in spite of the fact that consumers were not spending any more in pubs. Cost-cutting and new types of machines helped profits in the UK, he said.

The discount retail business in France survived a severe price war to report a 6 per cent increase in operating profits to £731,000.

The four remaining nursing homes in France increased profits by 54 per cent to £522,000, with occupancy levels running at 97 per cent. Mr Burnett said that business would be sold at some stage.

The Goldborough disposal also left the group with a strengthened balance sheet. Kunick raised £25.6m from its share of the nursing homes business, jointly owned with NatWest Ventures. Net cash was £6.9m at the half-year, against debt of £17m last time.

Manchester United scores in VCI's £28m flotation

By Raymond Snoddy

VCI, the videos and pre-recorded music publisher, yesterday marked the publication of its flotation pack under document by launching 10 titles devoted to aspects of Manchester United's league and cup double.

Mr Steve Ayres, chief executive, who hopes the company will be capitalised at more than £60m, cited the launch of the football titles 10 days after the cup final as the example of VCI's speed and flexibility.

"We will probably sell about 200,000 Manchester United

videos across the 10 titles," said Mr Ayres, who pioneered the video sell-through - sale rather than rental - market in the UK.

The company hopes to raise a net £28m through a placing and intermediaries offer to repay debt incurred in the management buy-out by directors selling 30 per cent of their 17 per cent stake in the company.

Mr Ayres has a 4.9 per cent stake which should be worth £1.5m to £2m as a result of the float.

In the year to December 31 1993, VCI made operating profits of £5.9m before exceptional items on turnover of £59.8m.

However, operating profit for 1992 was £2.3m, down from £3.2m.

Mr Ayres blamed the 1992 fall on problems at Strand Magazines, its manufacturing arm, and the write-offs on children's programming following the entry of Disney into the market.

Strand was closed and its business sold to Rank. VCI videos aimed at children concentrate on pre-school titles such as Thomas the Tank Engine and Sooty.

"The publishing businesses have a fantastic track record and it's the publishing businesses we are floating. The rest have long since gone," said Mr Ayres, who added he had decided that now was the right time for a float.

VCI was set up in 1985 and is one of the largest of the independent publishers. It has sold a total of 44m video cassettes in the UK alone.

Next month, coinciding with the float, VCI will begin its move into personal computer software for the first time with games and educational titles.

The offer is being sponsored by Samuel Montagu with James Capel acting as brokers.

DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corresponding dividend	Total for year	Total last year
Albion	1.6	July 7	1.6	-	4
Betterware	1.95p	July 18	1.5	2.6	2
British Airways	7.82p	July 29	7.54	11.1	10.8
Domino Printing	5.2	July 22	2.05	-	7.95
Kelt Energy	1.5	Aug 18	-	1.5	-
Kernwood	6	Aug 27	4.35	9	5.85
Richards	1.07	July 1	1.07	-	3
Scottish Radio	4.5	July 6	3.5	-	8
Skelton Healthcare	4.81	July 29	4.1	6.5	5.9
Tops Estates	1.6	-	1.5225	2.206	2.1295
Warford Investments	5	Oct 10	4.75	7.75	7.5

Dividends shown pence per share net except where otherwise stated. *On increased capital. *SUSM stock. *Enhanced scrip alternative available. *For nine months.

£61m buy for Tops Estates

Tops Estates, which in January paid £14m for two shopping centres in Lancashire, yesterday announced the acquisition of the Bond Street shopping centre in Leeds from Guardian Properties for £61m.

It also reported pre-tax profits of £1.6m to £2.37m in the year to March 31. Rental income expanded to £14.3m (£10.6m), while property outgoings rose to £720,000 (£499,000).

The centre was opened in 1977 and occupies a 2.5 acre site in the centre of the city. The consideration is to be financed initially through new bank facilities "negotiated for the purpose", the company said.

Most of the centre will be retained for

investment giving a current rental income of about £3.5m but a part, valued at about £12m and providing income of £650,000, will be sold.

The pre-tax figure included £494,000 of profits from the sale of a property acquired during the year for disposal. Interest cost £10.7m (£7.49m).

Earnings per share rose to 4.53p (4.4p) and the final dividend is lifted to a proposed 1.6p (1.5225p) for a total of 2.2064p (2.1p), a rise of 5 per cent.

The group's investment portfolio was independently valued at £234m at the period end, compared with a valuation of £191m 12 months earlier.

SOCIETE ALSACIENNE DE MAGASINS

Notice to holders of PINAULT-PRINTEMPS-REDOUTE share warrants

Holders of the above-mentioned securities are hereby informed of the decision taken at the Extraordinary General Meeting of the shareholders of Pinault-Printemps on 18 May 1994 to increase the capital of the company from 1,445,758,300 French francs to 1,590,334,100 French francs by incorporation of the special long-term capital gains reserve.

This capital increase involves the issue of 1,445,758 shares, allotted free of charge to shareholders on the basis of 1 new share for each 10 shares held.

The conditions under which the share warrants may be exercised have been adjusted to take account of this capital increase, in accordance with the terms and conditions set out in the issue contract. Each share warrant exercised henceforth entitles the holder to 1.1 shares.

In the event that all the warrants exercised by a single holder were to entitle the holder to a quantity of shares other than a round number, the holder will receive a quantity of shares rounded down to the nearest whole number, and a cash payment equal to the value of the remaining fraction of a share, calculated on the basis of the opening share price quoted on the Paris Bourse on the day prior to that on which the request to exercise the warrants is received by a duly authorised intermediary.

The new exchange value shall apply to warrants exercised from 20 May 1994 inclusive.

GROUPE PINAULT-PRINTEMPS-REDOUTE

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FURTHER GROWTH FROM MACFARLANE

Macfarlane Group (Clansman) P.L.C.
Results for the year ended 31st December 1993

	1993 1990	1992 1990	INCREASE
PROFIT BEFORE TAXATION	12,732	10,152	25%
DIVIDENDS PER ORDINARY SHARE	3.84p	3.19p	20%
EARNINGS PER ORDINARY SHARE	11.25p	8.80p	28%

CHAIRMAN'S COMMENTS

"Dividends have increased by over 57% in the last four years and have increased every year since we became a public company in 1973."

"I have stated on many occasions that shareholders should continue to benefit from growth in income which reflects the earnings growth in the Group."

"The results are a tribute to the commitment, dedication, expertise and experience of our executives who have successfully managed the Group through recessionary conditions."

"I remain confident that Macfarlane Group will continue to make satisfactory progress."

LORD MACFARLANE OF BEARSDEN
CHAIRMAN

If you would like a copy of the Annual Report write to:
The Secretary, Macfarlane Group (Clansman) P.L.C.,
21 Newton Place, Glasgow G3 7PY

BBL (Cayman) Limited

USD 125,000,000
Guaranteed Floating Rate
Notes due 1997

Interest Rate: 5.30%

Interest Period: from 24.5.94 to 25.11.94

Interest: USD 6,209.03

USD 250,000 Note: USD 13,618.06

By Fuji Bank (Luxembourg) S.A.

Agent Bank

£75,000,000

HMC FINANCING 3 PLC
Class A

Mortgage Backed Floating Rate
Notes due December 2019

Interest Rate: 5.30%

Interest Period: from 24.5.94 to 25.11.94

Interest: USD 6,209.03

USD 250,000 Note: USD 13,618.06

By The Chase Manhattan Bank, N.A.

London, Agent Bank

May 24, 1994

May 24, 1994

May 24, 1994

May 24, 1994

May 24, 1994

May 24, 1994

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May 24, 1994

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May 24, 1994

May 24, 1994

US expansion behind 46% rise at Domino

By Alan Cane

Shares in Domino Printing Sciences yesterday rose 46p to 517p following a sharp advance at the interim stage. The Cambridge-based printer manufacturer is benefiting from heavy investment in the US where sales grew 48 per cent in all sectors.

The group also announced the acquisition of certain assets and intellectual property rights of Directed Energy for \$7m (\$4.5m), to be satisfied by shares and up to \$1.8m cash. The Californian company has developed digital laser technology for use in the coding and marking market.

Profits before tax jumped 46 per cent from £3.73m to £5.44m. Earnings per share rose by the same percentage to 13.65p (9.35p). An interim dividend of 3.2p is declared, 20 per cent ahead of last year's 2.65p.

Sales rose 10 per cent to \$41.4m (£37.6m). In the Americas, where Domino's chief competition is Videojet, owned by GEC of the UK, sales rose from \$9.5m to \$14.2m. In Europe, however, they fell 10 per cent to \$16.7m (£18.5m) while the UK was flat at \$5.8m (£5.7m).

There was an encouraging 22 per cent rise in the rest of the world from \$9.9m to \$14.7m. The group performed particularly well in Saudi Arabia,



Gerald Dennis: predictions of return to normal growth fulfilled

Dubai and Singapore. PackTrack, the diversification into mimeographic printing, is near to break even with sales in the first half of 1994.

Mr Gerald Dennis, chairman, said his prediction at the end of last year that the group would return to its traditional rates of growth and profitability had been fulfilled.

The forward order book, worth \$8m, was the best the group had achieved, he added. "We are confident that we will continue to grow profits

through the second half," he said.

Domino traditionally makes most of its sales in the second six months of the year and full year profits could be almost three times the interim figure.

The group is one of a small number of mainly UK-owned companies which dominate the continuous ink-jet printing market. Continuous ink jet printers are able to print on a variety of surfaces using different kinds of ink and are able to withstand the rigours of the factory floor.

Growth report gives Celsis shares a fillip

By Daniel Green

Celsis, the biotechnology company which was valued at £80m when it came to the stock market in July 1993, saw a sharp rise in costs and sales in the year to March 31.

Spending on research and development rose from £156,000 to £384,000 while a rise in the number of employees from 15 to 48 and the associated costs of growth, took overheads from £349,000 to £1.3m.

The flotation proceeds lifted net current assets - an important figure for a low-sales, high investment biotechnology company - to £10.8m (£7.9m).

A pre-tax loss of £1.58m compared with a deficit of £460,000 for the six months to end-March 1993.

The shares rose 4p to 91p compared with the flotation price of 100p that gave a market capitalisation of £54.8m.

Mr John Fregon, chairman, said the new financial year had started well. New products were well on track.

For 1993-94, sales of the company's one product, a contamination detection kit, increased by 46 per cent to £172,000. Fee income brought total turnover to £274,000.

The contamination kit is used by Unilever, the Anglo-Dutch consumer goods company and the Thames Water and Severn Trent water companies. Each kit costs about £500 and is good for 500 tests, said Mr Chris Evans, the company's founder and 26 per cent stakeholder.

What the company regards as potentially its biggest seller, the Digital kit for detecting and quantifying low levels of contamination, is scheduled for launch in the last quarter of 1994.

The company said that it had signed a collaborative deal with Wellcome, the pharmaceuticals company, to determine the feasibility of using Celsis technology in hygiene monitoring. It also launched a new product yesterday, the Colony Counter, which automates part of the laboratory testing for microbes.

Murray Johnstone halts launch due to demand doubts

By Bethan Hutton

Murray Johnstone is postponing the launch of a smaller company investment trust because of doubts over the level of investor demand.

The Murray Acorn Trust earlier this month announced plans to raise up to £50m to invest in small companies capitalised at up to £50m, and some venture capital projects, such as management buy-outs.

But yesterday Mr Alastair Stewart, one of the intended managers of the fund, said that after presentations to potential investors, the company decided not to proceed. "We did not have enough indications of institutional support to give us confidence to continue with the public offer," he said. Plans for the launch could be revived at a later stage if market conditions changed.

Mr Philip Middleton, investment trust analyst with Smith New Court, said he was surprised at the development.

However, he added that the current state of the market made it difficult to launch new trusts. "You are pushing water

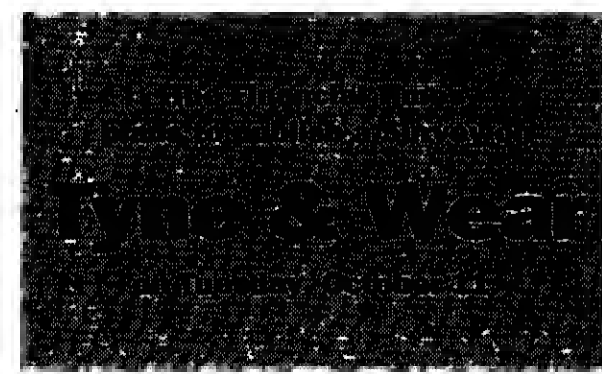
uphill to get an investment trust away just with institutions, and the retail market has been very slack recently. There have been a number of issues which have not been able to raise the amount they wanted."

Records were set earlier this year for the amount of money raised by new investment trust issues, but since the first rise in US interest rates in February, investors have been much more cautious.

The oversupply of funds in the smaller company and venture capital area may also have been a factor. Several new and established smaller company and venture capital trusts have raised new funds recently, and the proposed Acorn launch was overshadowed by the imminent flotation of 3i, the venture capital fund.

Yorkshire Food buy

Yorkshire Food Group has purchased Sweeteners (UK), a Northamptonshire-based maker of artificial sweeteners, for £88,000 cash.



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NEWS IN BRIEF

DARBY GROUP has completed the acquisition of Unique Sealed Units of Ruslip, Middlesex, for a maximum £240,000 cash.

FITZWILLTON: Recent open offer of 117m new units placed with new and existing investors; the latter took up 16.1m of the units on offer.

FORTE has acquired two roadside service areas, at Bangor, north Wales, and Newark, Nottinghamshire, from Pavilion Services.

LAWS GROUP: Holders of the 8 per cent subordinated convertible unsecured loan notes have agreed to their conversion on the basis of for each note, 1.2 A shares, one 8.5 per cent convertible preference share or £1 cash.

JUPITER TYNDALL: the basis

of allotment for the enhanced scrip dividend alternative will be one new share for every 25.75 ordinary shares held.

LILLESFALL has sold 11.1 acres of land at Telford, Shropshire, for £262,155. Net book value of the land was £46,000.

MEPC, the property company, has submitted an outline planning application for the redevelopment of the Central Trading Estate in Staines, which it is planning to buy from Hamworthy Property Unit Trust.

MEPC Developments has proposed building 415,000 sq ft of business space set in parkland on the 17 acre site.

SCHOLL is to set up a joint venture in India with local company Piramal Enterprises responsible for the marketing, sale and distribution of Scholl

products in the subcontinent. **SILVERMINES** intends to acquire compulsorily the balance of the shares in Molyneux Holdings not already owned.

TEES AND HARTLEPOOL Port Authority has acquired R Durham, a Cleveland-based road haulage and warehousing company, for an undisclosed sum.

The company operates a fleet of more than 140 vehicles and has annual turnover of £10m. Teesside Holdings, a consortium formed by Humberside Holdings, 3i and Powell Duffryn, acquired the Tees and Hartlepool Port Authority for £180m in 1992.

WILLIAMS HOLDINGS has received acceptances for its recent rights issue in respect of 73.8m new ordinary shares representing 69.02 per cent.

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COMPANY NEWS: UK

Seton rises 39% as UK healthcare side grows

By Andrew Bolger

Seton Healthcare, the medical products and sports equipment group, said it would concentrate for the next few years on the UK healthcare market, where it was enjoying strong organic growth.

The Oldham-based company reported a 39 per cent increase in pre-tax profits, from £6.1m to £8.45m, in the year to February 28.

Sales rose by 28 per cent, from £38.6m to £49.4m. Of that, £1.7m came from acquisitions and £8m was contributed by the Cupal businesses, bought at the end of 1992.

Mr Ian Cater, chief executive, said the contribution to group sales from healthcare had risen from 61 per cent to 67 per cent.

Seton's concentration on community care and the over-the-counter products was paying off in UK healthcare, which showed organic growth of 11 per cent. Healthcare's operating profits rose from £5.99m to £7.66m.

Trading conditions were difficult in continental Europe, with sales to Germany and Italy adversely affected by healthcare reforms. The focus of European activity was being moved into community care and the OTC sectors.

The much smaller sports and leisure division increased sales by 9 per cent to £5.5m. It increased market share and improved margins, lifting operating profit by 16 per cent to £703,000.

During the year Seton spent £5.2m on OTC brands, including Waspeze, an insect bite remedy, and Burneze, a burns treatment. Since the year-end, a further £5.25m has been spent on dietary supplements and a range of antacid products.

Gearing increased from 3 per cent to 38 per cent during the year, although interest cover was a comfortable 28 times.

A new £5.4m distribution centre at Oldham has been completed on budget and will become operational later this year.

Earnings per share rose by 17 per cent to 19.1p (16.3p). A final dividend of 4.6p (4.1p) gives a total for the year of 6.5p (5.74p), a rise of 13 per cent.

COMMENT

Seton's focus on OTC brands and community care through its sales force of former nurses seems well suited to the prevailing trends, at least in the UK. Self-medication now accounts for more than 30 per cent of sales. The group has integrated the Cupal acquisitions smoothly and marketing of new brands has also paid off. The shares, up 6p to 318p yesterday, rose swiftly after being floated at 130p in 1990. However, since peaking at 360p last year, they have underperformed the market by more than 20 per cent as healthcare stocks fell out of favour. Forecast pre-tax profits of £9.7m put Seton's shares on a prospective multiple of about 14 - which seems undemanding for a group with such a timely focus.

Richards loss deepens to £1.6m

Losses at Richards, the Aberdeen-based textile manufacturer, widened from £235,000 to £1.62m pre-tax for the six months ended March 31 1994.

The figure included provisions totalling £1.61m for the period. Before these items there was a swing at the operating level from losses of

£249,000 to profits of £220,000 from continuing activities.

Turnover of the ongoing businesses rose to £38.5m, compared with £33.3m. Losses per share emerged at 5.56p against a previous 0.63p, while the interim dividend is maintained at 1.07p net per share.

Right connection for European expansion

Andrew Bolger on a US purchase that changed the horizons of Senior Engineering

Flexible couplings and expansion joints may sound unglamorous, but these products have transformed the strategy and prospects of Senior Engineering Group.

Until recently, Senior was best known as a solid if rather unexciting supplier of boilers and ductwork.

Yet the last two years have seen it withdraw from the mining equipment business due to the shrinking of the UK coal industry. It has also stopped competing for large turnkey power projects because of the consequent reduction in coal-fired power generation.

More significantly, Senior has acquired a US business with a commanding position in the US automotive market - a base from which the UK group has started to expand into the European motors market through heavy investment.

Flexonics, which Senior bought for £28m in 1992, has a dominant position in the US automotive market for flexible couplings and expansion joints, used to reduce exhaust vibration and cut emissions. It will invest a further £28m over the next two years in this business, which is benefiting from tougher pollution controls.

Senior has won a contract which will be worth \$75m (\$50m) over four years to supply General Motors' fleet of light trucks with exhaust gas returns (EGRs), pipes which reduce vehicle emissions by channeling fumes back into the engine to be returned.

Encouraged by Ford, one of its main customers, Senior has invested \$8m in building a factory in south Wales. The chart shows Senior Flexonics' planned growth in production of exhaust connectors and EGRs, which is expected to triple between 1993 and 1996.

Mr John Bell, who became Senior's chief executive in 1992, said: "Flexonics is the thing that has changed our horizons over the last two years. We need to be influential in the markets we are in. We also need to be international - the world today requires that."

Senior now has three divisions:

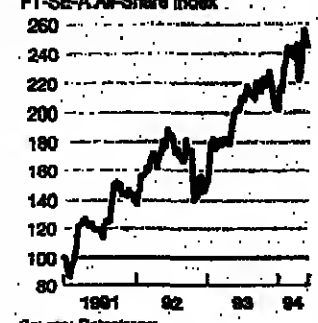
- Engineered products, which includes Flexonics, made operating profits of £10.6m on sales of £168m last year;
- Thermal engineering, which made £3.5m on sales of £160m;
- Construction services, which made £5.2m on sales of £53m.

The thermal engineering division supplies boilers and heat transfer components for main power generation contracts. Mr Bell says the group "has stopped pretending" it is big enough to compete as a turnkey contractor with the likes of Asea Brown Boveri and GEC Alsthom. Instead, "we will concentrate on components, and on being thermal engineering experts."

Mr Bell says construction services is wrongly named - it really should be called engineered air services. The business cannot be international in

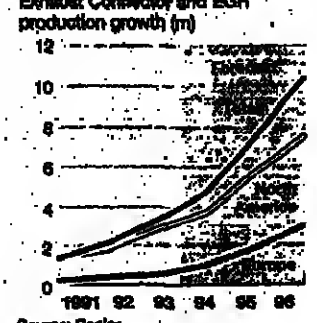
Senior Engineering Group

Share price relative to the FT-SE-100 Share Index



Source: Dataprem

Senior Flexonics Exhaust Connector and EGR production growth (%)



Source: Senior

the same way as Flexonics and thermal engineering, not least because it faces huge international players at the smaller end of the air-conditioning market. He says: "We have niche businesses, tailor-making big thermal systems for customers such as hospitals. We need to find sustainable niches."

It is, however, the opportunity that Flexonics has brought to the engineered products division which mainly accounts for the outperformance by Senior's shares against the market.

Flexonics, based near Chicago, was the creation of a single entrepreneur, Mr Bell said of the owner: "The reasons for the sale are now becoming clearer - there is no way he would have been able to invest in the business in the way we are now doing. There is luck in things. The opportunities have turned out to be even greater

than when we first bought it." One such opportunity was the close relationship which Flexonics had already forged with Ford. When the US motors giant decided it was going to use exhaust connectors in Europe, it wanted a partner to work on the design.

Ford talked to German and Japanese competitors but chose Flexonics, which is sole supplier of connectors in the US to Ford and GM.

The \$8m factory which Senior has built in south Wales was due to begin production in 1995, but Senior opened it earlier than intended principally to supply Ford's Mondeo. Senior can supply other manufacturers from the plant, and Volvo and Saab are currently talking to the group - Volvo's connectors are currently made by Flexonics in the US.

One advantage which Senior found from being a truly international player was that the factory's location in Europe was genuinely "mobile" - so the group attracted competing offers of investment aid from Ireland and the UK. The Welsh plant opened early last year and now employs 60 people. By the time it reaches its maximum employment level of 250 jobs in 1996, Senior will have received a grant of £2m from the Welsh Development Agency - a quarter of the total cost.

Mr Bell says: "We are not short of opportunities. You do have to be courageous - but you also have to keep your eye on where you are going."

NEWS IN BRIEF

AIRTOURS rights issue of 21.4m shares has been taken up in respect of more than 98 per cent.

ASHLEY GROUP has completed the sale of its wholly owned subsidiary Storflex to A/S Chr Fabers Fabrikker, a Danish window blind company, for £1.89m cash.

BRISTOL SCOTTS has agreed to sell its Scotts Restaurant operating from Mount Street, London, to Groupe Chez Gerard, for £380,000 cash plus stock at valuation.

BRITISH POLYTHENE Industries has acquired Nyborg Plast of Merseyside for an estimated £1.3m cash, payable at the year-end. Net assets at end-December 1993 amounted to £1.6m.

BURNFIELD has acquired Advanced Particle Measurements for \$2m (£1.3m) cash. APM's sole activity has been the exclusive distribution in the US since 1985 for the range of particle size measuring instruments made by Burn-

field's Malvern division. CINVEN, the venture capital company, is backing the management buy-in at Foxguard Group, a manufacturer of vehicle security systems. CITY CENTRE Restaurants has entered into a contract for the sale and leaseback of its property at 20-21 Leicester Square, London, to Amps (London Life Fund) and Pearl Assurance for £10m cash. Book value of the property is \$5.4m.

CONRAD has appointed Mr Rod McMillan as managing director of Matchwinner, the Conrad subsidiary which specialises in the design and production of replica sport and leisurewear. Mr McMillan is subscribing for £2.1m shares in Conrad (2.58 per cent of the enlarged capital) at 6p. SYSTEMS CONNECTIONS, a supplier of document management and integrity systems, has changed its name to Formscan and its shares now trade under Rule 55(2).

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Exports help Kenwood rise 14% to £11m

By David Blackwell

Higher sales, continued cost control and improved results from overseas subsidiaries were behind a 14.5 per cent rise in annual profits at Kenwood Appliances, the household appliance maker which was floated in June 1992.

Pre-tax profits for the year to end-March rose from a previous £9.6m to £11m, after £700,000 of exceptional charges. Turnover increased by 19 per cent from £101.6m to £120.4m.

"We see these as very good results," said Mr. Theobald, chief executive, adding: "We can't see how things can be anything but better this year."

Sales in the UK, its single biggest market, rose by 17 per cent to £41.2m. The company had 94 per cent of the UK table-top food mixer market.

Waymaster, the water filter and kitchen scales maker acquired for £4.3m last October, contributed £254,000 to profits in the last five months of the year, and is expected to bring in £1.5m this time.

The Hampshire-based group, which last month won a Queen's Award for Exports,

increased sales to continental Europe from £38.5m to £44m, and to the rest of the world from £27.3m to £35.1m.

Capital expenditure rose from £4.5m to £8.6m, and is expected to reach a total of £3m this year.

Mr. Parker said the group was continuing to look for further opportunities to expand.

Earnings rose to 20.8p (17.8p). A final dividend of 6p brings the total to 9p (7.8p). The shares rose 3p to 345p.

COMMENT

The results show solid progress on the back of sound acquisitions, and there seems no reason why the market of the Kenwood Chef mixer should not continue to grow. It needs to be careful to protect the quality image of its single brand when selling lower margin goods like kettles and toasters, where competition is intense. Overseas distribution is being sorted out, particularly in Germany, where the group has been severely underexposed. With profits of £13.5m pencilled in for this year, the shares look good value on a p/e of 13.5.

Change of control at Celtic Gold

Shares in Celtic Gold have been suspended at the company's request on news that Cladagh Gold, its main shareholder, intends to sell its 54 per cent stake to English Trust.

At the same time Celtic, the mineral and exploration company, announced a rise in 1993 pre-tax losses from £180,321 to £202,002 (£208,980), after exceptional charges of £268,493 (£129,953) relating mainly to gold exploration properties written off.

Mr. Herb Stanley, executive chairman, said English Trust,

an investment management and corporate finance group, had indicated that it planned board changes once the sale was completed.

In addition, English Trust would arrange a share placing in Celtic to raise £120,000 at 17p per share on a 1-for-6 basis.

The company planned to dispose of Clare Calcite, its wholly owned subsidiary, and also contemplated entering into talks for the acquisition of a substantial financial services company.

USAir's financial problems overshadow 'impressive' BA results £275m provision warning in the air

By Paul Betts,
Aerospace Correspondent

The acute financial problems of USAir yesterday overshadowed the announcement by British Airways of another set of impressive figures, including pre-tax profits of £301m in its latest financial year.

In the worst case scenario, Sir Colin Marshall, BA's chairman, conceded that BA may be forced to write-off its £275.8m investment in its 24.8 per cent stake in USAir, the sixth largest US carrier.

However, he also said the partnership with USAir, a centerpiece in BA's strategy of global alliances, was bringing benefits through the ticket code-sharing agreement between the two carriers, the joint frequent flyer programme and cost saving opportunities.

These benefits totalled about £10m last year and were expected to rise to £70m this year.

Even if USAir was forced to file under the US Chapter 11 bankruptcy rules, the code-sharing and other co-operative ventures between the two carriers would continue and so would the benefits from the increasing traffic feed from USAir's domestic services into BA's international network.

However, should BA be forced to make heavy provisions to cover its USAir investment, it would represent a significant setback for the carrier, both financially and psycholog-

ically since it would raise fundamental questions about the UK carrier's ambitious global strategy.

Sir Colin said USAir had been severely hit by increasing competition from low-cost, low-fare airlines in its principal market in the north-east of the US.

USAir incurred losses of \$196.7m (£131m) in its first quarter to March 31 1994 and the deficit for the whole year is now expected to exceed last year's \$348.6m.

The future of the airline now hinges on a restructuring programme aimed at eliminating \$1bn of costs a year.

Sir Colin explained that about \$500m of the cost savings and revenue enhancement measures would come from USAir management actions including the quicker turnaround of aircraft at airports.

The other \$500m savings would have to come from union concessions on work practices and salaries.

Sir Colin said there was "a sense of urgency" to reach these agreements with the unions during the next 90 days. He warned that if these negotiations were not successful, then BA would have to make a provision on its USAir investment.

If USAir were forced to file for Chapter 11, it would hit the current £16m to £18m BA earns in annual dividends from its preferred stock in USAir.

So far, BA has been cushioned from USAir's financial



Sir Colin Marshall: future of USAir hinges on restructuring aimed at eliminating \$1bn of costs

problems because its 24.8 per cent stake in the US carrier involves preferred shares.

BA sounded the first alarm bells about its USAir investment in March when it announced it would not make any additional investments in the airline until it had been reassured of the ongoing viability of the business.

In contrast to the problems facing its investment, BA said yesterday that its partnerships

with European airlines and Qantas of Australia were showing encouraging signs.

Although both TAT, its French affiliate, and Deutsche BA, its German partner, continued to lose money last year, the two carriers were improving and would help strengthen BA's overall position in the newly-liberalised European aviation market.

Qantas, for its part, was profitable and Sir Colin said he

expected "real benefits" from BA's 25 per cent stake in the Australian carrier due to be fully privatised over the next 18 months.

However, should the USAir restructuring and recovery programme fail, BA risks being left with a gaping hole in its overall global airline strategy, since the US market still accounts for about 40 per cent of world air travel.

Racal pays £12.3m for Air Group division

By Alan Cane

Racal Electronics has paid £12.3m for the information technology and security division of Air Group, the multimedia and wireless communications concern. Payment comprised £11.9m in cash and £376,854 in shares.

The division, which includes three Airtel businesses, made pre-tax profits of £1.4m on sales of £8m last year. Racal said it intended to combine the companies with its own IT security operations in Europe and the US to create a new force in the business.

The new group, to be called Racal-Airtel, will be run by Mr. Alan Lamb, Airtel's existing managing director. It will have initial sales of £18m a year.

Racal expects revenues to double in three years. IT security has become an important issue as the dangers of hacking, fraud, accidental damage and operator errors in large computer networks have become apparent. The worldwide business is estimated at £1m and growing rapidly.

Mr. Nick Randall, Air Group managing director, said the company would use the proceeds of the sale to develop its interests in multimedia software, where sales had grown from nil to £4m over four years, and the communications industry.

EURO DISNEY NOTICE OF GENERAL MEETING

The shareholders of Euro Disney S.C.A. are informed that an extraordinary general meeting will be held on June 8, 1994 at 10.00 am at the Hotel New York - Convention Center (Euro Disneyland® Paris), Chessy (Seine-et-Marne), France.

The agenda for the meeting, a list of resolutions and the report of the Company are available from S.G. Warburg Securities, 2 Finsbury Avenue, London EC2M 2PA until June 8, 1994.

Any shareholder, regardless of the number of shares he/she holds, has the right to attend this meeting, to be represented by another shareholder and member of his meeting or by his/her spouse, or to vote by mail. In order to attend or to be represented at this meeting or to vote by mail:

- holders of registered shares will have to be registered at the latest five days prior to the date of the meeting;

- holders of bearer shares must ensure that the manager of their share account confirms, prior to the same date, their shareholding as of the date of the extraordinary general meeting with Banque Indosuez, 96 boulevard Haussmann, 75008 Paris, France.

Banque Indosuez will make available to interested shareholders proxy or postal voting forms and admission cards. Shareholders wishing to vote by mail must, pursuant to legal provision, request by registered mail with acknowledgement of receipt requested, a postal voting form from Banque Indosuez or the registered office of the Company (Investor Relations Department).

In accordance with the law, shareholders are reminded that:

- any request for a form, to be taken into account, will have to be received at the registered office of the Company or at the above office of Banque Indosuez six days prior to the day of the meeting, i.e. by Thursday, June 2, 1994 at the latest;

- the form, duly completed, will have to be received at the registered office of the Company or at the registered office of Banque Indosuez, 96 boulevard Haussmann, 75008 Paris, France, three days prior to the meeting, i.e. by Sunday, June 5, 1994 at the latest;

- holders of bearer shares will have to attach to the form a certificate issued by the manager of their share account confirming their shareholding;

- shareholders voting by mail will not be entitled to attend the meeting in person or be represented at the meeting by proxy.

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PT Surveyor Indonesia (PTSI), headquartered in Jakarta, was established in July 1991 to progressively take over Indonesia's Pre-shipment Inspection Programme from Societe Generale de Surveillance SA (SGS) in line with Transfer of Technology principles.

PTSI, a joint venture between the Indonesian Government and SGS, officially opened its United Kingdom office under the name Surveyor Indonesia (UK) on 1st April 1994. Surveyor Indonesia is committed to providing the same high quality of standards and procedure as has been provided by SGS.

Surveyor Indonesia (UK) is fully operational as of 1st June. While physical inspection will continue to be performed by SGS United Kingdom Ltd, all administrative activities relating to pre-shipment inspection of Indonesia's imports are being processed by Surveyor Indonesia.

Further announcements about the development of Surveyor Indonesia (UK) will be made in due course. In the meantime, if you have any questions, please contact the Indonesian Department at SGS United Kingdom Limited or Surveyor Indonesia (UK), 3rd Floor, Compass House, 207-215 London Road, Camberley, Surrey, GU15 3EY. Tel: 0276 22161 Fax: 0276 26051



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COMMODITIES AND AGRICULTURE

Copper pushes through resistance to fresh highs

By Kenneth Gooding,
Mining Correspondent

Copper prices took off again yesterday as US demand pushed them decisively through technical resistance levels that had held firm last week. Metal for delivery in three months went to \$2.277 a tonne, up \$47.50, at the close on the London Metal Exchange.

The metal Copper continued its climb in trading and touched \$2,300 a tonne, its highest price in 16 months.

Copper also moved again into backwardation, where a premium is paid for immediate delivery, frequently a sign of supply tightness.

Mr Ted Arnold, analyst at the Merrill Lynch financial services group, in Merrill's monthly metals report, advises copper users "to act now and look to secure at least some forward cover". He forecasts

that in the next two to three months copper will trade between \$2,000 and \$2,315 a tonne.

Ms Leanne Baker and Ms Janet Cochett, analysts at the Salomon Brothers financial services group, say they expect that "short-term sentiment toward copper will remain bullish, driven by positive technical and seasonal considerations, as well as robust US demand".

They suggest, however, that "supply increases will begin to overwhelm demand during the second half of this year and building into 1995 and 1996." They have raised their average copper price forecast for 1994 from 80 cents a pound (\$1.268 a tonne) to 90 cents (\$1.464 a tonne) and their 1995 price estimate from 75 cents a pound (\$1.195 a tonne) to 80 cents.

The International Wrought Copper Council, an association

of consumers, suggests that there will be a "moderate" refined copper supply deficit this year - after taking into account net trade with China and the Commonwealth of Independent States - but adds that preliminary estimates for 1995 indicate supply and demand will be much more closely balanced.

According to the IWCC, refined copper production last year outside the CIS and China increased by nearly 3 per cent to 9.5m tonnes while consumption grew by more than 2 per cent to 9.4m tonnes. It forecasts production will show a "modest" increase of under 1 per cent in 1994 but then jump by nearly 5 per cent to more than 10m tonnes in 1995. Consumption, meanwhile, is predicted to move up by 4 per cent this year and by another 3 per cent in 1995 to more than 10m tonnes.

The growing pains of British horticulture

Potential for expansion will be jeopardised if levy-funding of research is abandoned

FARMER'S VIEWPOINT



By David Richardson

Horticulture is one of the most under-rated sectors of British food production.

It uses just 4 per cent of the total land area but produces goods with a farm gate value of over £1.7bn, about half the total produced by conventional agriculture on the other 96 per cent of the land, and it does it virtually without European Union support.

Some industry insiders say it could increase output by a further 27,500 over the next decade, given adequate encouragement and access to potential advances in research and development.

The UK has a horticultural trade gap with other, mainly EU countries, of some £2.5bn a year, so there would appear to be every reason to expand domestic production. Britain imports 36 per cent of the tomatoes consumed in this country, 48 per cent of the roses, 36 per cent of the chrysanthemums and so on.

But this potential expansion - and even the status quo - could be threatened if cash for researching and disseminating improved production techniques dried up. The future of such work is in the balance this week, as is the future of the levy-funded Horticultural Development Council, which commissions and co-ordinates much of the "near market" research.

The HDC is being subjected to its statutory five-yearly review by the Ministry of Agriculture, the outcome of which will determine whether it continues or is wound-up.

Yesterday representatives of about 30 horticultural industry organisations met ministry officials to record their views on the future of the council. Insider information in advance of the meeting suggested that they would back its continuation "to a man". But they represented chiefly large-scale operations. Some of the smaller growers among the 3,000 or so registered horticulturists are apparently not so happy.

The HDC requires each registered producer with gross sales of more than £25,000 to declare his sales value each year. He is then billed for half of 1 per cent of that gross as his contribution to council co-ordinated research and development

efforts. This raises just under £3m a year which, after modest administration costs, is all spent on selected "near market" research and the transmission of the resulting information to growers.

The ministry, it must be said, spends some £15.5m on research geared to horticulture, although it is mainly basic, as distinct from applied. The HDC claims that if it did not ensure the "application" much of the ministry work would be wasted or, more likely, discontinued.

At a time when some horticulturists, such as lettuce and tomato growers, are making a loss on every box of produce, however, they are understandably less than enthusiastic about increasing their immediate problems by paying a statutory levy to the HDC.

Some growers are regularly tardy with their payments in any case and over the last two years the HDC has spent over £30,000 on what it calls in its accounts "enforcement costs". Others, it is alleged, and they are not all small operators whose turnover is below the trigger point, have not registered as growers and therefore also avoid payment of the levy.

All of this raises the hackles of those who do pay promptly - especially during periods of poor or non-existent profits -

and leads them to question if the council should be allowed to continue. In response, the HDC says it is working on ways to ensure full registration but that, although the ministry has information on all growers in the UK, it is legally prohibited from making this available to the HDC for policing purposes.

The NFU, in its submission to the review, has identified non-registration as one of the key points that require more attention.

It is, of course, almost inevitable in a volatile and multi-faceted industry, that petty points appear to be major hurdles. For at any time, some of the 80 different crops that fall within the HDC's remit will be giving good returns while others make losses.

Last year, for instance, raspberry growers made a killing because normal supplies from eastern Europe - particularly Yugoslavia, for obvious reasons - were not available. As a result, many UK growers have planted more. These will come into full production in two to three years, by which time, we must hope the Serbs may have resolved their difficulties and once again be supplying raspberries to British markets.

Together with the increase in production from the new British canes, this will prob-

bly bring about a glut on the market and prices and profits will plummet. That is the way with horticulture.

Stiff competition for the British market is also coming, increasingly, from southern countries within the EU. The climate in Italy, Greece, Spain and Portugal means growers can produce many crops unprotected. In Britain, the same crops can only be grown in expensive greenhouses with artificial heating.

Nevertheless, British horticulturists claim, domestic produce has qualities that the competition cannot match - qualities that could be further enhanced by the application of R&D. It is widely recognised within the industry that the HDC has done, and is doing, a good job. To most it is invaluable that it should be wound-up. Indeed, that is the message ministry officials will have heard yesterday.

It is now up to ministers to respond to those representations by the end of June. It is unlikely that they will kill-off the government-funded research establishment will quickly be knocking on Britain's door. Initially, it will wish to sell its expertise but, very soon, more of its produce, thereby increasing still further the food trade gap, now running at a total of some £250 a year.

Chilean plan angers workers

By David Pilling in Santiago

Workers at Codelco, Chile's state copper company, have reacted angrily to a Bill sent to parliament last week that aims to break the company up into separate divisions.

The powerful Federation of Copper Workers (FTC) said it had not been consulted over modernisation plans, which it claimed represented a step towards privatisation. The Bill threatened the constitution, which was amended in 1971 to guarantee that Codelco remained in state hands, it said.

Workers were particularly concerned at the future status of non-core divisions - the Tocopilla power plant and workshops at Rancagua - which, under the Bill, would be allowed to raise private capital.

"We are going to begin a great national movement to defend our inheritance," said Mr Raimundo Espinoza, president of the FTC. The union is

forming a commission to analyse the government's proposals and to formulate a response.

The Bill came in response to declining profits at Codelco - largely because of its inability to develop new projects - and to a futures trading scandal that raised questions about the company's structure.

Mr Villarrú, Codelco's president, plans to create a holding company which will oversee the operation of the group's six divisions, including its four mines. Autonomous management teams will be expected to run the divisions as if they were private companies, a strategy designed to cut down on cross-subsidies between separate branches and to raise efficiency.

The Bill also seeks to strengthen the role of the board of directors, much criticised for its lack of vigilance over last year's metals futures trading fiasco that led to losses of more than \$300m.

Mr Villarrú said the overall aim was to reach annual production of 1.4m tonnes of fine copper by the year 2000 - compared with about 1.1m tonnes in recent years - through increased productivity and the development of new deposits.

He denied that demarcation implied a reduction in the number of Codelco's workforce of more than 20,000.

Criticism of the Bill is not confined to Codelco workers. Chile's right wing opposition argues that plans do not go far enough in facilitating the use of private capital, for example in the development of new projects. Mr Sebastian Piñera, a prominent opposition senator, said the government's plan amounted to a dose of "aspirin" which will not cure the sickness.

Some on Chile's right have called for the outright privatisation of Codelco, an option clearly ruled out by the government of President Eduardo Frei.

Farm tax resented in Pakistan

By Farhan Bokhari
in Islamabad

Pakistan's federal government has appealed to the country's four provinces to become more active in supporting its initiative to introduce income tax for farmers.

The appeal followed months of speculation over the future of an important decision last year, 1993, when farmers brought under the net of income and wealth tax for the

first time in the country's history.

International financial pressure has built up, however, following earlier reports that the provincial governments were proving reluctant to press ahead with the move, fearing a political backlash from the agricultural sector. Pakistan's political structure continues to be dominated by the country's wealthy landowners, who have directly or indirectly influenced the government's

decisions.

However, under a three year loan agreement signed with the International Monetary Fund earlier this year, Pakistan has agreed to introduce new reforms to improve its tax structure. Some officials say that a setback to the initiatives on agricultural taxation could make it difficult for the country to persuade its key donors to provide the key financial institutions, that its doing enough to improve fiscal management.

MARKET REPORT
Cocoa and coffee surge

Prices of both COFFEE and COCOA soared in late afternoon trading at the London Commodity Exchange yesterday in response to a sudden spurt of speculative buying.

July coffee futures ended \$11.11 up at \$2.26 a tonne after touching \$2.305, the highest since late 1993.

"It was speculative buying," said one trader, "London triggered the buying and it spread to New York." With no fundamentals justifying the rise an

analyst described the coffee market as "hysterical".

Traders said cocoa's late surge, which lifted the July position by \$51 to \$398 a tonne, was also technically driven and led by investment fund buying. "But the market still looks very strong," one said, although noting London volumes were fairly low.

GOLD built on its recent rally with a \$3.85 rise to \$387.75 a troy ounce.

Compiled from Reuters

COMMODITIES PRICES

BASE METALS

LONDON METAL EXCHANGE

(Prices from Anonymous Metal Trading)

ALUMINIUM, 99.97% (per tonne)

	Cash	3 mths
Cocoa	1346.5-7.5	1376-6.5
Previous	1341-2	1369-5.0
High/Low	1339/1337	1377/1394
AM Official	1339-8.5	1387-7.5
Kerb close	1380-1	1380-1
Open int.	251,601	
Total daily turnover	38,895	

ALUMINIUM ALLOY (per tonne)

	Cash	3 mths
Cocoa	1340-50	1355-60
Previous	1347-4	1355-6
High/Low	1340/1339	1355/1359
AM Official	1330-40	1345-50
Kerb close	1335-0	1335-0
Open int.	3,605	
Total daily turnover	549	

LEAD (per tonne)

	Cash	3 mths
Cocoa	484.5-5.5	502-3
Previous	477-8	495-5
High/Low	470-1	507/491
AM Official	470-1	491-2
Kerb close	491-2	491-2
Open int.	36,839	
Total daily turnover	5,421	

NICKEL (per tonne)

	Cash	3 mths
Cocoa	6870-5	6758-0
Previous	6835-5	6740-5
High/Low	6810/6810	6810/6810
AM Official	6840-5	6856-2
Kerb close	6840-5	6856-2
Open int.	52,145	
Total daily turnover	12,382	

TIN (per tonne)

	Cash	3 mths
Cocoa	5990-800	5995-75
Previous	5945-65	5985-25
High/Low	5700/5920	5700/5920
AM Official	5985-65	5990-70
Kerb close	5990-70	5990-70
Open int.	18,616	
Total daily turnover	3,188	

ZINC, standard high grade (per tonne)

	Cash	3 mths
Cocoa	974.5-5.5	988-1000
Previous	965.5-5	989-0
High/Low	967	1004/985
AM Official	968.5-7.0	991-5-2.5
Kerb close	1003-1	1003-4
Open int.	102,031	
Total daily turnover	15,808	

COPPER, grade A (per tonne)

	Cash	3 mths
Cocoa	2278-80	2278-75
Previous	2223-4	2229-30
High/Low	2223-4	2229-30
AM Official	2231-2	2231-2
Kerb close	2231-2	2231-2
Open int.	208,792	
Total daily turnover	60,495	

LME ALUMINIUM 25 RATE: 1.5073

	Cash	3 mths
Cocoa	108.00	107.00
Previous	107.50	106.50
High/Low	106.35	106.80
AM Official	106.35	106.80
Kerb close	106.35	106.80
Open int.	104,461	
Total daily turnover	10,102	

LME COPPER 25 RATE: 1.5023

	Cash	3 mths
Cocoa	108.00	107.00
Previous	107.50	106.50
High/Low	106.35	106.80
AM Official	106.35	106.80
Kerb close	106.35	106.80
Open int.	104,461	
Total daily turnover	10,102	

LME ZINC 25 RATE: 1.5023

	Cash	3 mths
Cocoa	108.00	107.00
Previous	107.50	106.50
High/Low	106.35	106.80
AM Official	106.35	106.80
Kerb close	106.35	106.80
Open int.	104,461	
Total daily turnover	10,102	

LME NICKEL 25 RATE: 1.5023

	Cash	3 mths
Cocoa	108.00	107.00
Previous	107.50	106.50
High/Low	106.35	106.80
AM Official	106.35	106.80
Kerb close	106.35	106.80
Open int.	104,461	
Total daily turnover	10,102	

LME TIN 25 RATE: 1.5023

	Cash	3 mths
Cocoa	108.00	107.00
Previous	107.50	106.50
High/Low	106.35	106.80
AM Official	106.35	106.80
Kerb close	106.35	106.80
Open int.	104,461	
Total daily turnover	10,102	

LME GOLD 25 RATE: 1.5023

	Cash	3 mths
Cocoa	108.00	107.00
Previous	107.50	106.50
High/Low	106.35	106.80
AM Official	106.35	106.80
Kerb close	106.35	106.80
Open int.	104,461	
Total daily turnover	10,102	

LME SILVER 25 RATE: 1.5023

	Cash	3 mths
Cocoa	108.00	107.00
Previous	107.50	106.50
High/Low	106.35	106.80
AM Official	106.35	106.80
Kerb close	106.35	106.80
Open int.	104,461	
Total daily turnover	10,102	

LME PLATINUM 25 RATE: 1.5023

	Cash	3 mths
Cocoa	108.00	107.00
Previous	107.50	106.50
High/Low	106.35	106.80
AM Official	106.35	106.80
Kerb close	106.35	106.80
Open int.	104,461	
Total daily turnover	10,102	

LME PALLADIUM 25 RATE: 1.5023

	Cash	3 mths
Cocoa	108.00	107.00
Previous	107.50	106.50
High/Low	106.35	106.80
AM Official	106.35	106.80
Kerb close	106.35	106.80
Open int.	104,461	
Total daily turnover	10,102	

LME IRIDIUM 25 RATE: 1.5023

	Cash	3 mths
Cocoa	108.00	107.00
Previous	107.50	106.50
High/Low	106.35	106.80
AM Official	106.35	106.80
Kerb close	106.35	106.80
Open int.	104,461	
Total daily turnover	10,102	

LME RHODIUM 25 RATE: 1.5023

	Cash	3 mths
Cocoa	108.00	107.00
Previous	107.50	106.50
High/Low	106.35	106.80
AM Official	106.35	106.80
Kerb close	106.35	106.80
Open int.	104,461	
Total daily turnover	10,102	

LME COBALT 25 RATE: 1.5023

	Cash	3 mths
Cocoa	108.00	107.00
Previous	107.50	106.50
High/Low	106.35	106.80
AM Official	106.35	106.80
Kerb close	106.35	106.80
Open int.	104,461	
Total daily turnover	10,102	

LME MANGANESE 25 RATE: 1.5023

	Cash	3 mths
Cocoa	108.00	107.00
Previous	107.50	106.50
High/Low	106.35	106.80
AM Official	106.35	106.80
Kerb close	106.35	106.80
Open int.	104,461	
Total daily turnover	10,102	

LME NIOBIUM 25 RATE: 1.5023

	Cash	3 mths
Cocoa	108.00	107.00
Previous	107.50	106.50
High/Low	106.35	106.80
AM Official	106.35	106.80
Kerb close	106.35	106.80
Open int.	104,461	
Total daily turnover	10,102	

LME TUNGSTEN 25 RATE: 1.5023

	Cash	3 mths
Cocoa	108.00	107.00
Previous	107.50	106.50
High/Low	106.35	106.80
AM Official	106.35	106.80
Kerb close	106.35	106.80

CHEMICALS

EXTRACTIVE INDUSTRIES

INVESTMENT TRUSTS - Cont.[illegible]

TRANSPORT - Cont

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2423 Aves		1160
2424 Aves		1160
2425 Aves		1160
2426 Aves		1160
2427 Aves		1160
2428 Aves	</	

CANADIANS

Notes	Price
Amer. Barriole	16
Bk. Montreal	1233
Bk. Nova Scot	15
BC Gas	790
BCE	23
Brycan	85
Can Imp Bk.	14
Can Pacific	50
Cop. Deb.	44
Darlan	2163
Echo Bay	782
Gulf Can.	2283
Hawker Sld	16
Harbour's Bay	15
Imperial P	7

P&G Algorin	12.5
Royal Elk Car	13.5

[illegible]

Prospectus or other
official statement.

[illegible]

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AUTHORISED UNIT TRUSTS

● FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (071) 873 4378 for more details.

[illegible]

Guide to pricing of Authorised Unit Trusts
Compiled with the assistance of Lantoro SS

INITIAL CHARGE: Charge each on sale of units. Used to defray marketing and administrative costs, including commission paid to intermediaries. This charge is included in the sales price.

OFFER PRICE: Also called issue price. The price at which units are bought by investors.

BID PRICE: Also called redemption price. The price at which units are sold back by investors.

CANCELLATION PRICE: The minimum redemption price. The minimum spread between the offer and bid prices is determined by a formula laid down by the government. In practice, most unit trust managers quote a much

runaway spread. As a result, the bid price is often set above the cancellation price. However, the bid price might be moved to the cancellation price by the managers at any time, usually in circumstances in which there is a large excess of orders of uptier over buyers.

Time: The time shown alongside the fund manager's name is the time of the unit trust's valuation point unless another time is indicated by the symbol alongside the individual unit trust name. The symbols are as follows: (9) - 0001 to 1100 hours; (4) - 1101 to 1400 hours; (4) -

1401 to 1700 hours: (A) - 1701 to midnight.
Daily clearing prices are set at the basis of the
valuation point; a short period of time may
elapse before prices become available.

HISTORIC PRICING: The letter H denotes that the managers will normally deal to the price set on the most recent valuation. The prices shown are the latest available before a dividend and are, thus, the current stock price.

valuation may not be the current market level because of an intervening portfolio revaluation or a switch to a forward pricing basis. The managers must deal at a forward price on request, and may move to forward pricing at any time.

FORWARD PRICING: The latter F disc states that the managers deal at the price to be paid for the next valuation. Investors can be given a definite price in advance of the purchase or sale being carried out. The prices appearing in the newspaper are the most recent provided by U

SCHEME PARTICULARS AND REPORTS: The most recent report and scheme particulars can be obtained free of charge from fund managers.

Other explanatory notes are contained in the last column of the FT Managed Funds Service.

**Regulatory Organisation,
Centre Point,
103 New Oxford Street, London WC1A 1QH
Tel: 071-379-0444.**

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[illegible]

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Scottish Life Investments					
10 St Andrew Square, Edinburgh					
Sun Alliance Group - Cont.					
Sun Alliance Insurance Co Ltd					
100 Broad Street, London EC2M 1LW					
Allied Dunbar International Assurance Ltd					
Allied Dunbar Assurance Co Ltd					
100 Broad Street, London EC2M 1LW					
Scottish Provident Life Assurance Ltd					
100 Broad Street, London EC2M 1LW					
Balances Right Fund Managers - Cont.					
Balances Right Fund Managers Ltd					
100 Broad Street, London EC2M 1LW					
Rothschild Asset Mgmt - Cont.					
Rothschild Asset Management Ltd					
100 Broad Street, London EC2M 1LW					
Haring International Fund Managers (Guernsey) Ltd					
Haring International Fund Managers Ltd					
100 Broad Street, London EC2M 1LW					
Cornwall Pension Fund Mgrs (CJ) Ltd					
Cornwall Pension Fund Managers Ltd					
100 Broad Street, London EC2M 1LW					
Management Services					
Management Services Ltd					
100 Broad Street, London EC2M 1LW					
Ireland (SIB Recognised)					
Ireland (SIB Recognised) Ltd					
100 Broad Street, London EC2M 1LW					
Jersey (Regulated)					
Jersey (Regulated) Ltd					
100 Broad Street, London EC2M 1LW					
Offshore Insurances					
Offshore Insurances Ltd					
100 Broad Street, London EC2M 1LW					
Guernsey (SIB Recognised)					
Guernsey (SIB Recognised) Ltd					
100 Broad Street, London EC2M 1LW					
Ireland (Regulated)					
Ireland (Regulated) Ltd					
100 Broad Street, London EC2M 1LW					
Jersey (SIB Recognised)					
Jersey (SIB Recognised) Ltd					
100 Broad Street, London EC2M 1LW					

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CURRENCIES AND MONEY

MARKETS REPORT

German rate gloom

Pessimism over the outlook for German interest rates dominated markets again yesterday following further cautionary comments from the Bundesbank, writes Philip Goss.

Mr Hans Tietmeyer, the Bundesbank president, was quoted as saying in Helsinki: "We are not following a step-by-step cut in interest rates for the time being." This followed various comments last week suggesting a slowing in the pace of German monetary easing.

The December euromark contract finished yesterday at 94.65, 21 basis points below the Friday close, and 44 basis points down over the last two trading days.

The trend in the futures market was at odds with the cash market. Where cash money rates still favour a substantial lowering of the repo rate, this led some observers to speculate that the Bundesbank might allow the pace of monetary easing by announcing a fixed rate repo, possibly as early as today.

Trading on the foreign exchanges was generally fairly quiet, with most European markets closed for a holiday. The D-Mark was stronger against the yen and the Italian lira.

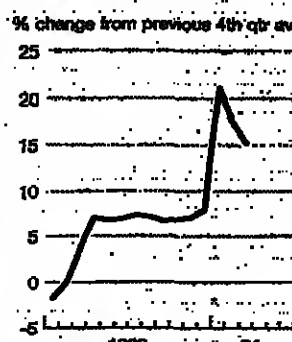
The Bank of Israel said it would raise short term rates by 0.5 per cent on Thursday, with the rate on the daily monetary tender rising to a minimum 10.5 per cent.

The bearish tone to futures markets forced some market participants to reconsider their view that the market had turned a corner last week, and entered a more bullish phase.

But analysts said the market had overreacted to Mr Tietmeyer's comments, which were seen as no more than a repetition of what he had said last week. Business was fairly quiet until his comments provoked a flurry of activity, with the December contract ending up trading more than 60,000 lots.

Euromark futures are currently pricing in a rise in interest rates by June and September. Mr Tony Norfield, UK treasury economist at ABN-AMRO, described these rates as "completely crazy". He said

Germany's Money supply M3



Source: Datastream

Pound in New York

May 23	1994	Prev. close
1m	1.5091	1.5091
3m	1.5091	1.5091
1y	1.5091	1.5091

\$750m. Earlier it had provided \$516m of liquidity to the system. Overnight rates moved from 4 to 5% per cent.

Sterling showed little response to the better than expected April non-EU trade deficit. It closed at DM2.4789 against the D-Mark, from DM2.4856. Against the dollar it finished at \$1.5064 from \$1.5008.

The dollar had another uneasy day, with Mr Tietmeyer's comments doing no favours for the US currency. It closed in London at DM1.6456, from DM1.6463, against the D-Mark, and ¥104.40 against the yen, from ¥103.910.

Mr Tim Yetman, head of proprietary trading at Natwest Markets, said the dollar continued to trade very softly. "If this is a rally, it is not very impressive," he noted. "With investors increasingly wary about the outlook for US asset markets, Mr Yetman said it was difficult to see why people would buy more dollars."

The dollar could weaken further today if the German April M3 number is a poor one. This would bolster arguments for a slower pace of easing, and lend support to the D-Mark.

The D-Mark continued its recent rally against the yen, closing at ¥83.45 compared to ¥82 on May 18. Mr Avnash Persaud, head of currency research at JP Morgan (Europe), said the markets seemed to be responding to the threat of another election in Japan, and the possibility of a trade agreement with the US.

He said investors were fearful to sell the yen against the dollar, but were positive about the outlook for the D-Mark, with German interest rates seen to be close to the bottom.

The lira also slipped yesterday, to close at L96.1 from L95.94 on Friday. Analysts said the poor performance recently of the bond and equity markets had encouraged investors to take profits.

OTHER CURRENCIES

May 23	1994	12m %	12m %
Italy	154.91	12.10	12.10
Spain	164.80	12.10	12.10
France	164.80	12.10	12.10
UK	164.80	12.10	12.10
US	164.80	12.10	12.10
Japan	164.80	12.10	12.10
South Korea	164.80	12.10	12.10
Taiwan	164.80	12.10	12.10
Thailand	164.80	12.10	12.10
Malaysia	164.80	12.10	12.10
Singapore	164.80	12.10	12.10
Philippines	164.80	12.10	12.10
Indonesia	164.80	12.10	12.10
Brazil	164.80	12.10	12.10
Argentina	164.80	12.10	12.10
Chile	164.80	12.10	12.10
Colombia	164.80	12.10	12.10
Venezuela	164.80	12.10	12.10
Peru	164.80	12.10	12.10
Ecuador	164.80	12.10	12.10
Bolivia	164.80	12.10	12.10
Paraguay	164.80	12.10	12.10
Uruguay	164.80	12.10	12.10
Costa Rica	164.80	12.10	12.10
Panama	164.80	12.10	12.10
Dominican Republic	164.80	12.10	12.10
Honduras	164.80	12.10	12.10
El Salvador	164.80	12.10	12.10
Nicaragua	164.80	12.10	12.10
Guatemala	164.80	12.10	12.10
Belize	164.80	12.10	12.10
Jamaica	164.80	12.10	12.10
Trinidad and Tobago	164.80	12.10	12.10
Suriname	164.80	12.10	12.10
Guyana	164.80	12.10	12.10
Paraguay	164.80	12.10	12.10
Uruguay	164.80	12.10	12.10
Costa Rica	164.80	12.10	12.10
Panama	164.80	12.10	12.10
Dominican Republic	164.80	12.10	12.10
Honduras	164.80	12.10	12.10
El Salvador	164.80	12.10	12.10
Nicaragua	164.80	12.10	12.10
Guatemala	164.80	12.10	12.10
Belize	164.80	12.10	12.10
Jamaica	164.80	12.10	12.10
Trinidad and Tobago	164.80	12.10	12.10
Suriname	164.80	12.10	12.10
Guyana	164.80	12.10	12.10

CROSS RATES AND DERIVATIVES

EXCHANGE CROSS RATES

May 23	1994	12m %	12m %
Belgium	164.80	12.10	12.10
Denmark	164.80	12.10	12.10
France	164.80	12.10	12.10
Germany	164.80	12.10	12.10
Ireland	164.80	12.10	12.10
Italy	164.80	12.10	12.10
Netherlands	164.80	12.10	12.10
Norway	164.80	12.10	12.10
Portugal	164.80	12.10	12.10
Spain	164.80	12.10	12.10
Sweden	164.80	12.10	12.10
Switzerland	164.80	12.10	12.10
UK	164.80	12.10	12.10
Canada	164.80	12.10	12.10
US	164.80	12.10	12.10
Japan	164.80	12.10	12.10
South Korea	164.80	12.10	12.10
Taiwan	164.80	12.10	12.10
Thailand	164.80	12.10	12.10
Malaysia	164.80	12.10	12.10
Singapore	164.80	12.10	12.10
Philippines	164.80	12.10	12.10
Indonesia	164.80	12.10	12.10
Brazil	164.80	12.10	12.10
Argentina	164.80	12.10	12.10
Chile	164.80	12.10	12.10
Colombia	164.80	12.10	12.10
Venezuela	164.80	12.10	12.10
Peru	164.80	12.10	12.10
Ecuador	164.80	12.10	12.10
Bolivia	164.80	12.10	12.10
Paraguay	164.80	12.10	12.10
Uruguay	164.80	12.10	12.10
Costa Rica	164.80	12.10	12.10
Panama	164.80	12.10	12.10
Dominican Republic	164.80	12.10	12.10
Honduras	164.80	12.10	12.10
El Salvador	164.80	12.10	12.10
Nicaragua	164.80	12.10	12.10
Guatemala	164.80	12.10	12.10
Belize	164.80	12.10	12.10
Jamaica	164.80	12.10	12.10
Trinidad and Tobago	164.80	12.10	12.10
Suriname	164.80	12.10	12.10
Guyana	164.80	12.10	12.10

D-MARK FUTURES (Mm) 125,000 per DM

Open	Settle	Change	High	Low	Est. vol.	Open Int.
Jun	94.65	-0.0018	94.65	94.65	30,500	122,901
Sep	94.65	-0.0018	94.65	94.65	2,400	9,178
Dec	94.65	-0.0018	94.65	94.65	2,400	9,178

SWISS FRANC FUTURES (Mm) SF 125,000 per SF

Open	Settle	Change	High	Low	Est. vol.	Open Int.
Jun	7.107	-0.0008	7.107	7.107	16,001	41,115
Sep	7.107	-0.0008	7.107	7.107	2,400	9,178
Dec	7.107	-0.0008	7.107	7.107	2,400	9,178

WORLD INTEREST RATES

MONEY RATES

May 23	Overnight	One month	Three months	Six months	One year	Two years	Three years	Five years	Seven years	Ten years
Belgium	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5
Denmark	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5
France	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5
Germany	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5
Ireland	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5
Italy	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5
Netherlands	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5
Norway	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5
Portugal	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5
Spain	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5
Sweden	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5
Switzerland	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5
UK	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5
Canada	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5
US	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5
Japan	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5
South Korea	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5
Taiwan	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5
Thailand	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5
Malaysia	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5
Singapore	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5
Philippines	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5
Indonesia	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5
Brazil	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5
Argentina	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5
Chile	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5
Colombia	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5
Venezuela	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5
Peru	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5
Ecuador	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5
Bolivia	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5
Paraguay	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5
Uruguay	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5
Costa Rica	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5
Panama	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5
Dominican Republic	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5
Honduras	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5
El Salvador	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5
Nicaragua	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5
Guatemala	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5
Belize	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5
Jamaica	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5
Trinidad and Tobago	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5
Suriname	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5
Guyana	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5

LIBOR FT LONDON

Open	Settle	Change	High	Low	Est. vol.	Open Int.
Jun	94.65	-0.0018	94.65	94.65	30,500	122,901
Sep	94.65	-0.0018	94.65	94.65	2,400	9,178
Dec	94.65	-0.0018	94.65	94.65	2,400	9,178

EURO CURRENCY INTEREST RATES

<p>day. The banks are: Bankers Trust, Bank of Tokyo, Barclays and National Westminster. 144 rates are shown for the domestic Money Rates, US \$ CDs and SDR Linked Deposits (Qd).</p>							
<p>EURO CURRENCY INTEREST RATES</p>							
<p>IN THREE MONTH EURODOLLAR (3M) \$1m points of 100%</p>							
	Open	Latest	Change	High	Low	Est. vol	Open Int.
Jun	85.28	85.26	-0.02	95.28	95.24	88,494	380,192
Aug	94.72	94.70	-0.02	94.74	94.68	126,206	419,554

4 pm close May 23

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540	541	542	543	544	545	546	547	548	549
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560									

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ANTWERP
stay in touch · with
your complimentary copy
of the

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NASDAQ NATIONAL MARKET[illegible][illegible]

